

## ty Department of Aging/Senior Enrichment Center (General Fund)

### rative:

ty Department of Aging provides many services - nutrition, transportation, in-home aide, SHIP, and resources for family caregivers - to Moore County citizens aged 60 and over. Residents r will enjoy participating in a variety of programs and recreational activities at the Senior Enrichment Center. Volunteer instructors and peer-led groups provide an opportunity to learn ing, woodcarving, greeting card workshop), reconnect with friends (Maj Jongg, Canasta, Men's Bridge), or increase physical activity in their daily life (Tai Chi, fitness room, yoga, walking track). ities also exist to volunteer and serve the older adults of the Moore County community.

### s FY21 Budget:

	\$877,505	54.84%
	\$69,520	4.34%
Tax/Local Match	<u>\$653,022</u>	40.81%
Total Revenue	\$1,600,047	

Total FY21 Expenditure Budget: \$1,600,047

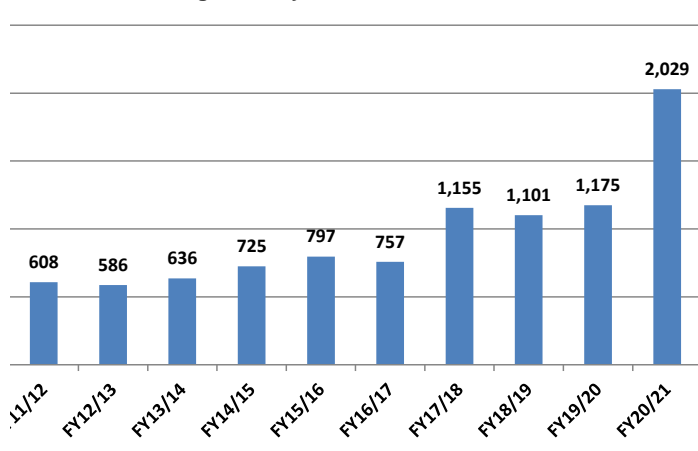
### FY21 Budgeted Staffing Positions:

20 Full-Time  
1 Part-Time

Department Director: Terri Prots

Department Director email: tprots@moorecountync.gov

Total Average Weekly Visitation at Center



Aging - Senior Enrichment Center - Average Participation									
Fiscal Year	Program Participation	Facility Tours/Fitness Orientations/Other (Virtual)	Fitness Room	Recreation Room	Diner's Club	Total Average Weekly Visitation at Center	Home Delivered Meals Ordered	Home Delivered Meals Served	Home Delivered Meals Over Ordered
FY10/11	247	16	240	0	95	598			
FY11/12	269	15	233	0	91	608			
FY12/13	253	10	232	0	91	586			
FY13/14	289	10	189	76	73	636			
FY14/15	302	11	176	173	62	725			
FY15/16	347	14	192	185	59	797			
FY16/17	355	12	168	174	48	757			
FY17/18	456	10	266	367	56	1,155	21,403	21,320	83
FY18/19	476	7	277	282	59	1,101	24,494	24,407	87
FY19/20	456	5	300	363	51	1,175	21,076	20,847	229
FY20/21	117	703	1,021	163	25	2,029	23,972	23,957	15

(Sr Enrichment Center has been closed since 5 p.m. on Tuesday, March 17, 2020 due to COVID-19)

Opened on limited basis March 15, 2021

## Moore County Department of Child Support/Day Reporting/Youth Services (General Fund)

### Department Narrative:

**Child Support:** The Child Support Program establishes and enforces child support orders to insure that both parents support their children. The program offers five core services including location of non-custodial parents, establishing paternity for children born outside of marriage, establishing support obligations, collecting/distributing support, and enforcing support obligations. The below Child Support chart shows monthly and year to date collection information.

**Day Reporting:** The Day Reporting Center provides substance abuse education/treatment and cognitive behavioral intervention classes for citizens on probation who are referred to the program through the criminal justice system. Program participation provides an alternative to incarceration for the referred individuals. The below Day Reporting Center chart reflects successful program completion statistics on a monthly and year to date basis.

**Youth Services:** The Youth Services Program provides juvenile restitution, Teen Court, and Interpersonal Skill Building components for referred juveniles. Juvenile restitution allows youth, sentenced by the Juvenile Court system, to conduct community service and/or pay restitution for damages they have caused. Teen Court is an alternative system of justice wherein first time offenders are tried by a jury of his or her peers for misdemeanor offenses. The Interpersonal Skill Building Program, Why, Try, provides a 10 week curriculum addressing social skills that assist youth in dealing with life's challenges in a positive way in order to reduce their further involvement in the juvenile legal system and improve their participation as productive citizens.

### Revenue Sources FY21 Budget:

Child Support:	Federal Grants	\$847,085
Child Support:	CSE Collections	\$14,500
Child Support:	Application Fees	\$900
Child Support:	Paternity Fees	\$1,500
Day Reporting:	Contract Revenue	\$119,486
Youth Services:	JCPC Grant	\$92,666

### Total FY21 Expenditure Budget:

Child Support	\$801,339
Day Reporting	\$119,486
Youth Services	\$92,666

Department Director: Teresa Brewer

Department Director email: [tbrewer2@moorecountync.gov](mailto:tbrewer2@moorecountync.gov)

### FY21 Budgeted Staffing Positions:

	Full-time	Part-time
Child Support	11	0
Day Reporting	0.15	1
Youth Services	0.85	0

Day Reporting			
	Successful Program Completion %		
Month	Monthly %	YTD %	Target %
Jul-20	80%	80.0%	70%
Aug-20	62.5%	69.2%	70%
Sep-20	87.5%	79.3%	70%
Oct-20	57.1%	75.0%	70%
Nov-20	50.0%	69.0%	70%
Dec-20	100.0%	72.3%	70%
Jan-21	72.7%	72.4%	70%
Feb-21	0.0%	67.7%	70%
Mar-21	28.6%	63.8%	70%
Apr-21	64.0%	64.0%	70%
May-21	66.7%	64.4%	70%
Jun-21	60.0%	64.0%	70%

Child Support Case Collections				
Collection Month	Month-FY19/20	Month-FY20/21	YTD FY19/20	YTD FY20/21
July	\$481,608	\$528,926	\$481,608	\$528,926
August	\$496,231	\$536,699	\$977,839	\$1,065,625
September	\$455,297	\$476,507	\$1,433,136	\$1,542,132
October	\$477,656	\$473,822	\$1,910,792	\$2,015,954
November	\$433,549	\$468,713	\$2,344,341	\$2,484,667
December	\$467,812	\$488,165	\$2,812,153	\$2,972,832
January	\$471,243	\$448,966	\$3,283,396	\$3,421,798
February	\$497,560	\$454,640	\$3,780,956	\$3,876,438
March	\$529,406	\$562,612	\$4,310,362	\$4,439,050
April	\$457,512	\$542,303	\$4,767,874	\$4,981,353
May	\$539,853	\$481,109	\$5,307,727	\$5,462,462
June	\$605,710	\$514,976	\$5,913,437	\$5,977,438

## Moore County Department of NC State Cooperative Extension (General Fund)

### Department Narrative:

Cooperative Extension provides educational programming for Moore County involving agriculture, local foods, youth/adult leadership development and healthy families. The program goals are to improve the lives of Moore County residents through detailed observation and interaction as listed in the chart.

### Revenue Sources FY21 Budget:

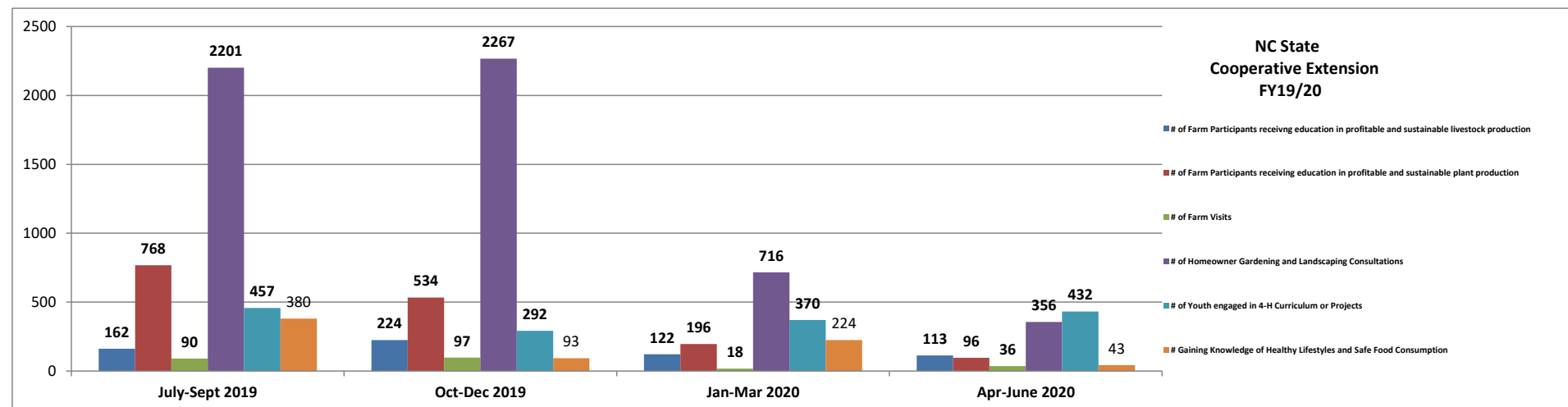
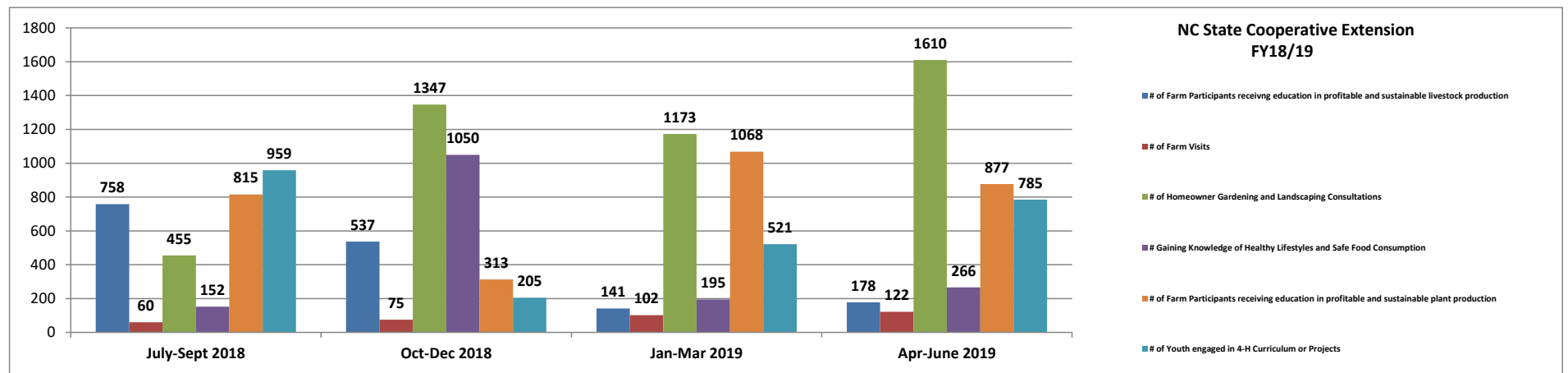
Aerator Revenue	\$500
CVB Contribution	\$3,600
County Property Tax	\$293,933

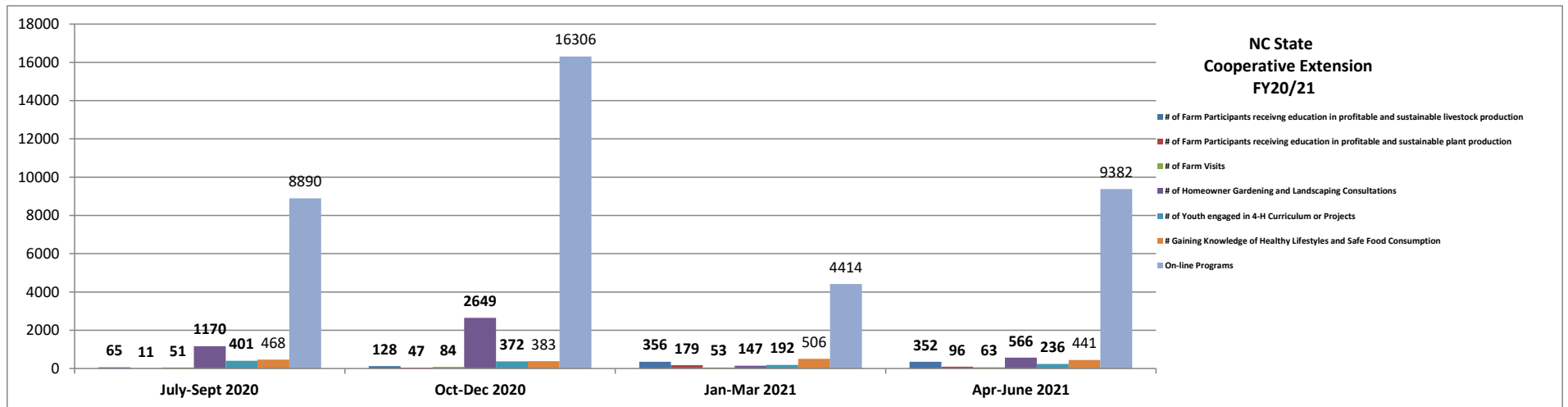
### FY21 Budgeted Staffing Positions:

6	Full-Time	(NC State University Coop Extension reimburses up to 50% of Salaries.
0	Part-Time	(County pays 100% Live Stock Agent & the Family & Consumer Science Agent County pays at 34% because we share with them another County)
		(6 includes Director, 4H, Fam & Con Science, Horticulture, Livestock Agent and Admin Secretary). There is one resource covered 100% County.

**Total FY21 Expenditure Budget:** \$298,033

Department Director: Deborah McGiffin  
Department Director email: dmcgiffin@moorecountync.gov



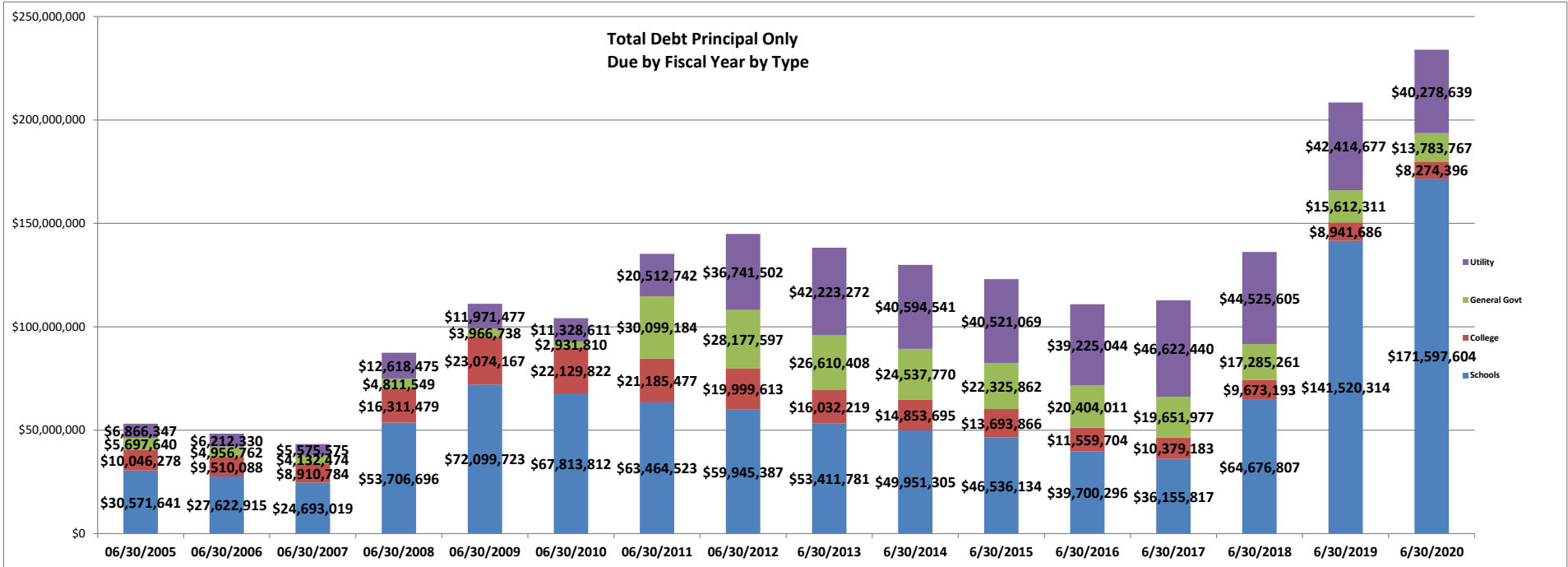


\*COVID-19 has moved several programs to on-line

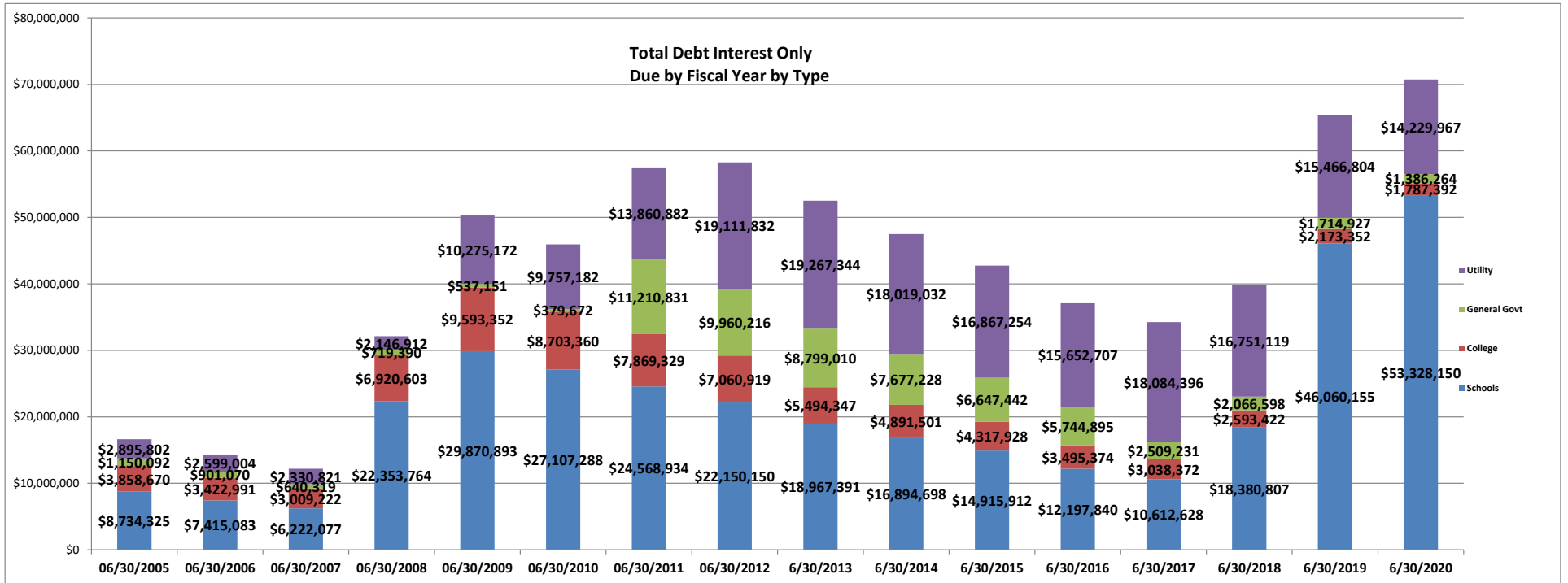
Cooperative Extension				
	July-Sept 2018	Oct-Dec 2018	Jan-Mar 2019	Apr-June 2019
# of Farm Participants receiving education in profitable and sustainable livestock production	758	537	141	178
# of Farm Participants receiving education in profitable and sustainable plant production	815	313	1068	877
# of Farm Visits	60	75	102	122
# of Homeowner Gardening and Landscaping Consultations	455	1347	1173	1610
# of Youth engaged in 4-H Curriculum or Projects	959	205	521	785
# Gaining Knowledge of Healthy Lifestyles and Safe Food Consumption	152	1050	195	266

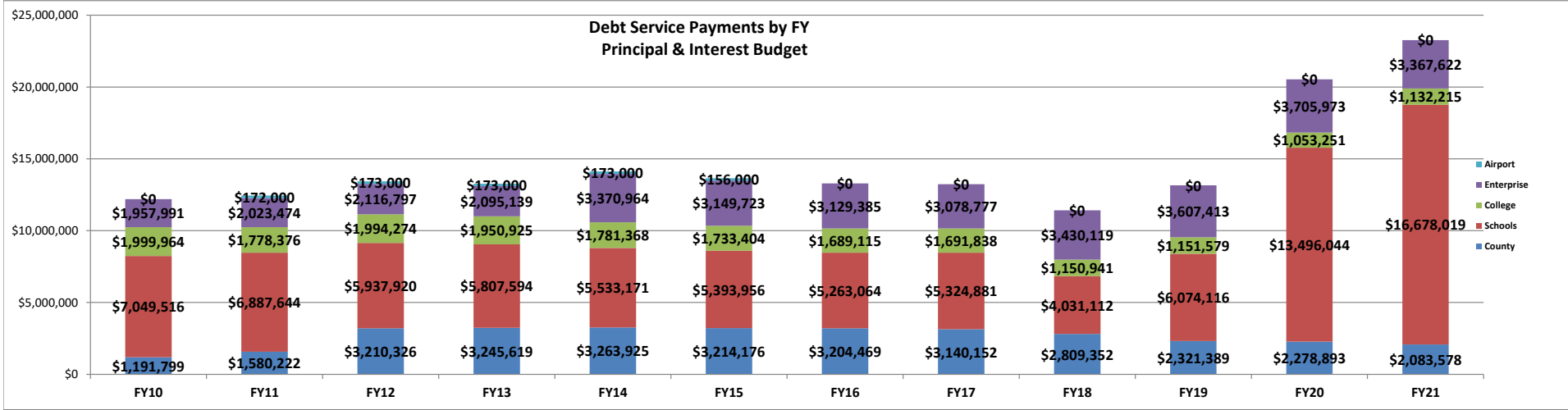
Cooperative Extension				
	July-Sept 2019	Oct-Dec 2019	Jan-Mar 2020	Apr-June 2020
# of Farm Participants receiving education in profitable and sustainable livestock production	162	224	122	113
# of Farm Participants receiving education in profitable and sustainable plant production	768	534	196	96
# of Farm Visits	90	97	18	36
# of Homeowner Gardening and Landscaping Consultations	2201	2267	716	356
# of Youth engaged in 4-H Curriculum or Projects	457	292	370	432
# Gaining Knowledge of Healthy Lifestyles and Safe Food Consumption	380	93	224	43

Cooperative Extension						
			July-Sept 2020	Oct-Dec 2020	Jan-Mar 2021	Apr-June 2021
# of Farm Participants receiving education in profitable and sustainable livestock production			65	128	356	352
# of Farm Participants receiving education in profitable and sustainable plant production			11	47	179	96
# of Farm Visits			51	84	53	63
# of Homeowner Gardening and Landscaping Consultations			1170	2649	147	566
# of Youth engaged in 4-H Curriculum or Projects			401	372	192	236
# Gaining Knowledge of Healthy Lifestyles and Safe Food Consumption			468	383	506	441
On-line Programs			8890	16306	4414	9382
Mass Media (radio/publications)					33600	123200

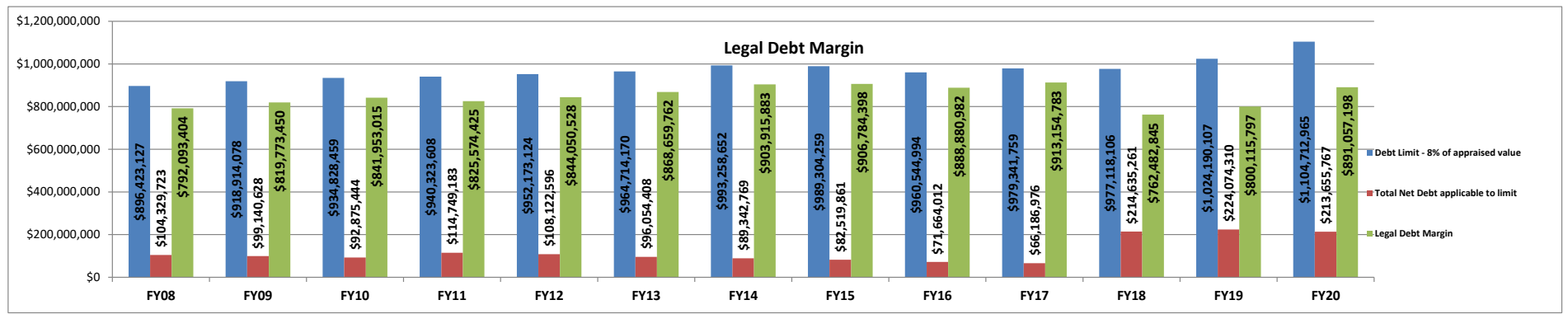


**Total Debt Interest Only  
Due by Fiscal Year by Type**



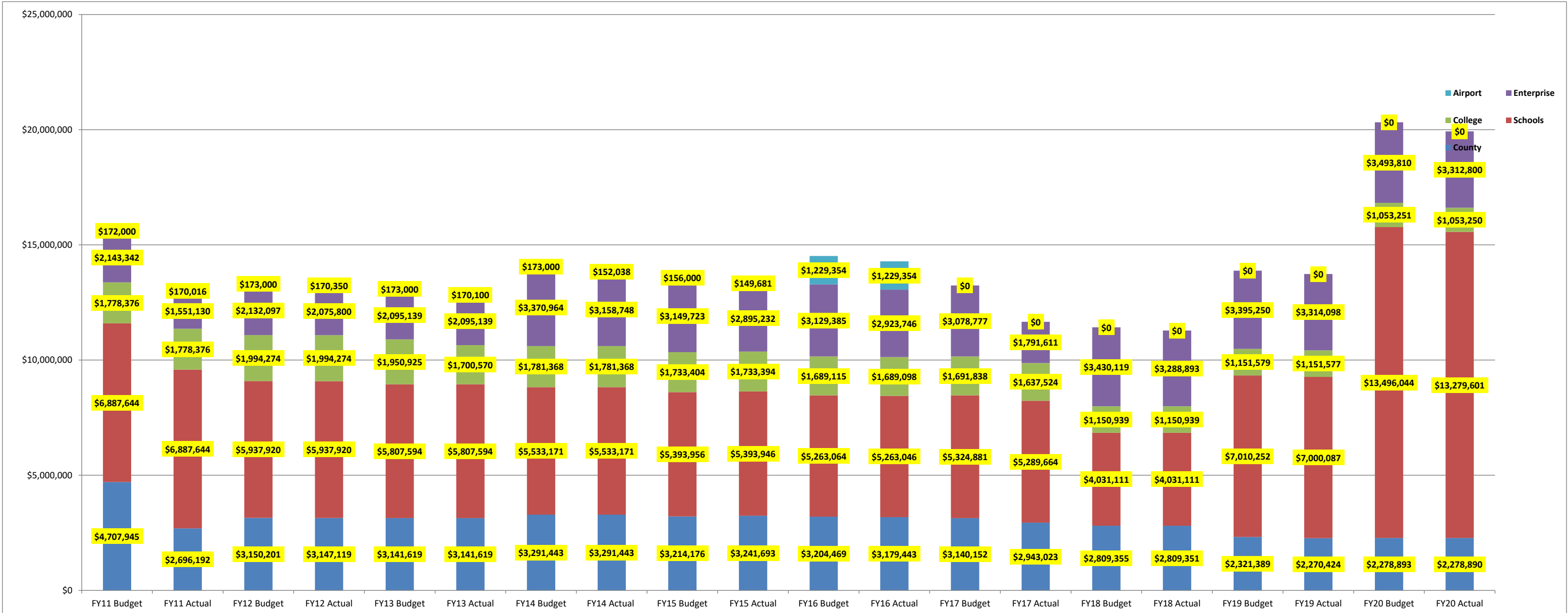






Moore County Budget & Actual Debt Service Payments by Fiscal Year by Category (includes Principal and Interest)

Category	FY11 Budget	FY11 Actual	FY12 Budget	FY12 Actual	FY13 Budget	FY13 Actual	FY14 Budget	FY14 Actual	FY15 Budget	FY15 Actual	FY16 Budget	FY16 Actual	FY17 Budget	FY17 Actual	FY18 Budget	FY18 Actual	FY19 Budget	FY19 Actual	FY20 Budget	FY20 Actual	FY21 Actual
County	\$4,707,945	\$2,696,192	\$3,150,201	\$3,147,119	\$3,141,619	\$3,141,619	\$3,291,443	\$3,291,443	\$3,214,176	\$3,241,693	\$3,204,469	\$3,179,443	\$3,140,152	\$2,943,023	\$2,809,355	\$2,809,351	\$2,321,389	\$2,270,424	\$2,278,893	\$2,278,890	\$2,083,575
Schools	\$6,887,644	\$6,887,644	\$5,937,920	\$5,937,920	\$5,807,594	\$5,807,594	\$5,533,171	\$5,533,171	\$5,393,956	\$5,393,946	\$5,263,064	\$5,263,046	\$5,324,881	\$5,289,664	\$4,031,111	\$4,031,111	\$7,010,252	\$7,000,087	\$13,496,044	\$13,279,601	\$16,678,018
College	\$1,778,376	\$1,778,376	\$1,994,274	\$1,994,274	\$1,950,925	\$1,700,570	\$1,781,368	\$1,781,368	\$1,733,404	\$1,733,394	\$1,689,115	\$1,689,098	\$1,691,838	\$1,637,524	\$1,150,939	\$1,150,939	\$1,151,579	\$1,151,577	\$1,053,251	\$1,053,250	\$1,132,213
Enterprise	\$2,143,342	\$1,551,130	\$2,132,097	\$2,075,800	\$2,095,139	\$2,095,139	\$3,370,964	\$3,158,748	\$3,149,723	\$2,895,232	\$3,129,385	\$2,923,746	\$3,078,777	\$1,791,611	\$3,430,119	\$3,288,893	\$3,395,250	\$3,314,098	\$3,493,810	\$3,312,800	\$22,021,713
Airport	\$172,000	\$170,016	\$173,000	\$170,350	\$173,000	\$170,100	\$173,000	\$152,038	\$156,000	\$149,681	\$1,229,354	\$1,229,354	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$15,689,307	\$13,083,358	\$13,387,492	\$13,325,463	\$13,168,277	\$12,915,022	\$14,149,946	\$13,916,767	\$13,647,259	\$13,413,947	\$14,515,387	\$14,284,687	\$13,235,648	\$11,661,822	\$11,421,524	\$11,280,294	\$13,878,470	\$13,736,186	\$20,321,998	\$19,924,541	\$41,915,520



County Breakdown by year: Blue section on chart, County only (does not include Schools and College figures in this breakdown)

FY11 Budget-County

NarrowBand  
Animal Bldg  
Carriage Oaks  
DSS Bldg  
Grimm Land

FY12 Budget-County

NarrowBand  
Roll Off Truck  
RRPS Center

FY13 Budget-County

Roll Off Truck  
RRPS Center

FY14 Budget-County

Roll Off Truck  
San Lease - IT  
RRPS Center  
EMS Stretcher Lease

FY15 Budget-County

Roll Off Truck  
San Lease - IT  
RRPS Center  
EMS Stretchers Lease

FY16 Budget-County

Roll Off Truck  
San Lease - IT  
RRPS Center  
EMS Stretchers Lease

FY17 Budget-County

San Lease - IT  
RRPS Center  
EMS Stretchers Lease  
EMS Debifrillator Lease

FY18 Budget-County

RRPS Center & refunding  
EMS Stretchers Lease  
EMS Debifrillator Lease

FY19 Budget-County

RRPS Center & refunding  
EMS Stretchers Lease  
EMS Debifrillator Lease

FY20 & FY21 Budget-County

RRPS Center & refunding  
EMS Stretchers Lease  
EMS Debifrillator Lease

## Moore County Department of Social Services (General Fund)

### Department Narrative:

The Department of Social Services touches the lives of many citizens of Moore County through the various programs administered within the department. Whether it is caring for our adult population, protecting our youngest or helping those in need of food or medical assistance, these programs make a significant impact on the overall county. Partnerships with community agencies and businesses also aid in meeting the needs of our citizens.

#### Revenue Sources FY21 Budget:

Fees	\$30,000	0.31%
Grants	\$5,555,630	57.53%
County Property Tax	\$4,070,584	42.16%

#### % Allocation

#### FY21 Budgeted Staffing Positions:

108	Full-Time
1	Part-Time

**Total FY21 Expenditure Budget:** \$9,656,214

Department Director: Tammy Schrenker

Department Director email: tschrenker@moorecountync.gov

Duties of the DSS Board: exclusive authority to recruit and select the Director of DSS after consultation with County Commissioners and to advise county and municipal authorities regarding policy and plans to improve the community's social conditions.

The Director is paid by the County. Employees are subject to Office of State Personnel guidelines.

MOORE COUNTY SOCIAL SERVICES - JUNE 2021			
ADULT SERVICES			
	Reports Received	Reports Accepted	Guardianship
Current Month	52	25	24
YTD Totals	504	251	
CHILDREN'S SERVICES			
	Reports Received	Reports Accepted	Children in Custody
Current Month	100	58	74
YTD Totals	1254	781	
FOOD AND NUTRITION SERVICES			
	Applications	Reviews	Active Cases
Current Month	179	105	5356
YTD Totals	2,940	185	
ADULT MEDICAID			
	Applications	Reviews	Active Cases
Current Month	99	390	5658
YTD Totals	1187	330	
FAMILY AND CHILDREN'S MEDICAID			
	Applications	Reviews	Active Cases
Current Month	156	1025	7684
YTD Totals	2583	973	
Day Care			
Day Care	457	Clients served by each respective program for the current Month.	
Work First	52		
Emer. Assistance	113		

## Moore County Board of Elections (General Fund)

### Department Narrative:

The mission of the Board of Elections is to provide fair administration and conduct all elections within the County jurisdiction according to the election laws of the State of North Carolina.

### Revenue Sources FY21 Budget:

Fees	\$100
Municipal Elections	\$0
County Property Tax	\$615,180

### FY21 Budgeted Staffing Positions:

4	Full-Time
0	Part-Time

**Total FY21 Expenditure Budget:** \$615,280

Department Director: Glenda Clendenin

Department Director email: elections@moorecountync.gov

Elections - Registration Totals							
Month	Total Voters	Democrat	Republican	Unaffiliated	Libertarian	Green	Constitution
January 2, 2019	69,134	16,649	28,125	23,977	369	8	6
February 1, 2019	65,813	15,549	27,162	22,728	359	8	7
March 1, 2019	65,902	15,538	27,208	22,779	361	9	7
April 1, 2019	66,031	15,548	27,233	22,868	366	9	7
May 1, 2019	66,204	15,550	27,282	22,983	371	9	9
June 3, 2019	66,518	15,594	27,405	23,121	378	10	10
July 1, 2019	66,774	15,623	27,509	23,233	387	11	11
August 1, 2019	67,037	15,657	27,595	23,367	392	12	14
September 1, 2019	67,317	15,687	27,694	23,510	397	14	15
October 1, 2019	67,627	15,746	27,805	23,648	396	16	16
November 1, 2019	67,659	15,728	27,822	23,679	399	15	16
December 1, 2019	68,044	15,765	27,958	23,865	418	15	23
January 1, 2020	68,271	15,802	28,033	23,966	426	16	28
February 1, 2020	68,957	15,899	28,314	24,263	434	15	32
March 1, 2020	69,124	15,893	28,360	24,389	434	16	32
April 1, 2020	69,550	15,866	28,582	24,612	436	17	37
May 3, 2020	69,565	15,857	28,598	24,621	435	17	37
June 1, 2020	69,605	15,852	28,630	24,625	442	18	38
July 1, 2020	69,870	15,894	28,716	24,749	450	22	39
August 3, 2020	70,085	15,913	28,819	24,826	462	24	41
September 1, 2020	70,784	15,994	29,184	25,061	472	26	47
October 1, 2020	72,090	16,204	29,840	25,468	498	28	52
November 1, 2020	73,912	16,476	30,786	26,031	529	30	60
December 1, 2020	74,049	16,493	30,886	26,051	529	30	60
January 10, 2021	71,627	15,798	30,150	25,060	516	34	69
February 1, 2021	71,702	15,786	30,055	25,224	530	33	74
March 1, 2021	71,732	15,778	30,001	25,313	532	34	74
April 1, 2021	71,539	15,754	29,818	25,325	532	35	75
May 3, 2021	71,666	15,775	29,856	25,381	540	35	79
June 1, 2021	71,808	15,787	29,880	25,479	547	36	79
July 1, 2021	71,990	15,792	29,937	25,709	552	0	0
Net Change	+182	+5	+57	+230	+5	-36	-79

The County Board of Elections chooses the Director and forwards their recommendation to the State Board of Elections Executive Director who makes the formal appointment. The County Board of Elections has the authority for hiring and firing other Election Employees. County Board of Elections controls the number of employees it employs and what they are to be paid, so long as the Board of Elections spends on salaries no more than the amount appropriated by the Board of Commissioners.

## Moore County Department Emergency Services (Fund 200 - ALS Fund) Special Revenue Fund

### Department Narrative:

Moore County EMS (MCEMS) provides eight Paramedic level ambulances, three Paramedic level Quick Response Vehicles (QRVs) and one EMS Shift Commander vehicle responding from ten strategically located bases throughout Moore County. Moore County EMS operates on two different shift schedules of 24/48 hours as well as 12 hour. MCEMS provides advanced life support and pre-hospital emergency care for a population of approximately 90,000 in an area of 705 square miles. MCEMS provides additional paramedic coverage for large events i.e. Spring Fest, Cameron Street Fair, Robbins Farmer's Day, Carthage Buggy Festival and additional sporting events.

### Revenue Sources FY21 Budget:

Fees/EMS Consultants	\$3,190,000 (Insurance Payments)
Medicaid Cost Reimb	\$306,173 (DHHS Med Cost Settlement)
County ALS Tax	\$5,521,591 (.04 cents/\$100 value)
Transfer from GF	<u>\$450,000</u> (Rescue/Fire)
Total Revenue	\$9,467,764

### Total FY21 Expenditure Budget:

\$9,467,764

### FY21 Budgeted Staffing Positions:

87.4 Full-Time  
0 Part-Time

Department Director: Bryan Phillips, Director; Scot Brooks, Deputy Director

Department Director email: bphillips@moorecountync.gov, sbrooks@moorecountync.gov

EMS # of Calls & Response Time FY21				
Month	Total Call Volume - Medical	Total Transports and Patient Records	Average Response Time	Avg Target Response Time
Jul-20	1,402	920	10 min, 58 sec	<10 min 59 sec
Aug-20	1,468	944	10 min, 56 sec	<10 min 59 sec
Sep-20	1,418	960	10 min, 53 sec	<10 min 59 sec
Oct-20	1,597	1,087	10 min, 37 sec	<10 min 59 sec
Nov-20	1,456	978	11 min, 3 sec	<10 min 59 sec
Dec-20	1,646	1,115	10 min, 53 sec	<10 min 59 sec
Jan-21	1,580	1,022	10 min, 42 sec	<10 min 59 sec
Feb-21	1,374	904	10 min, 23 sec	<10 min 59 sec
Mar-21	1,523	987	10 min, 29 sec	<10 min 59 sec
Apr-21	1,507	1,004	10 min, 22 sec	<10 min 59 sec
May-21	1,567	1,068	10 min, 47 sec	<10 min 59 sec
Jun-21	1,613	1,014	10 min, 42 sec	<10 min 59 sec
Total	18,151	12,003		

EMS # of Calls & Response Time FY20				
Month	Total Call Volume - Medical	Total Transports and Patient Records	Average Response Time	Avg Target Response Time
Jul-19	1,407	1,326	11 min, 16 sec	<10 min 59 sec
Aug-19	1,331	970	11 min, 14 sec	<10 min 59 sec
Sep-19	1,441	1,122	11 min, 7 sec	<10 min 59 sec
Oct-19	1,441	1,048	10 min, 48 sec	<10 min 59 sec
Nov-19	1,343	1,023	10 min, 49 sec	<10 min 59 sec
Dec-19	1,446	1,303	10 min, 29 sec	<10 min 59 sec
Jan-20	1,462	1,120	10 min, 43 sec	<10 min 59 sec
Feb-20	1,379	984	10 min, 49 sec	<10 min 59 sec
Mar-20	1,348	927	10 min, 10 sec	<10 min 59 sec
Apr-20	1,072	669	10 min, 36 sec	<10 min 59 sec
May-20	1,333	1,187	10 min, 53 sec	<10 min 59 sec
Jun-20	1,300	876	11 min, 8 sec	<10 min 59 sec
Total	16,303	12,555		

## Moore County Department of Public Safety Communications/Fire Marshal (General Fund 100)

### Department Narrative:

The mission of Public Safety Communications is to receive, process, and dispatch appropriate emergency response agencies to all 911 calls for emergency services in Moore County. The Communications Center receives all 911 calls throughout the County and is staffed 24 hours a day, 7 days a week, 365 days a year by a minimum of three highly trained tele-communicators with Emergency Medical Dispatch, Emergency Fire Dispatch, DCI, and multiple job-related certifications.

The mission of the Fire Marshal's office is to protect lives and property through fire prevention. This is accomplished through enforcement of the North Carolina Fire Prevention Code and offering public education programs as requested. The Fire Marshal's office maintains one person on call 24 hours a day, 7 days a week, 365 days a year to respond to any fire-related incidents or investigations and citizen complaints related to code enforcement. The Fire Marshal's office has a special staff member, Friday, who is an Arson K9. Moore County is one of the few counties that has an arson canine on staff and the training for the arson dog was provided by State Farm Insurance Company and Maine Speciality Dogs in Gray, Maine.

### Revenue Sources FY21 Budget:

Fire Inspection Fees	\$5,000
County Property Tax	\$1,572,517

### Total FY21 Expenditure Budget:

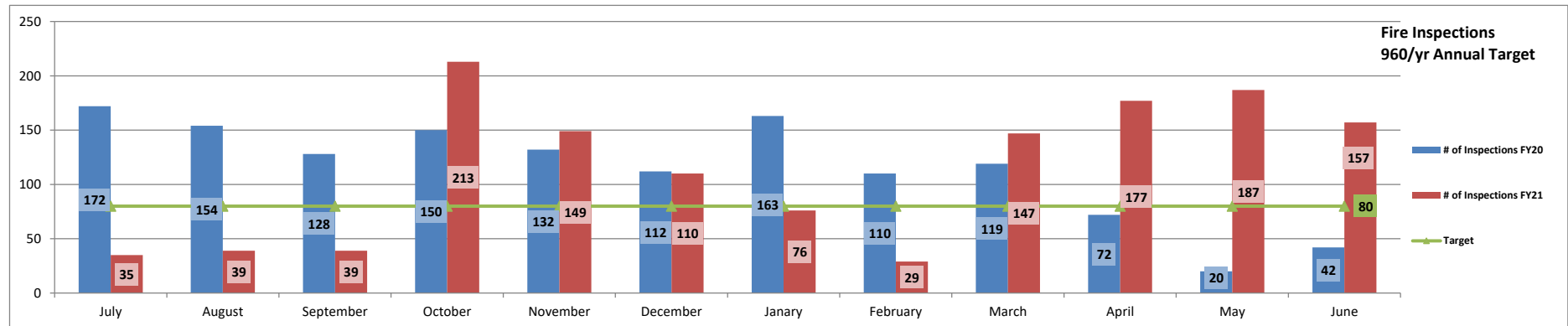
Fire Marshal	\$307,766
Communications	\$1,269,751
<b>Total</b>	<b>\$1,577,517</b>

### FY21 Budgeted Staffing Positions:

18.6 Full-Time (2.6 Fire Marshal/16 Communications)

Department Director: Bryan Phillips, Director

Department Director email: bphillips@moorecountync.gov



Public Safety E911 Division Service Calls FY19					
FY18/19	Fire	Medical	Law Enforcement	Other	Total 911 Calls for Service
Jul-18	273	1375	5015	2167	8,830
Aug-18	333	1324	5471	1998	9,126
Sep-18	1,296	1385	5047	1968	9,696
Oct-18	397	1359	5421	1822	8,999
Nov-18	221	1320	4857	1718	8,116
Dec-18	260	1332	5094	1769	8,455
Jan-19	246	1359	4953	1682	8,240
Feb-19	243	1317	4512	1625	7,697
Mar-19	263	1403	4966	1863	8,495
Apr-19	306	1343	4814	1829	8,292
May-19	276	1503	4453	2563	8,795
Jun-19	292	1309	4791	1955	8,347
	4,406	16,329	59,394	22,959	103,088

Public Safety E911 Division Service Calls FY20					
FY19/20	Fire	Medical	Law Enforcement	Other	Total 911 Calls for Service
Jul-19	374	1407	4970	2168	8,919
Aug-19	320	1331	4916	2101	8,668
Sep-19	254	1441	4761	2257	8,713
Oct-19	296	1441	5572	2094	9,403
Nov-19	280	1343	5597	2084	9,304
Dec-19	268	1446	5194	2008	8,916
Jan-20	273	1462	5203	2053	8,991
Feb-20	323	1379	4868	1664	8,234
Mar-20	287	1348	4869	2068	8,572
Apr-20	475	1072	3587	2004	7,138
May-20	318	1333	3632	2249	7,532
Jun-20	290	1300	4050	2480	8,120
	3,758	16,303	57,219	25,230	102,510

Public Safety E911 Division Service Calls FY21					
FY19/20	Fire	Medical	Law Enforcement	Other	Total 911 Calls for Service
Jul-20	365	1402	3777	2789	8,333
Aug-20	324	1468	4189	2282	8,263
Sep-20	292	1418	3762	2097	7,569
Oct-20	308	1597	4573	2206	8,684
Nov-20	330	1456	4710	2011	8,507
Dec-20	296	1646	4772	2044	8,758
Jan-21	237	1580	4586	1981	8,384
Feb-21	273	1374	4040	1978	7,665
Mar-21	362	1523	4448	2142	8,475
Apr-21	330	1507	4167	1876	7,880
May-21	331	1567	4621	2355	8,874
Jun-21	351	1613	4282	2134	8,380
	3,799	18,151	51,927	25,895	99,772
					99,772

Fire Inspections	# of Inspections FY18	# of Inspections FY19	# of Inspections FY20	# of Inspections FY21	Target
July	54	120	172	35	80
August	81	88	154	39	80
September	48	13	128	39	80
October	31	60	150	213	80
November	20	80	132	149	80
December	10	52	112	110	80
January	32	111	163	76	80
February	100	124	110	29	80
March	68	148	119	147	80
April	38	91	72	177	80
May	51	106	20	187	80
June	50	136	42	157	80
	583	1,129	1,374	1,358	960

FY20 Emergency Responses for Fire	FY21 Emergency Responses for Fire
10	10
11	19
13	12
10	13
11	14
13	9
12	2
7	15
10	7
11	9
21	8
11	3
140	121

FY16 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$20,946,171	\$27,060,438
200-EMS	\$1,274,469	\$1,538,375
210-E911	\$1,190,574	\$1,209,313
215-Fire District	\$82,938	\$118,147
220-SWCD	\$64,587	\$63,862
230-MCTS	\$328	\$111,259
260-CVB	\$370,826	\$458,288
600-WPCP	\$6,419,343	\$16,920,752
610-Utilities	\$2,628,495	\$23,847,733
620-EMWD	\$753,977	\$2,002,200
640-Airport	\$1,757,059	\$3,100,818
810-Risk	\$2,041,227	\$1,432,259
250-CR Projects	\$22,186,278	\$22,186,278
251-CR Debt	\$0	\$0
252-CR Enterprise	\$0	\$0
253-CR SCC Proj	\$0	\$0
254-CR SCC Debt	\$0	\$0

FY19 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$27,510,634	\$35,653,413
200-EMS	\$2,157,120	\$2,711,522
210-E911	\$796,219	\$811,054
215-Fire District	\$798,563	\$838,225
220-SWCD	\$62,102	\$61,602
230-MCTS	\$28,451	\$134,024
260-CVB	\$897,045	\$1,024,400
600-WPCP	\$10,537,653	\$19,192,914
610-Utilities	\$3,810,873	\$24,088,342
620-EMWD	\$1,534,446	\$1,049,788
640-Airport	\$2,285,821	\$5,071,917
810-Risk	\$2,242,173	\$1,605,897
250-CR Projects	\$14,168,395	\$14,168,395
251-CR Debt	\$2,000,000	\$2,000,000
252-CR Enterprise	\$1,433,391	\$1,433,391
254-CR SCC Debt	\$0	\$0
256-CR MCS Debt	\$587,485	\$587,485

FY17 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$22,723,837	\$29,080,929
200-EMS	\$1,576,274	\$1,857,184
210-E911	\$927,881	\$1,207,529
215-Fire District	\$478,784	\$510,802
220-SWCD	\$72,611	\$71,551
230-MCTS	\$54,796	\$133,066
260-CVB	\$405,928	\$523,458
600-WPCP	\$7,542,950	\$17,664,733
610-Utilities	\$3,220,749	\$23,663,752
620-EMWD	\$1,056,261	\$1,188,746
640-Airport	\$2,178,351	\$3,387,455
810-Risk	\$1,747,897	\$1,111,367
250-CR Projects	\$23,680,690	\$23,680,690
251-CR Debt	\$0	\$0
252-CR Enterprise	\$514,405	\$514,405
254-CR SCC Debt	\$0	\$0
256-CR MCS Debt	\$208,290	\$208,290

FY20 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$28,437,686	\$37,350,678
200-EMS	\$2,607,046	\$3,055,092
210-E911	\$835,945	\$826,182
215-Fire District	\$1,027,233	\$1,063,096
220-SWCD	\$67,623	\$66,771
230-MCTS	\$8,690	\$76,621
260-CVB	\$982,380	\$1,081,449
600-WPCP	\$10,368,272	\$20,476,814
610-Utilities	\$4,603,591	\$25,530,079
620-EMWD	\$1,825,441	\$1,063,925
640-Airport	\$2,460,971	\$5,491,556
810-Risk	\$2,516,726	\$1,930,911
250-CR Projects	\$19,946,031	\$19,946,031
251-CR Debt	\$2,000,000	\$2,000,000
252-CR Enterprise	\$1,919,216	\$1,916,216
254-CR SCC Debt	\$743,601	\$743,601
256-CR MCS Debt	\$4,198,628	\$4,198,628

FY18 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$27,535,305	\$34,495,050
200-EMS	\$1,412,238	\$2,099,893
210-E911	\$711,355	\$733,237
215-Fire District	\$697,835	\$738,846
220-SWCD	\$57,929	\$57,756
230-MCTS	\$57,991	\$156,142
260-CVB	\$551,883	\$650,203
600-WPCP	\$8,774,842	\$17,740,516
610-Utilities	\$4,195,496	\$24,001,764
620-EMWD	\$1,365,566	\$1,458,315
640-Airport	\$2,315,671	\$3,526,337
810-Risk	\$1,796,026	\$1,232,238
250-CR Projects	\$18,031,390	\$18,031,390
251-CR Debt	\$2,000,000	\$2,000,000
252-CR Enterprise	\$941,775	\$941,775
254-CR SCC Debt	\$0	\$0
256-CR MCS Debt	\$208,290	\$208,290

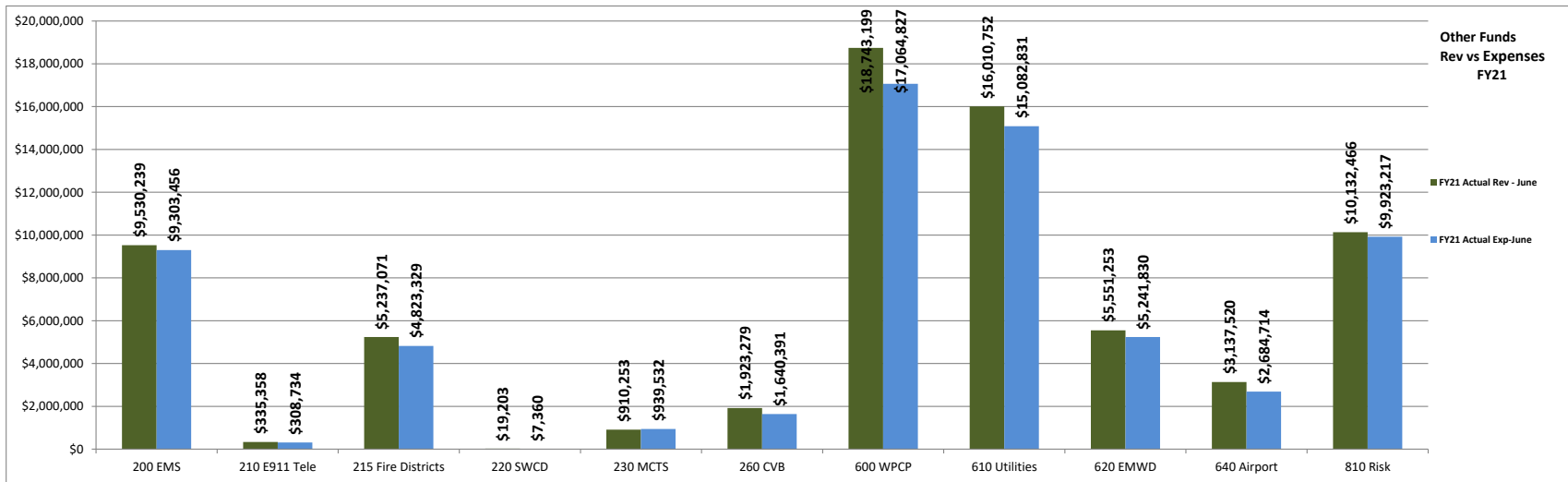
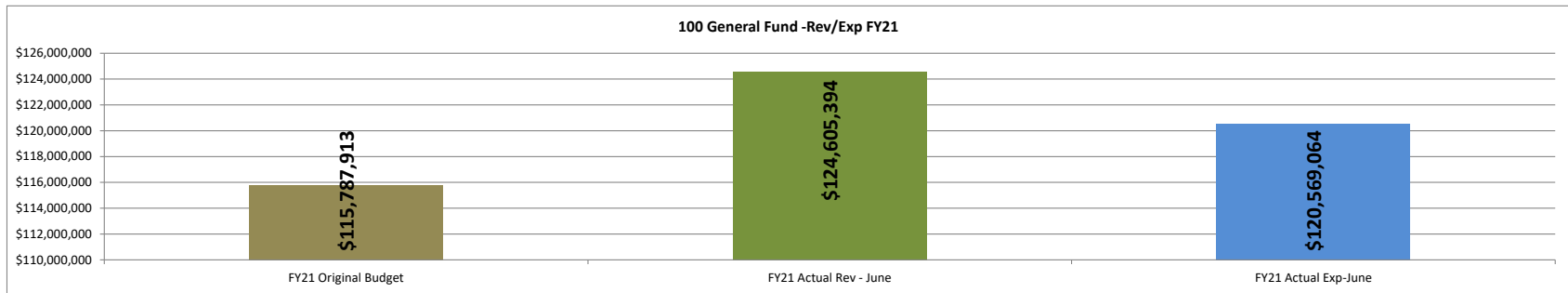
FY21 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	Available when Audited	
200-EMS		
210-E911		
215-Fire District		
220-SWCD		
230-MCTS		
260-CVB		
600-WPCP		
610-Utilities		
620-EMWD		
640-Airport		
810-Risk		
250-CR Projects		
251-CR Debt		
252-CR Enterprise		
254-CR SCC Debt		
256-CR MCS Debt		



Total County Educational Funding by Fiscal Year												
FY	Student Enrollment	Current Expense	Decline in Debt Service added back to Current Expense	New School Operating Impact- One Time	Additional CE Funding from Appropriated FB	Capital Outlay/CR Projects SCC	Digital Learning	Total Current/Capital Digital	Debt Service	Decline in Debt Service moved to Capital Reserve for Future Debt Payments	Additional Funding advanced from CR (to be refunded from Bonds)	Total Funding
FY13-14-Schools	12,812	\$25,165,140				\$711,932	\$750,000	\$26,627,072	\$5,533,171			\$32,160,243
FY14-15-Schools	12,802	\$25,315,140				\$1,200,000	\$600,000	\$27,115,140	\$5,393,955			\$32,509,095
FY15-16-Schools	12,769	\$26,265,140				\$750,000	\$750,000	\$27,765,140	\$5,263,064			\$33,028,204
FY16-17-Schools	12,578	\$27,029,515				\$750,000	\$750,000	\$28,529,515	\$5,129,691	\$208,290	\$2,171,000	\$36,038,496
FY17-18-Schools	12,541	\$27,704,812	\$1,386,540		\$1,250,000	\$750,000	\$750,000	\$31,841,352	\$4,031,111		\$2,949,300	\$38,821,763
FY18-19-Schools	12,735	\$29,050,000			\$450,000	\$750,000	\$750,000	\$31,000,000	\$6,074,114	\$1,315,331	\$5,984,360	\$44,373,805
FY19-20-Schools	12,797	\$29,500,000		\$739,133	\$850,000	\$750,000	\$750,000	\$32,589,133	\$15,671,910	\$1,435,276		\$49,696,319
FY20-21-Schools	13,100	\$30,350,000				\$750,000	\$750,000	\$31,850,000	\$16,678,019	\$1,140,760		\$49,668,779
FY13-14-College		\$4,121,819				\$0	\$0	\$4,121,819	\$1,781,368			\$5,903,187
FY14-15-College		\$4,265,064				\$454,079	\$0	\$4,719,143	\$1,733,404	\$47,964		\$6,500,511
FY15-16-College		\$4,265,064				\$208,048	\$0	\$4,473,112	\$1,689,115	\$92,254		\$6,254,481
FY16-17-College		\$4,279,427				\$233,963	\$0	\$4,513,390	\$1,637,524	\$89,530		\$6,240,444
FY17-18-College		\$4,380,722				\$240,168	\$0	\$4,620,890	\$1,150,939	\$598,906		\$6,370,735
FY18-19-College		\$4,512,262				\$180,000	\$0	\$4,692,262	\$1,151,577	\$604,165	\$1,600,000	\$8,048,004
FY19-20-College		\$4,612,262				\$136,980	\$0	\$4,749,242	\$1,796,852	\$636,782	\$743,601	\$7,926,477
FY20-21-College		\$4,612,262					\$0	\$4,612,262	\$1,132,215	\$571,885	\$771,021	\$7,087,383

FY21 Adopted Gross and Net Budget by Fund					
Fund	Fund Name	Fund Type	Gross Budget	Less Transfers	Net Budget
100	General/IT/PM	General	\$115,787,913	-\$5,529,234	\$110,258,679
200	Public Safety/Emergency Mgmt	Special Revenue	\$9,467,764	-\$2,067,108	\$7,400,656
210	E911 Telephone	Special Revenue	\$338,676	\$0	\$338,676
215	Fire, Ambulance, Rescue District	Special Revenue	\$5,113,790	\$0	\$5,113,790
220	Soil Water Conservation District	Special Revenue	\$19,891	\$0	\$19,891
230	Transportation Services	Special Revenue	\$1,161,106	-\$365,880	\$795,226
600	Water Pollution Control Plant	Enterprise	\$5,642,557	-\$299,107	\$5,343,450
610	Public Utilities	Enterprise	\$13,794,488	-\$913,215	\$12,881,273
620	East Moore Water District	Enterprise	\$2,779,059	\$0	\$2,779,059
810	Risk Management	Internal Service	\$9,228,842	-\$8,900	\$9,219,942
	<b>Total County Funds</b>		\$163,334,086	-\$9,183,444	\$154,150,642
260	Convention & Visitor's Bureau	Comp Unit/Spec Rev	\$1,254,000	-\$48,000	\$1,206,000
640	Airport Authority	Comp Unit/Enterprise	\$3,716,759	-\$84,600	\$3,632,159
	<b>Total Component Units</b>		\$4,970,759	-\$132,600	\$4,838,159
		<b>Totals</b>	\$168,304,845	-\$9,316,044	\$158,988,801

FY20 Adopted Gross and Net Budget by Fund					
Fund	Fund Name	Fund Type	Gross Budget	Less Transfers	Net Budget
100	General/IT/PM	General	\$114,071,611	-\$5,414,954	\$108,656,657
200	Public Safety/Emergency Mgmt	Special Revenue	\$9,040,278	-\$1,859,799	\$7,180,479
210	E911 Telephone	Special Revenue	\$336,854	\$0	\$336,854
215	Fire, Ambulance, Rescue District	Special Revenue	\$4,997,998	\$0	\$4,997,998
220	Soil Water Conservation District	Special Revenue	\$19,821	\$0	\$19,821
230	Transportation Services	Special Revenue	\$1,585,717	-\$435,076	\$1,150,641
600	Water Pollution Control Plant	Enterprise	\$5,453,745	-\$295,204	\$5,158,541
610	Public Utilities	Enterprise	\$11,449,689	-\$961,590	\$10,488,099
620	East Moore Water District	Enterprise	\$2,153,711	\$0	\$2,153,711
810	Risk Management	Internal Service	\$9,108,357	-\$8,900	\$9,099,457
	<b>Total County Funds</b>		\$158,217,781	-\$8,975,523	\$149,242,258
260	Convention & Visitor's Bureau	Comp Unit/Spec Rev	\$1,760,913	-\$65,800	\$1,695,113
640	Airport Authority	Comp Unit/Enterprise	\$2,898,114	-\$75,700	\$2,822,414
	<b>Total Component Units</b>		\$4,659,027	-\$141,500	\$4,517,527
		<b>Totals</b>	\$162,876,808	-\$9,117,023	\$153,759,785



**General Fund 100 Budget Ordinance FY21**

Revenue Category	Revenue Original Budget by Category	Actual Revenue June 2021	% Collected	ExpenditureCategory	Expenditure Original Budget by Category	Actual Expenditures -June 2021	% Spent
Property Tax Collections	\$69,902,590	\$71,647,300	102.50%	General Government (Admin, HR, Fin, Attorney, Tax, Elect, ROD, IT, PM)	\$13,877,947	\$15,306,848	110.30%
Rental Vehicle Tax/Video Franchise Tax (all other taxes)	\$100,000	\$187,338	187.34%	Public Safety (Sheriff/Det, Animal, DRC, Youth Serv, Fire Marshal & Communications)	\$15,995,186	\$15,747,761	98.45%
Sales Tax (includes MHH)	\$19,461,339	\$23,661,627	121.58%	Environmental/Community Development (Solid Waste, Planning & Code Enf, Cooperative Ext and Soil/Water)	\$4,639,187	\$4,843,537	104.40%
ABC Tax Revenues/Other Taxes	\$690,000	\$3,626,529	525.58%	Human Services (DSS, Health, Aging, Child Support, Veterans)	\$16,602,988	\$16,112,314	97.04%
Interest Income	\$1,500,000	\$102,939	6.86%	Cultural Development (Parks & Rec, Library)	\$1,321,612	\$1,133,757	85.79%
Transfers In (Debt Service, Capital Reserve)	\$4,520,822	\$4,105,883	90.82%	Education including Debt/Transfers	\$54,272,496	\$55,161,047	101.64%
Departmental Fees	\$10,768,941	\$12,798,893	118.85%	Non-Profits Non-Departmental (Undistributed Benefits, SMH, Forestry, PIP, Econ Dev, School of Govt)	\$1,185,335	\$733,541	61.88%
Child Support Enforcement Grants	\$847,085	\$795,392	93.90%	Court Facility Project Transfer, other transfers to projects and CR transfer	\$5,954,093	\$9,591,190	161.09%
Social Services Grants	\$5,555,630	\$4,906,905	88.32%	Debt Service P & I - excluding Educaton	<u>\$1,939,069</u>	<u>\$1,939,069</u>	100.00%
Public Health Grants	\$748,999	\$1,401,757	187.15%				
Other Grants & Restricted Funds, (Veterans, JCPC, Solid Waste, Sheriff, Soil/Water, Elections, Deeds)	\$815,002	\$905,799	111.14%				
Aging Grants	\$877,505	\$465,032	52.99%				
Fund Balance Appropriations	\$0	\$0	0.00%				
<b>Total Budget</b>	<b>\$115,787,913</b>	<b>\$124,605,394</b>	<b>107.62%</b>	<b>Total Budget</b>	<b>\$115,787,913</b>	<b>\$120,569,065</b>	<b>104.13%</b>

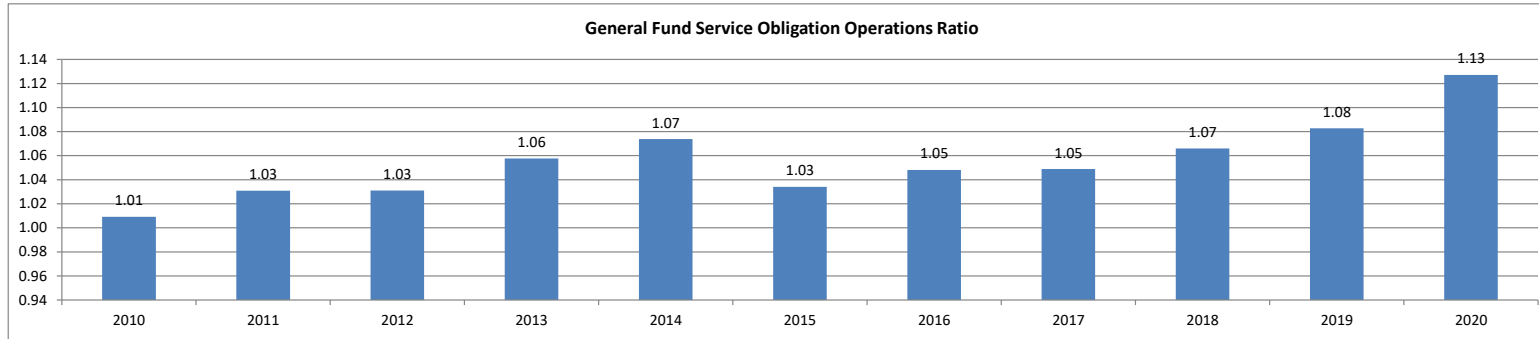
**Advanced Life Support/ALS Fund 200 Budget Ordinance FY21**

Revenue Category	Revenue Original Budget by Category	Actual Revenue June 2021	% Collected	ExpenditureCategory	Expenditure Original Budget by Category	Actual Expenditures-June 2021	% Spent
Property Tax	\$5,521,591	\$5,639,424	102.13%	EMS Fund 200 Admin	\$8,638,742	\$8,228,069	95.25%
Donations/Insurance Reimburse	\$0	\$37,993	0.00%	Special Ops Team	\$25,038	\$24,394	97.43%
Medicaid Cost Settlement, estimated	\$306,173	\$0	0.00%	Capital Outlay/Purchases (includes encumbered vehicle purchase)	\$209,475	\$456,487	217.92%
EMS Insurance Payments	\$3,190,000	\$3,402,822	106.67%	EMS Transfers to Fire Fund 215	\$450,000	\$450,000	100.00%
Capital Lease Proceeds	\$0	\$0	0.00%	Debt Principal & Interest - Stretchers & Defibrillators	\$144,509	\$144,506	100.00%
Narcan Grant	\$0	\$0	0.00%				
Transfer from General Fund	\$450,000	\$450,000	0.00%				
<b>Total Budget</b>	<b>\$9,467,764</b>	<b>\$9,530,239</b>	<b>100.66%</b>	<b>Total Budget</b>	<b>\$9,467,764</b>	<b>\$9,303,456</b>	<b>98.26%</b>

## Moore County General Fund Financial Condition Analysis

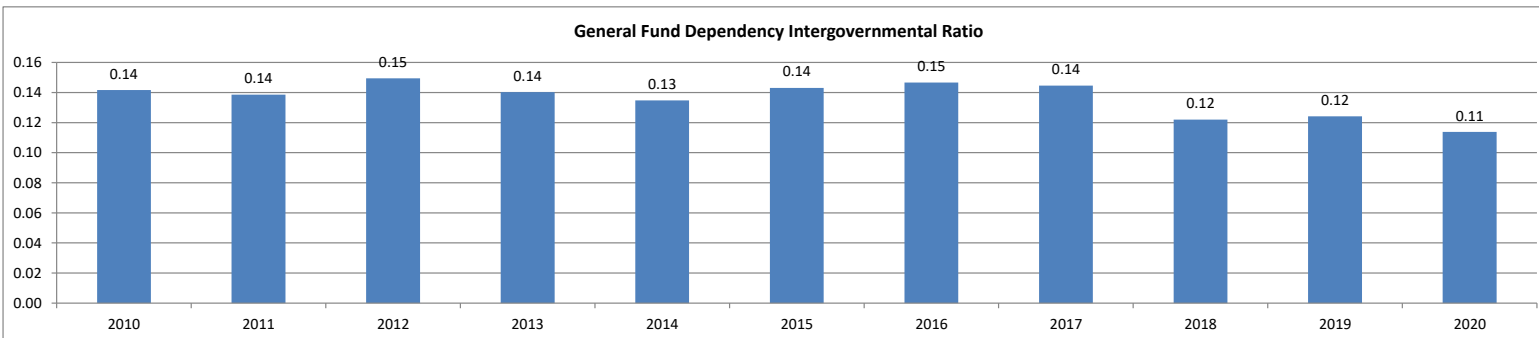
		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Service Obligation</b>	Operations Ratio	1.01	1.03	1.03	1.06	1.07	1.03	1.05	1.05	1.07	1.08	1.13
	Total Revenues	\$83,014,318	\$84,412,559	\$85,292,227	\$87,657,134	\$89,664,730	\$91,014,621	\$91,398,922	\$94,249,242	\$95,511,412	\$100,902,206	\$116,572,805
	Total Expenditures	\$82,265,248	\$81,887,524	\$82,721,258	\$82,871,243	\$83,504,851	\$88,016,373	\$87,203,143	\$89,859,421	\$89,597,922	\$93,192,201	\$103,431,584

Service obligation measures whether or not a government's annual revenues were sufficient to pay for annual operations. The operations ratio is calculated as total revenues divided by total expenditures (plus transfers to debt service fund, if any).



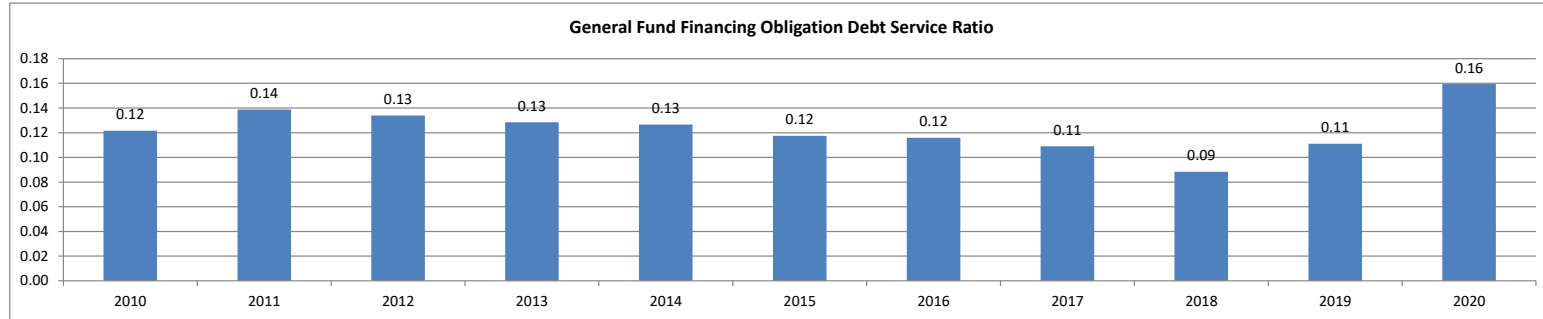
		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Dependency</b>	Intergovernmental Ratio	0.14	0.14	0.15	0.14	0.13	0.14	0.15	0.14	0.12	0.12	0.11
	Intergovernmental Revenue	\$11,763,106	\$11,699,948	\$12,749,246	\$12,293,461	\$12,079,469	\$13,025,030	\$13,407,664	\$13,628,281	\$11,654,289	\$12,534,937	\$13,267,049
	Total Revenue	\$83,014,318	\$84,412,559	\$85,292,227	\$87,657,134	\$89,664,730	\$91,014,621	\$91,398,922	\$94,249,242	\$95,511,412	\$100,902,206	\$116,572,805

Dependency measures the extent to which a government relies on other governments for resources. The intergovernmental ratio is calculated as total intergovernmental revenue divided by total revenue.



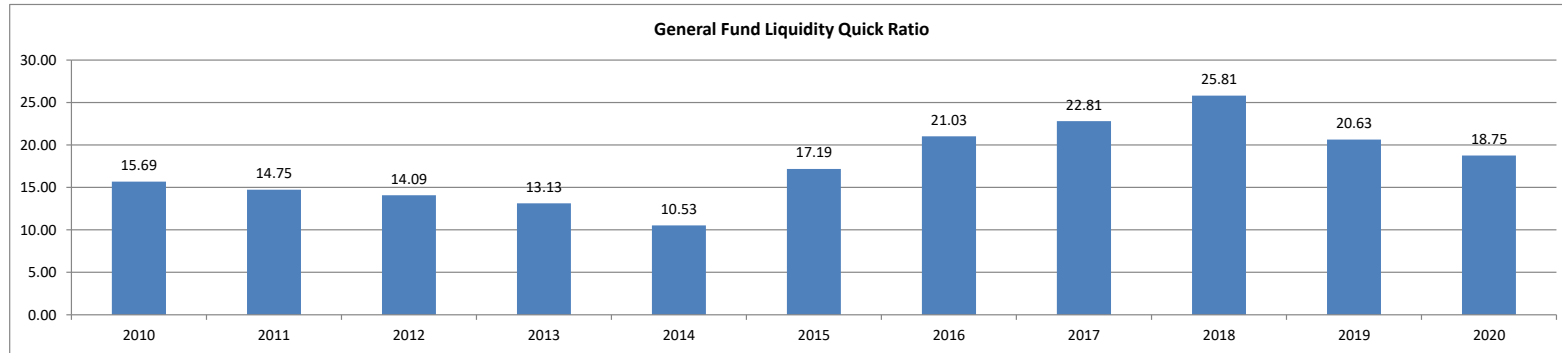
		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Financing Obligation</b>	Debt Service Ratio	0.12	0.14	0.13	0.13	0.13	0.12	0.12	0.11	0.09	0.11	0.16
	Debt Service (inc education)	\$10,011,380	\$11,362,211	\$11,079,312	\$10,649,783	\$10,578,464	\$10,341,515	\$10,104,069	\$9,791,970	\$7,913,157	\$10,351,080	\$16,491,572
	Total Expenditures	\$82,265,248	\$81,887,524	\$82,721,258	\$82,871,243	\$83,504,851	\$88,016,373	\$87,203,143	\$89,859,421	\$89,597,922	\$93,192,201	\$103,431,584

Financing obligation addresses service flexibility or the amount of expenditures committed to annual debt service. The debt service ratio is calculated as debt service divided by total expenditures (plus transfers to debt service fund, if any).



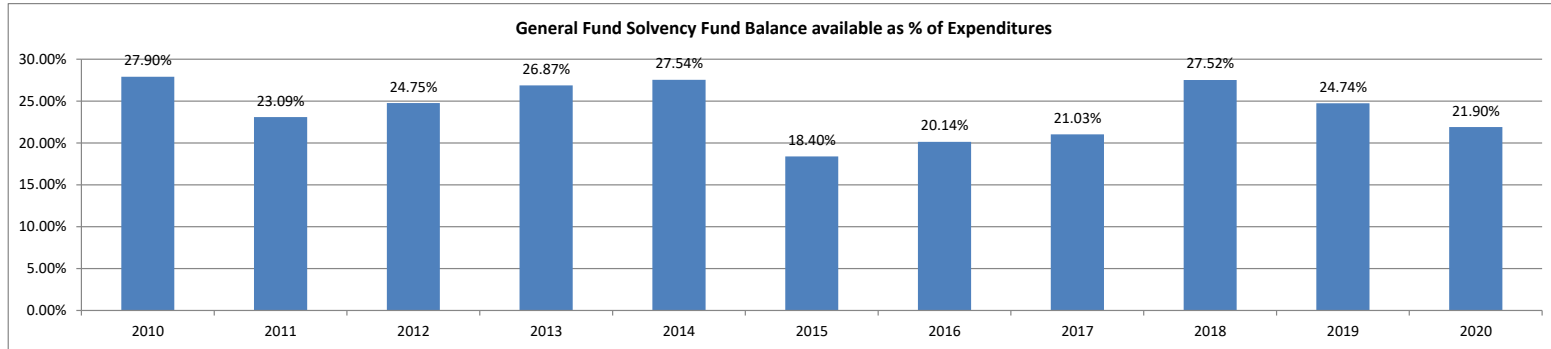
		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Liquidity</b>	Quick Ratio	15.69	14.75	14.09	13.13	10.53	17.19	21.03	22.81	25.81	20.63	18.75
	Cash & Investments	\$25,741,179	\$23,312,531	\$23,387,757	\$25,153,473	\$26,471,444	\$43,412,635	\$43,132,449	\$46,404,527	\$45,566,495	\$41,679,030	\$48,383,717
	Current Liabilities	\$1,640,966	\$1,581,044	\$1,660,074	\$1,915,605	\$2,513,484	\$2,526,050	\$2,051,187	\$2,034,791	\$1,765,500	\$2,020,765	\$2,580,362

Liquidity measures a government's ability to meet its short-term obligations. The quick ratio is calculated as cash and investments divided by current liabilities. FY2015 started including Capital Reserve for Governmental Projects per UNC School of Govt



	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Solvency</b> (based on LGC calculation)											
Fund Balance available as % of Expenditures	27.90%	23.09%	24.75%	26.87%	27.54%	18.40%	20.14%	21.03%	27.52%	24.74%	21.90%
Total Fund Balance	\$30,254,251	\$32,047,308	\$31,340,972	\$31,699,289	\$31,779,675	\$25,485,736	\$27,060,438	\$29,080,929	\$34,495,050	\$35,653,413	\$37,350,678
Less: Non spendable	-\$3,612	-\$4,367	-\$507,541	-\$109,654	-\$109,767	-\$106,781	-\$445,008	-\$205,979	-\$94,394	-\$83,699	-\$87,616
Less: Stabilization by Statute	<u>-\$6,405,657</u>	<u>-\$10,677,817</u>	<u>-\$9,097,467</u>	<u>-\$7,940,606</u>	<u>-\$6,876,351</u>	<u>-\$7,089,668</u>	<u>-\$8,329,083</u>	<u>-\$8,790,370</u>	<u>-\$8,690,926</u>	<u>-\$10,449,239</u>	<u>-\$11,928,412</u>
Available Fund Balance	\$23,844,982	\$21,365,124	\$21,735,964	\$23,649,029	\$24,793,557	\$18,289,287	\$18,286,347	\$20,084,580	\$25,709,730	\$25,120,475	\$25,334,650
Expenditures + transfers out	\$85,477,637	\$92,524,744	\$87,808,871	\$88,004,107	\$90,041,728	\$99,421,521	\$90,800,192	\$95,496,899	\$93,419,885	\$101,521,566	\$115,677,165

Solvency measures a government's ability to meet long-term obligations. Fund balance as a % of expenditures is calculated as available fund balance as defined by the Local Government Commission divided by expenditures plus transfers out.





**Fund 250 Capital Reserve for Governmental Projects**  
**Activity Detail by Fiscal Year**

Activity Detail in Capital Reserve for FY	Additional Notes	Amount	Balance
<b>Audited for June 30, 2018</b>		<b>\$18,031,390</b>	<b>\$18,031,390</b>
<b>FY2018-2019</b>			
Request for Design Fees for Pinehurst Elementary School	Architect Fees	-\$2,453,000	\$15,578,390
Pinehurst Modular Classrooms	Modular Classrooms	-\$2,400,000	\$13,178,390
SP Elementary BOC Meeting 1/8/19	Early Grading Project BOC meeting 1/8/19	-\$1,131,361	\$12,047,029
Sandhills Community College 2/19/19 BOC meeting	Request for Arch Fees on Medical Facility to be reimbursed GO	-\$1,600,000	\$10,447,029
FY17-18 plus 17% Fiscal Policy, trans in FY18-19	Fiscal Policy 17% overage, \$2M to Debt Reserve Fund for MCS	\$820,005	\$11,267,034
SP Elementary (JE completed 4/3/19)	Early Grading Project	\$1,131,361	\$12,398,395
Southern Pines - Reimbursement of Design Fees (4/3/19)	February-March 2019 Reimburse from GO's	\$1,770,000	\$14,168,395
<b>Audited for June 30, 2019</b>		<b>\$14,168,395</b>	<b>\$14,168,395</b>
<b>FY2019-2020</b>			
Pinehurst - Reimbursement of Design Fees	Reimbursed from GO's October 16, 2019	\$2,453,000	\$16,621,395
Pinehurst - Reimbursement of Modular Classrooms	Reimbursed from GO's October 16, 2019	\$2,400,000	\$19,021,395
North Moore - LOB Reimbursement of Design Fees	Reimbursed from Bank Loan Project on October 16, 2019	\$1,033,000	\$20,054,395
Transfer in from FY19 Unassigned Fund Balance General Fund	Transfer in from FY19 GF Unassigned FB in FY20	\$1,000,000	\$21,054,395
Transfer in from Fiscal Policy over 17% Calculation FY19	Transfer in 17% Fiscal Policy from FY19 Calculation	\$146,021	\$21,200,416
Transfer to Solid Waste Project Cell 6 Ordinance Fund 435	Transfer to Fund 435 Cell 6 Project Ordinance 12/3/2019 BOC	-\$1,254,385	\$19,946,031
Transfer from Area I Roadway Improvements - DOT to Reimb (not reimb by DOT as of 6/30/2020- carried to FY2021)	Approved at BOC meeting 12/4/17 DOT to Reimburse	\$0	\$19,946,031
<b>Audited for June 30, 2020</b>		<b>\$19,946,031</b>	<b>\$19,946,031</b>
<b>FY2020-2021</b>			
Sandhills Community College Reimburse Architect Fees from FY19	Reimburse Architect Fees from GO's FY20 or FY21	\$1,600,000	\$21,546,031
Payment from Solid Waste Project Cell 6 Project Ordinance Fund 435	Reimburse back to CR from Fund 100 Solid Waste Pmt 1 of 5	\$250,877	\$21,796,908
Transfer in from Fiscal Policy over 17% Calculation FY20	Transfer in 17% Fiscal Policy from FY20 Calculation	\$46,709	\$21,843,617
<b>Un-Audited for June 30, 2021</b>		<b>\$21,843,617</b>	<b>\$21,843,617</b>

General Fund 100							
Fund Balance by Year ( Audited)							
<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Transfers In/Out</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity (including investments-NCCMT)</u>
2002-03	\$10,802,770	\$56,894,887	\$58,612,063	\$2,130,606	\$413,430	\$11,216,200	\$7,937,682
2003-04	\$11,216,200	\$67,210,790	\$63,011,559	\$952,674	\$5,151,905	\$16,368,105	\$12,311,042
2004-05	\$16,368,105	\$70,173,740	\$66,282,956	\$107,177	\$3,997,961	\$20,366,066	\$15,575,092
2005-06	\$20,366,066	\$74,248,568	\$69,526,817	-\$911,153	\$3,810,598	\$24,176,664	\$18,490,084
2006-07	\$24,176,664	\$76,416,125	\$74,843,109	-\$191,988	\$1,381,028	\$25,557,692	\$20,049,633
2007-08	\$25,557,692	\$88,289,702	\$78,802,975	-\$927,440	\$8,559,287	\$34,116,979	\$26,524,114
2008-09	\$34,116,979	\$87,431,946	\$83,883,876	-\$8,515,313	-\$4,967,243	\$29,149,736	\$23,416,525
2009-10	\$29,149,736	\$83,014,318	\$82,265,248	\$355,445	\$1,104,515	\$30,254,251	\$25,741,179
2010-11	\$30,254,251	\$84,412,559	\$82,131,900	-\$487,602	\$1,793,057	\$32,047,308	\$23,662,373
2011-12	\$32,047,308	\$85,292,227	\$82,721,258	-\$3,277,305	-\$706,336	\$31,340,972	\$23,387,757
2012-13	\$31,340,972	\$87,657,134	\$82,871,243	-\$4,427,574	\$358,317	\$31,699,289	\$25,153,473
2013-14	\$31,699,289	\$89,664,730	\$83,504,851	-\$6,079,493	\$80,386	\$31,779,675	\$26,471,444
2014-15	\$31,779,675	\$91,014,621	\$88,016,373	-\$9,292,187	-\$6,293,939	\$25,485,736	\$23,912,635
2015-16	\$25,485,736	\$91,398,922	\$87,203,143	-\$2,621,077	\$1,574,702	\$27,060,438	\$20,946,171
2016-17	\$27,060,438	\$94,249,242	\$89,859,421	-\$2,369,330	\$2,020,491	\$29,080,929	\$22,723,837
2017-18	\$29,080,929	\$95,511,412	\$89,597,922	-\$499,369	\$5,414,121	\$34,495,050	\$27,535,305
2018-19	\$34,495,050	\$100,902,206	\$93,192,201	-\$6,551,642	\$1,158,363	\$35,653,413	\$27,510,634
2019-20	\$35,653,413	\$116,572,805	\$103,431,584	-\$11,443,956	\$1,697,265	\$37,350,678	\$28,437,686
<b>Breakdown of FB:</b>		<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	<b>FY2019</b>	<b>FY2020</b>
<b>Reserved for:</b>							
State Statute		\$7,089,668	\$7,034,566	\$7,590,104	\$7,581,778	\$9,085,688	\$10,088,771
Financing Agreement compliance		\$0	\$0	\$0	\$0	\$0	\$0
Inventories		\$106,781	\$82,304	\$92,868	\$94,394	\$83,699	\$87,616
Long-term Receivables		\$479,532	\$362,704	\$113,111	\$0	\$0	\$0
Encumbrances, HR, ENV, Prepaids		\$1,077,097	\$901,835	\$984,751	\$1,109,148	\$1,363,551	\$1,839,641
<b>Unreserved, designated for:</b>							
Subsequent Year's Expenditures		\$0	\$252,924	\$0	\$0	\$0	\$0
Capital Reserve Fund-Debt		\$0	\$0	\$0	\$2,000,000	\$2,000,000	\$2,000,000
Capital Expenses		\$0	\$400,000	\$200,000	\$400,000	\$500,000	\$600,000
Elections Capital Project		\$0	\$200,000	\$0	\$0	\$0	\$0
Risk Mgmt Fund		\$0	\$0	\$0	\$1,000,000	\$1,000,000	\$800,000
Courts Project		\$0	\$0	\$0	\$2,112,611	\$0	\$0
Env Protection/Solid Waste		\$0	\$0	\$0	\$170,000	\$0	\$0
Parks & Recreation Project		\$0	\$0	\$0	\$962,700	\$1,000,000	\$0
Vehicle Replacement Plan		\$0	\$315,000	\$250,000	\$400,000	\$260,000	\$940,000
Gov'tl Projects from FY2016		\$0	\$560,240	\$0	\$0	\$0	\$0
Moore County Schools/Art 46 start 4/2019		\$0	\$0	\$1,700,000	\$0	\$1,000,568	\$951,627
MCS - Digital Learning		\$0	\$0	\$418,310	\$224,768	\$20,848	\$2,521
CR Fund - Subsequent years		\$0	\$0	\$0	\$0	\$1,000,000	\$0
Revaluation - Subsequent years		\$164,001	\$139,758	\$215,515	\$207,999	\$213,384	\$279,783
Landfill - Cell 5 - Subsequent years		\$0	\$0	\$0	\$0	\$0	\$0
Assigned for Subsequent Years Exp-Longev		\$0	\$0	\$0	\$0	\$0	\$0
<b>Unassigned Fund Balance</b>		<b>\$16,568,657</b>	<b>\$16,811,107</b>	<b>\$17,516,270</b>	<b>\$18,231,652</b>	<b>\$18,125,675</b>	<b>\$19,760,719</b>
<b>Total Fund Balance</b>		<b>\$25,485,736</b>	<b>\$27,060,438</b>	<b>\$29,080,929</b>	<b>\$34,495,050</b>	<b>\$35,653,413</b>	<b>\$37,350,678</b>
Committed for Debt Service (CR Fund-Debt) Re		\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Fund Balance (page 16 CAFR)</b>		<b>\$25,485,736</b>	<b>\$27,060,438</b>	<b>\$29,080,929</b>	<b>\$34,495,050</b>	<b>\$35,653,413</b>	<b>\$37,350,678</b>

Emergency Mgmt Fund 200 - Special Revenue Fund						
Fund Balance by Year ( Audited)						
		Actual	Actual			
<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2002-03	\$692,958	\$2,822,603	\$2,751,286	\$71,317	\$764,275	\$886,916
2003-04	\$764,275	\$3,104,747	\$3,332,500	-\$227,753	\$536,522	\$681,870
2004-05	\$536,522	\$3,202,881	\$3,648,203	-\$445,322	\$91,200	\$146,401
2005-06	\$91,200	\$3,357,930	\$3,444,642	-\$86,712	\$4,488	\$71,952
2006-07	\$4,488	\$6,745,092	\$4,358,738	\$2,386,354	\$2,390,842	\$2,511,036
2007-08	\$2,390,842	\$5,836,512	\$4,460,038	\$1,376,474	\$3,767,316	\$3,692,410
2008-09	\$3,767,316	\$5,712,570	\$5,145,216	\$567,354	\$4,334,670	\$4,490,653
2009-10	\$4,334,670	\$5,299,205	\$4,512,003	\$787,202	\$5,121,872	\$4,961,280
2010-11	\$5,121,872	\$5,257,082	\$4,804,613	\$452,469	\$5,574,341	\$5,760,322
2011-12	\$5,574,341	\$5,582,086	\$8,219,385	-\$2,637,299	\$2,937,042	\$3,109,702
2012-13	\$2,937,042	\$5,522,147	\$5,524,651	-\$2,504	\$2,934,538	\$2,889,848
2013-14	\$2,934,538	\$5,904,253	\$6,120,503	-\$216,250	\$2,718,288	\$2,487,668
2014-15	\$2,718,288	\$5,884,982	\$6,678,809	-\$793,827	\$1,924,461	\$1,681,772
2015-16	\$1,924,461	\$5,852,651	\$6,238,737	-\$386,086	\$1,538,375	\$1,274,469
2016-17	\$1,538,375	\$6,887,097	\$6,568,288	\$318,809	\$1,857,184	\$1,576,274
2017-18	\$1,857,184	\$7,074,127	\$6,831,418	\$242,709	\$2,099,893	\$1,412,238
2018-19	\$2,099,893	\$8,760,627	\$8,148,998	\$611,629	\$2,711,522	\$2,157,120
2019-20	\$2,711,522	\$8,854,968	\$8,511,398	\$343,570	\$3,055,092	\$2,607,046

E911 Telephone Fund 210 - Special Revenue Fund (PSAP)						
Fund Balance by Year ( Audited)						
		Actual	Actual			
<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2002-03	\$364,992	\$585,176	\$425,071	\$160,105	\$525,097	\$519,628
2003-04	\$525,097	\$585,301	\$355,828	\$229,473	\$754,570	\$723,087
2004-05	\$754,570	\$587,983	\$485,700	\$102,283	\$856,853	\$817,486
2005-06	\$856,853	\$618,596	\$409,165	\$209,431	\$1,066,284	\$1,021,177
2006-07	\$1,066,284	\$632,354	\$938,838	-\$306,484	\$759,800	\$756,121
2007-08	\$759,800	\$632,429	\$649,194	-\$16,765	\$743,035	\$624,752
2008-09	\$743,035	\$632,354	\$272,932	\$359,422	\$1,102,457	\$1,050,244
2009-10	\$1,102,457	\$632,354	\$285,444	\$346,910	\$1,449,367	\$1,411,436
2010-11	\$1,449,367	\$647,640	\$373,965	\$273,675	\$1,723,042	\$1,675,560
2011-12	\$1,723,042	\$679,528	\$1,105,864	-\$426,336	\$1,296,706	\$1,271,097
2012-13	\$1,296,706	\$388,591	\$962,164	-\$573,573	\$723,133	\$706,355
2013-14	\$723,133	\$307,324	\$236,888	\$70,436	\$793,569	\$768,514
2014-15	\$793,569	\$431,926	\$221,595	\$210,331	\$1,003,900	\$978,496
2015-16	\$1,003,900	\$428,032	\$222,619	\$205,413	\$1,209,313	\$1,190,574
2016-17	\$1,209,313	\$545,817	\$547,601	-\$1,784	\$1,207,529 (Backup 911 Center)	\$927,881
2017-18	\$1,207,529	\$535,146	\$1,009,438	-\$474,292	\$733,237 (Backup 911 Center)	\$711,355
2018-19	\$733,237	\$390,654	\$312,837	\$77,817	\$811,054	\$796,219
2019-20	\$811,054	\$345,860	\$330,732	\$15,128	\$826,182	\$835,945

Moore County Transportation Services Fund 230 - Special Revenue Fund						
Fund Balance by Year ( Audited)						
		Actual	Actual			
<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2002-03	\$243,048	\$770,560	\$782,911	-\$12,351	\$230,697	\$180,363
2003-04	\$230,697	\$880,336	\$872,463	\$7,873	\$238,570	\$177,238
2004-05	\$238,570	\$785,284	\$730,838	\$54,446	\$293,016	\$238,333
2005-06	\$293,016	\$1,085,757	\$1,086,560	-\$803	\$292,213	\$225,905
2006-07	\$292,213	\$1,016,737	\$1,008,408	\$8,329	\$300,542	\$194,764
2007-08	\$300,542	\$1,393,810	\$1,372,867	\$20,943	\$321,485	\$183,928
2008-09	\$321,485	\$1,137,833	\$1,121,166	\$16,667	\$338,152	\$155,192
2009-10	\$338,152	\$1,290,560	\$1,198,947	\$91,613	\$429,765	\$330,986
2010-11	\$429,765	\$1,038,415	\$1,154,446	-\$116,031	\$313,734	\$198,793
2011-12	\$313,734	\$1,135,494	\$1,175,894	-\$40,400	\$273,334	\$43,821
2012-13	\$273,334	\$1,335,472	\$1,512,349	-\$176,877	\$96,457	\$4,254
2013-14	\$96,457	\$1,609,371	\$1,618,889	-\$9,518	\$86,939	\$4,053
2014-15	\$86,939	\$1,067,770	\$1,052,410	\$15,360	\$102,299	\$4,624
2015-16	\$102,299	\$977,519	\$968,559	\$8,960	\$111,259	\$328
2016-17	\$111,259	\$1,013,909	\$992,102	\$21,807	\$133,066	\$54,796
2017-18	\$133,066	\$929,092	\$906,016	\$23,076	\$156,142	\$57,991
2018-19	\$156,142	\$930,327	\$952,445	-\$22,118	\$134,024	\$28,451
2019-20	\$134,024	\$1,826,061	\$1,883,464	-\$57,403	\$76,621	\$8,690

Risk Management Fund 810 - Internal Service Fund						
Fund Balance by Year (Audited)						
<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Unrestricted Ending FB</u>	<u>Cash Equity</u>
1991-92	\$49,691	\$721,898	\$622,206	\$99,692	\$149,383	\$212,510
1992-93	\$149,383	\$788,584	\$674,462	\$114,122	\$263,505	\$332,944
1993-94	\$263,505	\$889,676	\$1,058,667	-\$168,991	\$94,514	\$214,514
1994-95	\$94,514	\$985,766	\$995,815	-\$10,049	\$84,465	\$82,649
1995-96	\$84,465	\$1,145,646	\$1,222,789	-\$77,143	\$7,322	\$67,316
1996-97	\$7,324	\$1,357,933	\$1,354,631	\$3,302	\$10,626	\$155,626
1997-98	\$10,626	\$1,623,326	\$1,551,374	\$71,952	\$82,578	\$111,513
1998-99	\$82,578	\$2,086,570	\$2,092,654	-\$6,084	\$76,494	\$291,494
1999-2000	\$76,494	\$2,739,687	\$2,758,950	-\$19,263	\$57,231	\$27,488
2000-01	\$57,231	\$2,689,967	\$2,510,425	\$179,542	\$236,773	\$500,032
2001-02	\$236,773	\$2,851,406	\$3,068,850	-\$217,444	\$19,329	\$312,091
2002-03	\$19,329	\$3,600,436	\$3,146,914	\$453,522	\$472,851	\$757,677
2003-04	\$472,851	\$4,542,815	\$3,908,667	\$634,148	\$1,106,999	\$1,455,845
2004-05	\$1,106,999	\$4,988,706	\$4,784,037	\$204,669	\$1,311,668	\$1,598,203
2005-06	\$1,311,668	\$5,799,181	\$4,891,675	\$907,506	\$2,219,174	\$2,454,659
2006-07	\$2,219,174	\$6,122,296	\$6,340,424	-\$218,128	\$2,001,046	\$2,449,726
2007-08	\$2,001,046	\$7,067,822	\$5,395,379	\$1,672,443	\$3,673,489	\$4,025,362
2008-09	\$3,673,489	\$6,748,240	\$6,634,748	\$113,492	\$3,786,981	\$4,325,798
2009-10	\$3,786,981	\$5,889,234	\$5,798,944	\$90,290	\$3,877,271	\$3,998,240
2010-11	\$3,877,271	\$5,568,292	\$6,637,516	-\$1,069,224	\$2,808,047	\$3,059,150
2011-12	\$2,808,047	\$6,447,715	\$7,585,301	-\$1,137,586	\$1,670,461	\$1,847,012
2012-13	\$1,670,461	\$7,469,871	\$8,685,943	-\$1,216,072	\$454,389	\$684,665
2013-14	\$454,389	\$8,357,980	\$8,575,021	-\$217,041	\$237,348	\$954,102
2014-15	\$237,348	\$8,414,389	\$7,376,988	\$1,037,401	\$1,274,749	\$1,826,391
2015-16	\$1,274,749	\$8,304,365	\$8,146,855	\$157,510	\$1,432,259	\$2,041,227
2016-17	\$1,432,259	\$8,024,446	\$8,345,338	-\$320,892	\$1,111,367	\$1,747,897
2017-18	\$1,111,367	\$8,353,224	\$8,232,353	\$120,871	\$1,232,238	\$1,796,026
2018-19	\$1,232,238	\$10,605,592	\$10,231,933	\$373,659	\$1,605,897	\$2,242,173
2019-20	\$1,605,897	\$10,080,649	\$9,755,635	\$325,014	\$1,930,911	\$2,516,726

Water Pollution Control Plant Fund 600						
Fund Balance by Year (Audited) Enterprise						
<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB (inc Assets)</u>	<u>Cash Equity &amp; Investments</u>
1991-92	\$4,069,480	\$1,929,855	\$1,729,432	\$200,423	\$4,269,903	\$6,660
1992-93	\$4,269,903	\$1,945,458	\$2,025,674	-\$80,216	\$4,189,687	\$80,130
1993-94	\$4,189,687	\$2,166,045	\$2,116,641	\$49,404	\$4,239,091	\$1,270,225
1994-95	\$4,239,091	\$2,127,577	\$2,095,967	\$31,610	\$4,270,701	\$310,959
1995-96	\$4,270,701	\$1,875,436	\$2,184,350	-\$308,914	\$3,961,787	\$188,771
1996-97	\$3,961,787	\$2,210,648	\$2,488,378	-\$277,730	\$3,684,057	\$328,989
1997-98	\$3,684,057	\$2,467,968	\$2,250,914	\$217,054	\$3,901,111	\$1,487,903
1998-99	\$3,901,111	\$2,158,291	\$2,282,454	-\$124,163	\$3,776,948	\$1,360,114
1999-2000	\$3,776,948	\$2,348,442	\$2,168,508	\$179,934	\$3,956,882	\$1,345,641
2000-01	\$3,956,882	\$2,201,827	\$2,115,900	\$85,927	\$4,042,809	\$1,152,208
2001-02	\$4,042,809	\$6,697,981	\$2,138,277	\$4,559,704	\$8,602,513	\$1,478,064
2002-03	\$8,602,513	\$2,179,588	\$1,882,268	\$297,320	\$8,899,833	\$2,419,585
2003-04	\$8,899,833	\$2,180,842	\$2,167,436	\$13,406	\$8,913,239	\$3,010,889
2004-05	\$8,913,239	\$2,055,036	\$2,039,352	\$15,684	\$8,928,923	\$3,187,097
2005-06	\$8,928,923	\$2,289,336	\$2,317,059	-\$27,723	\$8,901,200	\$3,526,512
2006-07	\$8,901,200	\$2,710,442	\$2,393,466	\$316,976	\$9,218,176	\$1,966,532
2007-08	\$9,218,176	\$2,352,080	\$2,608,148	-\$256,068	\$8,962,108	\$605,005
2008-09	\$8,962,108	\$3,153,499	\$2,375,052	\$778,447	\$9,740,555	\$1,659,263
2009-10	\$9,740,555	\$3,949,499	\$3,815,098	\$134,401	\$9,874,956	\$2,082,825
2010-11	\$9,874,956	\$6,795,574	\$3,979,289	\$2,816,285	\$12,691,241	\$4,244,302
2011-12	\$12,691,241	\$4,084,879	\$2,957,780	\$1,127,099	\$13,818,340	\$201,769
2012-13	\$13,818,340	\$4,777,121	\$2,460,949	\$2,316,172	\$16,134,512	\$194,639
2013-14	\$16,134,512	\$5,273,213	\$3,216,976	\$2,056,237	\$18,190,749	\$3,613,196
2014-15	\$18,190,749	\$5,146,873	\$6,996,203	-\$1,849,330	\$16,341,419	\$1,256,144
2015-16	\$16,341,419	\$5,474,078	\$4,894,745	\$579,333	\$16,920,752	\$6,419,343
2016-17	\$16,920,752	\$5,306,285	\$4,562,304	\$743,981	\$17,664,733	\$7,542,950
2017-18	\$17,664,733	\$5,265,673	\$5,189,888	\$75,785	\$17,740,518	\$8,774,842
2018-19	\$17,740,518	\$6,483,565	\$5,031,169	\$1,452,396	\$19,192,914	\$10,537,653
2019-20	\$19,192,914	\$6,083,419	\$4,799,519	\$1,283,900	\$20,476,814	\$10,368,272
			(includes transfers in & out)		(includes assets)	

Public Utilities Fund 610 Water & Sewer						
Fund Balance by Year (Audited) Enterprise						
	Actual	Actual				
1998-99 MOWASA			\$0	\$4,025,082		
1999-2000-County	\$4,025,082	\$5,758,384	\$5,021,742	\$736,642	\$4,761,724	\$2,101,245
2000-01	\$4,761,724	\$5,576,912	\$4,947,960	\$628,952	\$5,390,676	\$2,416,130
2001-02	\$5,390,676	\$5,827,233	\$4,774,219	\$1,053,014	\$6,443,690	\$3,219,709
2002-03	\$6,443,690	\$7,922,879	\$4,709,097	\$3,213,782	\$9,657,472	\$3,650,029
2003-04	\$9,657,472	\$5,872,466	\$5,277,879	\$594,587	\$10,252,059	\$4,100,781
2004-05	\$10,252,059	\$6,176,595	\$5,033,792	\$1,142,803	\$11,394,862	\$5,140,828
2005-06	\$11,394,862	\$7,027,036	\$5,576,889	\$1,450,147	\$12,845,009	\$6,414,951
2006-07	\$12,845,009	\$8,321,155	\$6,570,420	\$1,750,735	\$14,595,744	\$5,271,091
2007-08	\$14,595,744	\$7,307,986	\$6,449,772	\$858,214	\$15,453,958	\$2,895,475
2008-09	\$15,453,958	\$7,584,695	\$7,428,341	\$156,354	\$15,610,312	\$3,127,011
2009-10	\$15,610,312	\$10,891,859	\$8,009,063	\$2,882,796	\$18,493,108	\$3,090,354
2010-11	\$18,493,108	\$8,711,884	\$8,673,356	\$38,528	\$18,531,636	\$4,245,197
2011-12	\$18,531,636	\$8,366,897	\$8,869,207	-\$502,310	\$18,029,326	\$2,532,271
2012-13	\$18,029,326	\$10,629,296	\$8,835,962	\$1,793,334	\$19,822,660	\$2,459,735
2013-14	\$19,822,660	\$9,129,456	\$9,461,501	-\$332,045	\$19,490,615	\$2,943,559
2014-15	\$19,490,615	\$11,851,051	\$9,927,097	\$1,923,954	\$21,414,569	\$3,278,316
2015-16	\$21,414,569	\$12,288,502	\$9,855,338	\$2,433,164	\$23,847,733	\$2,628,495
2016-17	\$23,847,733	\$11,407,787	\$11,591,768	-\$183,981	\$23,663,752	\$3,220,749
2017-18	\$23,663,752	\$12,534,846	\$12,196,834	\$338,012	\$24,001,764	\$4,195,496
2018-19	\$24,001,764	\$12,237,551	\$12,150,973	\$86,578	\$24,088,342	\$3,810,873
2019-20	\$24,088,342	\$13,272,734	\$11,830,997	\$1,441,737	\$25,530,079	\$4,603,591
			(includes transfers in & out)	(includes assets)		

East Moore Water District Fund 620						
Fund Balance by Year (Audited) Enterprise						
	Actual	Actual				
2002-03	\$0		\$0	\$1,343,291		\$5,955
2003-04	\$1,343,291	\$356,658	\$397,366	-\$40,708	\$1,302,583	\$9,609
2004-05	\$1,302,583	\$578,599	\$324,325	\$254,274	\$1,556,857	\$48,778
2005-06	\$1,556,857	\$464,058	\$393,099	\$70,959	\$1,627,816	\$4,445
2006-07	\$1,627,816	\$351,512	\$422,642	-\$71,130	\$1,556,686	\$1,347
2007-08	\$1,556,686	\$2,738,935	\$989,379	\$1,749,556	\$3,306,242	\$130,092
2008-09	\$3,306,242	\$1,880,395	\$922,415	\$957,980	\$4,264,222	\$765
2009-10	\$4,264,222	\$1,664,296	\$1,297,513	\$366,783	\$4,631,005	\$107,735
2010-11	\$4,631,005	\$1,593,149	\$1,967,862	-\$374,713	\$4,256,292	\$194,368
2011-12	\$4,256,292	\$1,508,036	\$2,175,943	-\$667,907	\$3,588,385	\$196,894
2012-13	\$3,588,385	\$1,561,109	\$2,134,774	-\$573,665	\$3,014,720	\$240,016
2013-14	\$3,014,720	\$1,724,040	\$2,112,071	-\$388,031	\$2,626,689	\$424,402
2014-15	\$2,626,689	\$1,707,991	\$2,130,530	-\$422,539	\$2,204,150	\$482,202
2015-16	\$2,204,150	\$1,944,319	\$2,146,269	-\$201,950	\$2,002,200	\$753,977
2016-17	\$2,002,200	\$2,182,999	\$2,996,453	-\$813,454	\$1,188,746	\$1,056,261
2017-18	\$1,188,746	\$2,955,744	\$2,686,175	\$269,569	\$1,458,315	\$1,365,566
2018-19	\$1,458,315	\$2,299,918	\$2,708,445	-\$408,527	\$1,049,788	\$1,534,446
2019-20	\$1,049,788	\$2,823,769	\$2,809,632	\$14,137	\$1,063,925	\$1,825,441
				(includes assets and bonds payable)		

**Capital Reserve for Govt Projects - Fund 250 - Special Revenue Fund**

<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2008-09 *	\$0	\$8,624,250	\$1,981,200	\$6,643,050	\$6,643,050	\$6,643,050
2009-10	\$6,643,050	\$4,540,992	\$4,365,285	\$175,707	\$6,818,757	\$6,618,757
2010-11	\$6,818,757	\$13,648,853	\$12,749,024	\$899,829	\$7,718,586 **	\$7,718,586
2011-12	\$7,718,586	\$1,590,552	\$253,896	\$1,336,656	\$9,055,242	\$9,055,242
2012-13	\$9,055,242	\$4,141,300	\$6,623,029	-\$2,481,729	\$6,573,513	\$6,573,513
2013-14	\$6,573,513	\$6,544,259	\$375,000	\$6,169,259	\$12,742,772	\$12,742,772
2014-15	\$12,742,772	\$10,202,922	\$2,789,475	\$7,413,447	\$20,156,219	\$20,156,219
2015-16	\$20,156,219	\$3,259,413	\$1,229,355	\$2,030,058	\$22,186,277 (Airport)	\$22,186,277
2016-17	\$22,186,277	\$3,755,431	\$2,261,018	\$1,494,413	\$23,680,690 (Schools/Courts)	\$23,680,690
2017-18	\$23,680,690	\$0	\$5,649,300	-\$5,649,300	\$18,031,390 (P&Rec, Schools)	\$18,031,390
2018-19	\$18,031,390	\$3,721,366	\$7,584,360	-\$3,862,994	\$14,168,396 (Schools, SCC)	\$14,168,396
2019-20	\$14,168,396	\$7,032,021	\$1,254,386	\$5,777,635	\$19,946,031 (Schools, GO Reimb)	\$19,946,031

**Capital Reserve for Debt Service - Fund 251 - Special Revenue Fund**

<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2010-11	\$0	\$6,248,783	\$0	\$6,248,783	\$6,248,783	\$6,248,783
2011-12	\$6,248,783	\$0	\$1,800,000	-\$1,800,000	\$4,448,783	\$4,448,783
2012-13	\$4,448,783	\$0	\$609,363	-\$609,363	\$3,839,420	\$3,839,420
2013-14	\$3,839,420	\$0	\$65,471	-\$65,471	\$3,773,949	\$3,773,949
2014-15	\$3,773,949	\$0	\$3,773,949	-\$3,773,949	\$0	\$0
2017-18	\$0	\$2,000,000	\$0	\$2,000,000	\$2,000,000	\$2,000,000
2018-19	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$2,000,000	\$2,000,000
2019-20	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$2,000,000	\$2,000,000

**Capital Reserve for Enterprise Capital - Fund 252 - Special Revenue Fund**

<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2010-11	\$0	\$2,944,046	\$0	\$2,944,046	\$2,944,046	\$2,944,046
2011-12	\$2,944,046	\$1,616,478	\$4,320,000	-\$2,703,522	\$240,524	\$240,524
2012-13	\$240,524	\$1,454,341	\$0	\$1,454,341	\$1,694,865	\$1,694,865
2013-14	\$1,694,865	\$0	\$0	\$0	\$1,694,865	\$1,694,865
2014-15	\$1,694,865	\$452,636	\$2,147,501	-\$1,694,865	\$0	\$0
2015-16	\$0	\$289,914	\$289,914	\$0	\$0	\$0
2016-17	\$0	\$514,405	\$0	\$514,405	\$514,405	\$514,405
2017-18	\$514,405	\$789,788	\$362,418	\$427,370	\$941,775 (trans to Vass PH II)	\$941,775
2018-19	\$941,775	\$491,616	\$0	\$491,616	\$1,433,391	\$1,433,391
2019-20	\$1,433,391	\$485,825	\$0	\$485,825	\$1,919,216	\$1,919,216

**Capital Reserve for Capital Projects - Fund 253 - Sandhills Community College (6% of CR transfer)**

<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2014-2015	\$0	\$454,079	\$0	\$454,079	\$454,079	\$454,079
2015-2016	\$454,079	\$208,048	\$662,127	-\$454,079	\$0 transfer to SCC	\$0
2016-2017	\$0	\$233,963	\$233,963	\$0	\$0 transfer to SCC	\$0
2017-2018	\$0	\$240,168	\$240,168	\$0	\$0 transfer to SCC	\$0
2018-2019	\$0	\$180,000	\$180,000	\$0	\$0 transfer to SCC	\$0
2019-2020 (from FY19)	\$0	\$136,980	\$136,980	\$0	\$0 transfer to SCC	\$0
2020-2021 (from FY20)	\$0	\$130,633	\$0	\$130,633	\$130,633 transfer to SCC	\$130,633

**Capital Reserve for Debt Service Reduction - Fund 254 - Sandhills Community College (loan payback-future Debt Service)**

<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2014-2015	\$0	\$47,964	\$0	\$47,964	\$47,964	\$47,964
2015-2016	\$47,964	\$92,254	\$140,218	-\$47,964	\$0	\$0
2016-2017	\$0	\$89,530	\$89,530	\$0	\$0	\$0
2017-2018	\$0	\$598,906	\$598,906	\$0	\$0	\$0
2018-2019	\$0	\$604,165	\$604,165	\$0	\$0	\$0
2019-2020	\$0	\$1,380,383	\$636,782	\$743,601	\$743,601 (inc \$743,601 debt)	\$743,601
2020-2021	\$743,601	\$1,342,907	\$0	\$1,342,907	\$2,086,508 (inc \$771,021 debt) \$571,886 Dec in Debt Ser	\$2,086,508

**Capital Reserve for Capital Reserve Projects MCS - Fund 255 - Moore County Schools Article 46 Proceeds**

<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2019-2020	\$0	\$1,000,568	\$0	\$1,000,568	\$1,000,568 Art 46 (4/19-6/19)	\$1,000,568
2020-21	\$1,000,568	\$951,627	\$0	\$1,952,195	\$1,952,195 Art 46 proceeds FY20	\$1,952,195

**Capital Reserve for Debt Service Reduction - Fund 256 - Moore County Schools**

<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2014-2015	\$0	\$0	\$0	\$0	\$0	\$0
2015-2016	\$0	\$0	\$0	\$0	\$0	\$0
2016-2017	\$0	\$208,290	\$0	\$208,290	\$208,290	\$208,290
2017-2018	\$208,290	\$0	\$0	\$0	\$208,290	\$208,290
2018-2019	\$208,290	\$1,315,331	\$936,136	\$379,195	\$587,485 AB Interest Pmt	\$587,485
2019-2020	\$587,485	\$3,611,143	\$0	\$3,611,143	\$4,198,628 (inc \$2,175,867 debt PH)	\$4,198,628
2020-2021	\$4,198,628	\$1,140,760	\$1,620,822	-\$480,062	\$3,718,566 trans to GF to cover debt	\$3,718,566

Moore County Department of Health Services (General Fund)

Department Narrative:

Moore County Health Department protects and promotes health through prevention and control of disease and injury. The divisions of the Health Department are: Clinical Services, Communicable Disease, Care Coordination, Health Education, Dental, Environmental Health, Women, Infant & Children (WIC) Food and Nutrition, Vital Records (Births and Deaths), Public Health Preparedness and Response and Laboratory Testing. The statistics the department provides monthly covers departmental activities compared by month and year.

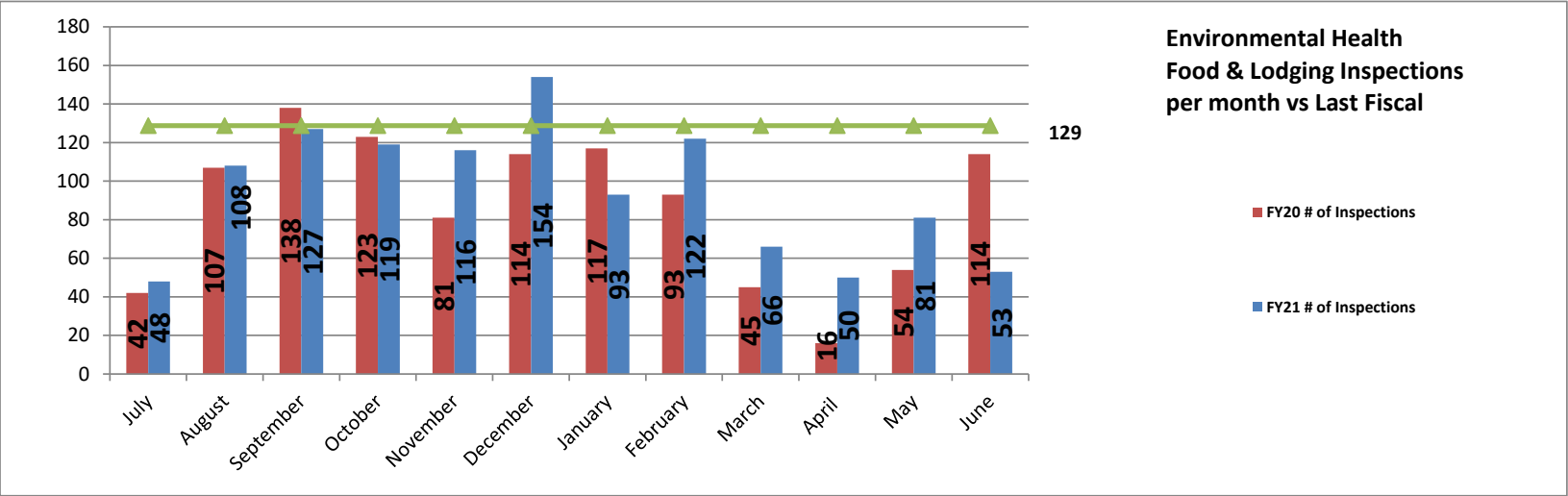
Revenue Sources FY21 Budget:		% Allocation	FY21 Budgeted Staffing Positions:	
Fees	\$1,092,637	25.34%	48.75	Full-Time
Grants	\$748,999	17.37%	0	Part-Time
County Property Tax	\$2,470,995	57.30%	The Health Board appoints a local Health Director after consultation with the Board of Commissioners. The Health Board also may impose fees for services rendered by the Health Department. The Director is paid by the County. Employees are subject to Office of State Personnel guidelines.	
Total FY21 Expenditure Budget:		\$4,312,631		

Department Director: Robert Wittmann  
Department Director email: [rwittmann@moorecountync.gov](mailto:rwittmann@moorecountync.gov)

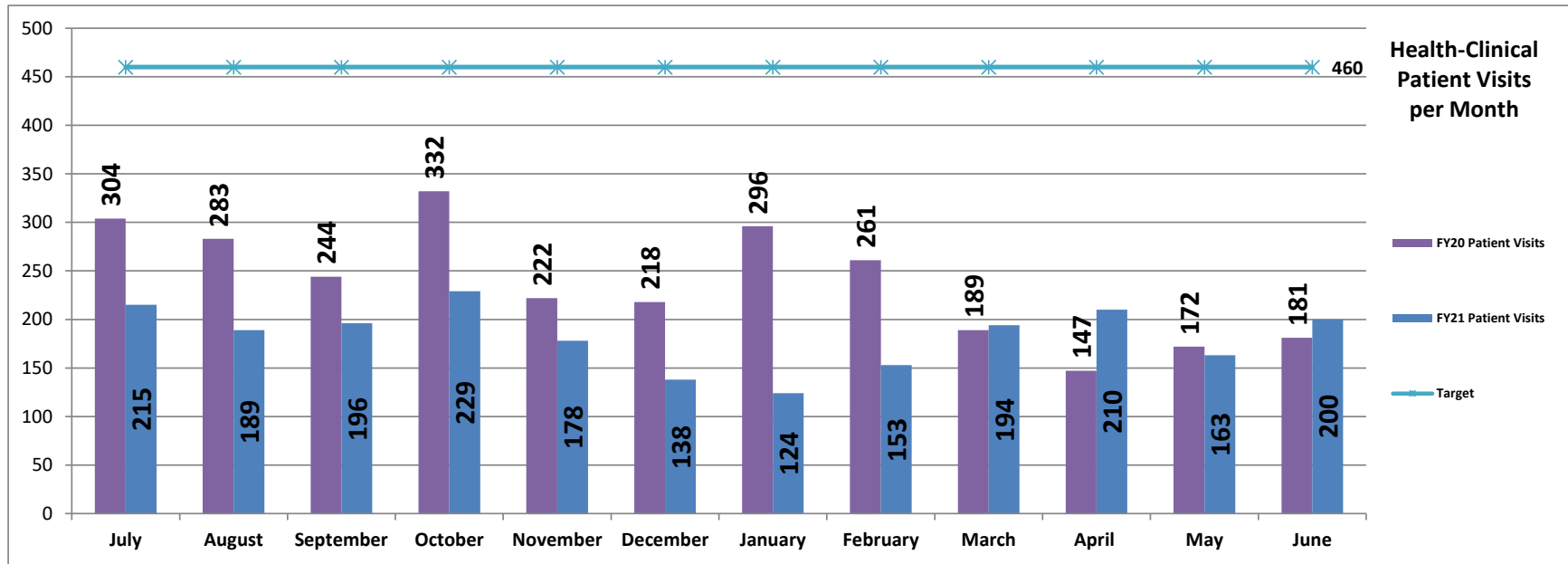
Env Health Food & Lodging Inspections	FY21	FY20	FY19	FY18	FY17	FY16	FY15	FY14	Target
MONTH	# of Inspections	# of Inspections	# of Inspections	# of Inspections	# of Inspections	# of Inspections	# of Inspections	# of Inspections	Target
July	48	42	105	49	97	94	95	104	129
August	108	107	147	108	142	90	110	112	129
September	127	138	71	104	111	133	116	121	129
October	119	123	129	99	132	111	148	133	129
November	116	81	101	59	119	107	103	124	129
December	154	114	123	62	121	154	149	137	129
January	93	117	143	58	82	91	78	55	129
February	122	93	105	92	90	206	106	104	129
March	66	45	125	54	118	139	155	161	129
April	50	16	146	94	87	148	138	137	129
May	81	54	221	130	128	192	212	182	129
June	53	114	266	87	45	236	200	109	129
Total	1137	1044	1682	996	1272	1701	1610	1479	1545



Moore County Department of Health Services, continued



Health Clinical Patient Visits										
MONTH	FY13 Patient Visits	FY14 Patient Visits	FY15 Patient Visits	FY16 Patient Visits	FY17 Patient Visits	FY18 Patient Visits	FY19 Patient Visits	FY20 Patient Visits	FY21 Patient Visits	Target
July	499	430	375	396	345	211	285	304	215	460
August	487	443	376	438	466	321	312	283	189	460
September	449	475	418	416	398	253	253	244	196	460
October	671	468	400	395	374	330	332	332	229	460
November	469	335	309	386	351	302	250	222	178	460
December	412	362	335	359	324	217	213	218	138	460
January	480	382	288	375	325	329	307	296	124	460
February	412	361	275	425	300	290	250	261	153	460
March	373	359	376	401	282	303	259	189	194	460
April	445	418	374	366	190	297	279	147	210	460
May	442	346	282	366	271	311	250	172	163	460
June	397	365	387	383	205	292	252	181	200	460
Total	5,536	4,744	4,195	4,706	3,831	3,456	3,242	2,849	2,189	5,520



## Moore County Department of Human Resources (General Fund)

### Department Narrative:

The Human Resources Department, in partnership with all departments, is committed to recruiting, developing and retaining knowledgeable, customer-focused employees in a healthy and safe work environment. Therefore, the Human Resources Department tracks turnover, level of employment and length of vacancies. A consistently large number of vacancies can indicate an excessive amount of turnover and/or positions that are difficult to fill and therefore remain vacant for long periods of time. Both of these indicators alert the Human Resources Department of areas needing attention. Moore County's manpower includes 664 full time and 6 part time positions. The chart is a snapshot of each month's turnover and employment level.

### Revenue Sources FY21 Budget:

County Property Tax                      \$303,875

### FY21 Budgeted Staffing Positions:

3      Full-Time  
0      Part-Time

**Total FY21 Expenditure Budget:**                      \$303,875

Department Director: Dawn Gilbert, Director

Department Director email: [dgilbert@moorecountync.gov](mailto:dgilbert@moorecountync.gov)

HUMAN RESOURCES						
FY 19/20 By Month	Employee Target Funded FTE's	Filled Positions	Vacant Positions	Month Turnover	YTD Turnover	Employment Level
Jul 20	698.5	658.0	40.50	10.00	10.0	94.20%
Aug 20	698.5	659.0	39.50	7.00	17.0	94.35%
Sep 20	698.5	668.5	30.00	8.00	25.0	95.71%
Oct 20	698.5	663.0	35.50	11.00	36.0	94.92%
Nov 20	698.5	662.0	36.50	10.00	46.0	94.77%
Dec 20	698.5	665.0	33.50	6.00	52.0	95.20%
Jan 21	698.5	665.0	33.50	7.00	59.0	95.20%
Feb 21	698.5	668.0	30.50	5.00	64.0	95.63%
Mar 21	698.5	676.0	22.50	8.00	72.0	96.78%
Apr 21	698.5	672.0	26.50	9.00	81.0	96.21%
May 21	698.5	669.0	29.50	11.00	92.0	95.78%
Jun 21	698.5	663.5	35.00	11.00	103.0	94.99%
<b>Average</b>	698.5	665.8	32.75	8.58	54.8	95.31%

## Moore County Department of Risk Management (Internal Service Fund)

### Department Narrative:

The Moore County Risk Management Fund administers health and dental insurance and voluntary benefit products, interprets policy and program covered benefits and assists with claim resolution. In addition, the fund administers the property and liability, and workers compensation (WC) insurance coverage, coordinates the safety program, loss control, claim handling and general risk management services for County departments. Risk Management is responsible for the payment of the following: W/C Premiums, W/C Claims, Property and Liability Premium, Wellness Works Staffing Contract and all related expenses, Health and Dental Insurance Claims, Pharmacy Claims, Volunteer Benefit Products, Safety Events, Health Fair Expenditures and the Risk Manager's salary and benefits.

Experience modifier or ex mod is the adjustment of an annual insurance premium based on previous loss experience. Ex mod calculations use loss information and compare it to what is calculated to be 'average' losses for a company of similar size and line of work. NCACC uses three years of loss experience to determine the ex mod. The three years include not the immediate past year, but the three prior years. The ex mod for FY 14/15 for our policy that expired on June 30, 2015, would include loss data from July 1, 2010 to June 30, 2013. The calculated expected losses utilizes past audited payroll information for a particular employer, by classification code and State. These payrolls are multiplied by 'Expected Loss Rates' which are calculated by rating bureaus based on past reported claims cost per classification.

### Revenue Sources FY21 Budget:

Health, Dental, Pharmacy Claims	\$6,234,450
Liability & Property Insurance	\$238,260
Life Insurance	\$125,420
Unemployment	\$40,000
Wellness Works	\$350,800
Worker's Compensation Premium	\$275,877
Worker's Compensation Claims	\$276,953
Insurance Reimbursements	\$375,000
Non-Employer Contributions	<u>\$1,312,082</u>
Total Revenue Sources	\$9,228,842

### FY21 Budgeted Staffing Positions:

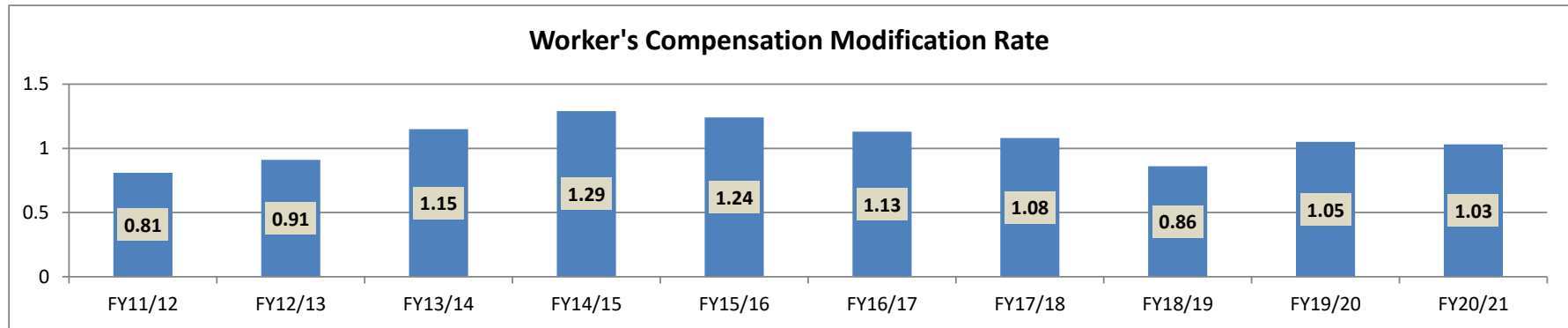
1	Full-Time
0	Part-Time

**Total FY21 Expenditure Budget**                      \$9,228,842

Department Director: Dawn Gilbert

Department Director email: [dgilbert@moorecountync.gov](mailto:dgilbert@moorecountync.gov)

Moore County Department of Risk Management, continued



Risk Management Fund FY19/20			
Month	Revenue by Month	Expense by Month	Target by Month Based on Budget, original \$9,108,357
Jul-19	\$808,721	\$983,248	\$759,030
Aug-19	\$543,623	\$851,488	\$759,030
Sep-19	\$541,031	\$889,442	\$759,030
Oct-19	\$1,088,031	\$740,392	\$759,030
Nov-19	\$551,335	\$971,662	\$759,030
Dec-19	\$1,561,452	\$717,228	\$759,030
Jan-20	\$828,764	\$707,462	\$759,030
Feb-20	\$659,672	\$1,022,022	\$759,030
Mar-20	\$545,458	\$732,649	\$759,030
Apr-20	\$1,105,510	\$563,669	\$759,030
May-20	\$587,753	\$672,695	\$759,030
Jun-20	\$1,126,292	\$781,312	\$759,030
Totals	\$9,947,642	\$9,633,270	\$9,108,357

\$314,373

Risk Management Fund FY20/21			
Month	Revenue by Month	Expense by Month	Target by Month Based on Budget, original \$9,228,842
Jul-20	\$838,552	\$938,977	\$769,070
Aug-20	\$565,273	\$707,847	\$769,070
Sep-20	\$545,966	\$636,424	\$769,070
Oct-20	\$1,917,235	\$702,264	\$769,070
Nov-20	\$551,806	\$671,902	\$769,070
Dec-20	\$551,648	\$884,690	\$769,070
Jan-21	\$863,212	\$995,221	\$769,070
Feb-21	\$549,772	\$747,616	\$769,070
Mar-21	\$578,140	\$1,226,557	\$769,070
Apr-21	\$1,180,312	\$580,558	\$769,070
May-21	\$812,709	\$987,495	\$769,070
Jun-21	\$1,177,839	\$843,666	\$769,070
Totals	\$10,132,466	\$9,923,218	\$9,228,842

\$209,248

# Moore County Department of Information Technology (General Fund)

## Department Narrative:

The Information Technology (IT) Department aligns the County's Information Technology infrastructure and systems to the business needs of the County departments. The IT department designs, implements and maintains the technology hardware, applications and programs. As County departments continue to advance in technology solutions, this requires more bandwidth (internet) and data storage.

## Revenue Sources FY21 Budget:

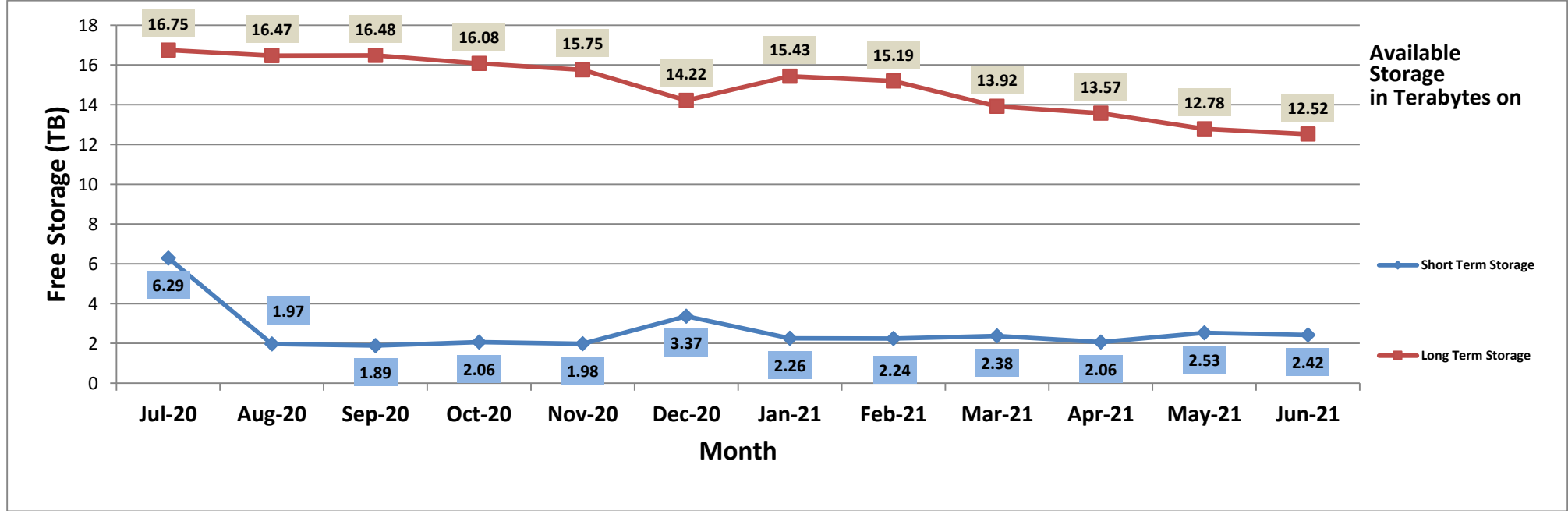
County Property Tax      \$1,981,537

## FY21 Budgeted Staffing Positions:

12 Full-Time  
0 Part-Time

**Total FY21 Expenditure Budget:**      \$1,981,537

Department Director: Chris Butts  
Department Director email: [cbutts@moorecountync.gov](mailto:cbutts@moorecountync.gov)



## Moore County Department of Geographic Information Systems (GIS)

### Department Narrative:

The GIS Department provides analysis and mapping services for all county departments. GIS uses mapping for utility modeling, maintains necessary E-911 data and provides addressing and analytics within maps using data and aerial imagery for Moore County. Through partnerships with all the municipalities, Moore County GIS is the sole source for E-911 county-wide addressing. The department assigns new addresses or makes changes and updates to existing addresses as needed. The GIS Website is used for tax information, real estate queries, land planning information, voter information and much more. GIS hosts a highly trafficked feature on the Moore County Website and employs feedback and usage data to continue improving. GIS data enables users to review and display data both spatially and analytically. GIS is more than just a map!

### Revenue Sources FY20/21 Budget:

Fees/Road Names Changes	\$3,000
E911 Services	\$42,000
Utilities Services	\$60,000
County Property Tax	\$ 186,559

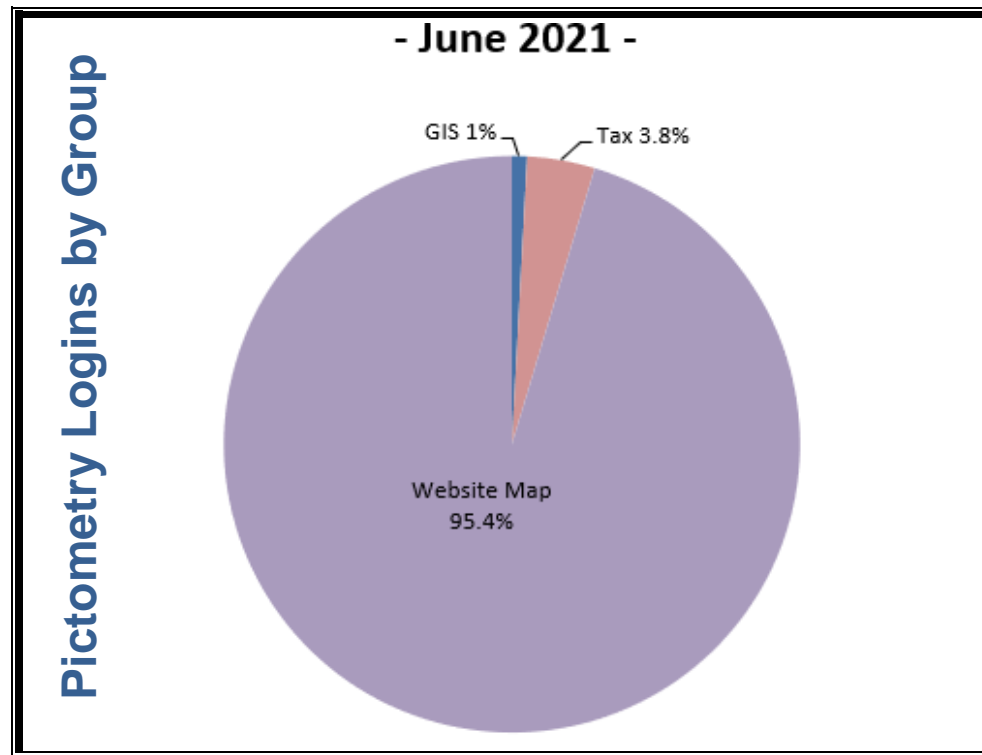
### FY20/21 Staffing Positions:

3 Full-Time  
0 Part-Time

**Total FY20/21 Expenditure Budget:** \$ 291,559

Supervised by: Rachel Patterson

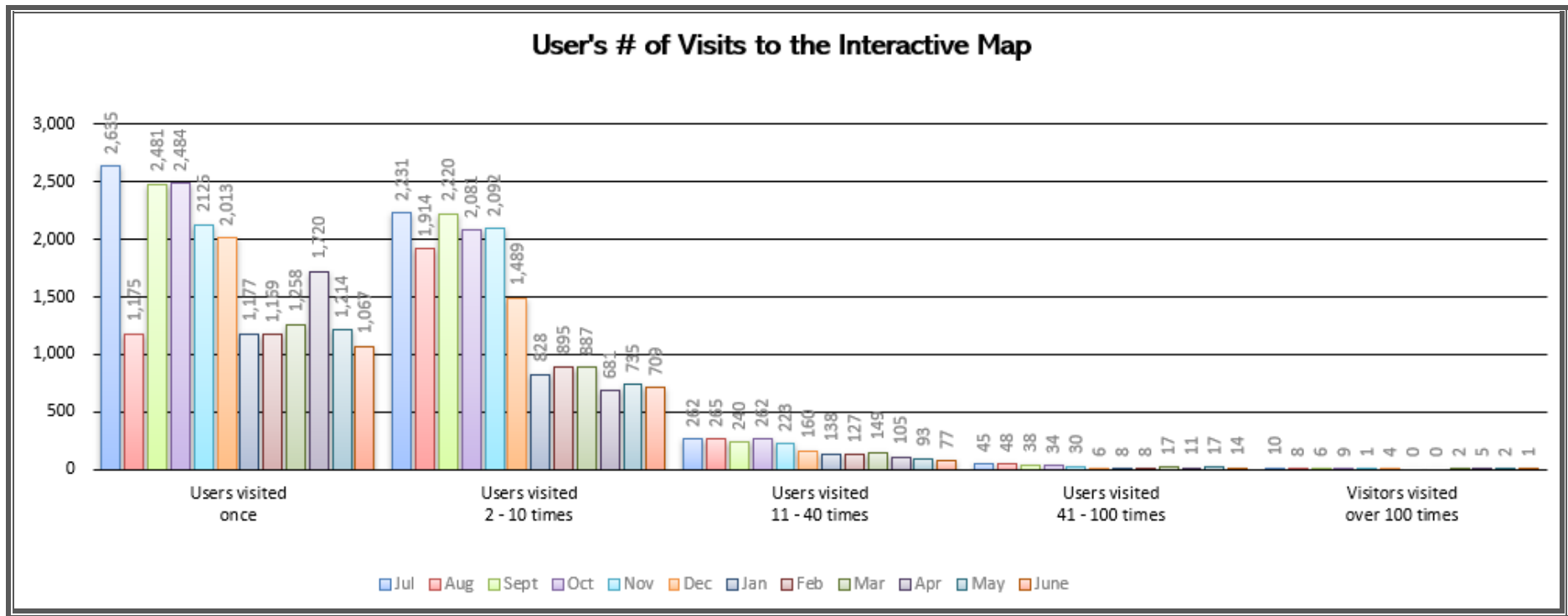
Department Manager email: [rpatterson@moorecountync.gov](mailto:rpatterson@moorecountync.gov)



GIS - E-911 Address Assignment		
Per Interlocal Agreement for Address Assignment with all municipalities the county assigns all address within the county		
Month	Address Edits/Adds	Total Addresses
July 2020	58	64,637
August 2020	83	64,707
September 2020	26	64,726
October 2020	67	64,803
November 2020	67	64,855
December 2020	166	65,013
	<b>Add Only</b>	
January 2021	101	65,003
February 2021	44	65,041
March 2021	65	65,100
April 2021	106	65,195
May 2021	72	65,267
June 2021	104	65,346

## Moore County Department of Geographic Information Systems (GIS), continued

GIS Interactive Map Website Fiscal Year 2020-2021													
Users visited	Avg for FY 19-20	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
Once	2,426	2,635	1,175	2,481	2,484	2,125	2,013	1,177	1,169	1,258	1,720	1,214	1,067
2 - 10 times	2,081	2,231	1,914	2,220	2,081	2,092	1,489	828	895	887	681	735	709
11 - 40 times	239	262	265	240	262	223	160	138	127	149	105	93	77
41 - 100 times	35	45	48	38	34	30	6	8	8	17	11	17	14
over 100 times	6	10	8	6	9	1	4			2	5	2	1
Total Users	4,785	5,183	3,410	4,985	4,870	4,471	3,672	2,151	2,199	2,313	2,522	2,061	1,868
Website can be found		<a href="https://www.moorecountync.gov/gis#mapping">https://www.moorecountync.gov/gis#mapping</a>											





## Moore County Library (General Fund)

### Department Narrative:

A member of the Sandhills Regional Library System, Moore County Library is made up of five branches and one bookmobile. Branches are located in Carthage, Robbins, and Vass (open 40+ hours per week) as well as in Aberdeen and Pinebluff (open 20 hours per week.) The Moore County Bookmobile operates Monday-Thursday, visiting daycare centers, schools, assisted living and retirement facilities, as well as other community stops. For a full bookmobile schedule or to view the library's online catalog, visit our website at [www.srls.info](http://www.srls.info). Information about upcoming programs may also be found on Moore County Library's Facebook page.

### Revenue Sources FY21 Budget:

Fees/Donations	\$59,723
County Property Tax	\$603,884

**Total FY21 Expenditure Budget:** \$663,607

Department Director: Alice Thomas

Department Director email: [alice.thomas@srls.info](mailto:alice.thomas@srls.info)

### FY21 Budgeted Staffing Positions:

9	Full-Time
0	Part-Time

SRLS (Sandhills Regional Library System) is the governing board of the Regional Library. Director is appointed by the SRLS Board and is an SRLS employee, not paid by the County. County is responsible for all other employees and required to provide funding by contract.

Library FY20/2021					
Month	Circulation (includes eResources)	# of Persons/Door Count-(Inc curbside service)	# of Programs (inc online)	# People Attending Programs (inc on- line)	# People Using Computers and WIFI
Jul-20	4,914	646	29	6,493	142
Aug-20	8,276	719	25	1,662	151
Sep-20	6,368	843	35	3,645	169
Oct-20	6,443	877	75	6,443	196
Nov-20	6,922	858	43	1,984	181
Dec-20	8,827	943	41	2,382	149
Jan-21	10,016	916	45	2,093	126
Feb-21	8,799	1,076	48	3,132	139
Mar-21	9,720	1,511	54	1,867	153
Apr-21	10,022	1,474	39	3,842	229
May-21	10,962	2,423	33	1,245	199
Jun-21	17,806	5,216	23	1,993	468
	109,075	17,502	490	36,781	2,302

\*includes storytime-July 2020 Forward

Library FY19/2020					
Month	Circulation (includes eResources)	# of Persons/Do or Count-All Branches	# of Programs	# People Attending Programs (inc on-line)	# People Using Computers
Jul-19	13,817	11,175	99	1,170	802
Aug-19	12,091	9,382	65	784	829
Sep-19	12,507	9,539	80	839	781
Oct-19	13,359	11,452	111	1,773	715
Nov-19	10,470	8,366	83	824	678
Dec-19	9,844	7,663	77	985	587
Jan-20	11,768	9,062	80	829	752
Feb-20	11,191	8,750	86	724	684
Mar-20	8,234	4,974	48	445	342
Apr-20	1,867	0	13	6,342	110
May-20	2,231	123	23	3,929	149
Jun-20	4,291	464	21	2,002	193
	111,670	80,950	786	20,646	6,622

\*includes storytime-April-June 2020

Moore County Department of Parks & Recreation (General Fund)

Department Narrative:

Moore County Parks and Recreation provides services to all citizens of Moore County by providing recreational opportunities for youth, adult and seniors. In addition, we host tournaments, special events, and offer programs and athletics throughout the year that are open to the public.

Revenue Sources FY21 Budget:

Fees/Donations/Sponsors	\$129,700
Concession Sales	\$65,000
County Property Tax	<u>\$463,305</u>
Total Revenue	\$658,005

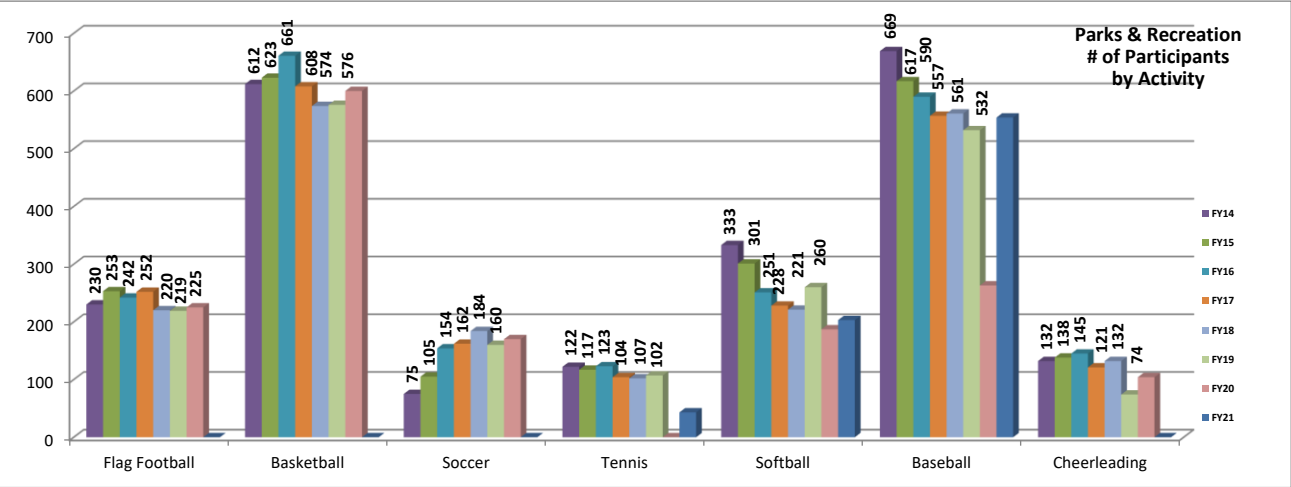
Total FY21 Expenditure Budget:

\$658,005

Department Director: Billy Ransom  
Department Director email: [bransom@moorecountync.gov](mailto:bransom@moorecountync.gov)

FY21 Budgeted Staffing Positions:

5	Full-Time
0	Part-Time



Parks & Recreation Concession Sales Budget vs Actual		
FY	Budget	Actual
FY12	\$52,000	\$59,850
FY13	\$52,000	\$54,020
FY14	\$58,000	\$47,183
FY15	\$58,000	\$59,377
FY16	\$58,000	\$50,720
FY17	\$58,000	\$48,870
FY18	\$58,000	\$61,249
FY19	\$58,000	\$51,955
FY20	\$65,000	\$15,460
FY21	\$65,000	\$27,995

Parks & Recreation										
Event Participants	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
Flag Football	230	204	230	253	242	252	220	219	225	0
Basketball	655	653	612	623	661	608	574	576	600	0
Soccer	59	102	75	105	154	162	184	160	170	0
Tennis	129	141	122	117	123	104	102	107	0	43
Softball	330	322	333	301	251	228	221	260	187	203
Baseball	669	734	669	617	590	557	561	532	263	554
Cheerleading	<u>122</u>	<u>120</u>	<u>132</u>	<u>138</u>	<u>145</u>	<u>121</u>	<u>132</u>	<u>74</u>	<u>104</u>	<u>0</u>
Total	2,194	2,276	2,173	2,154	2,166	2,032	1,994	1,928	1,549	800

## Moore County Department of Planning and Code Enforcement (General Fund)

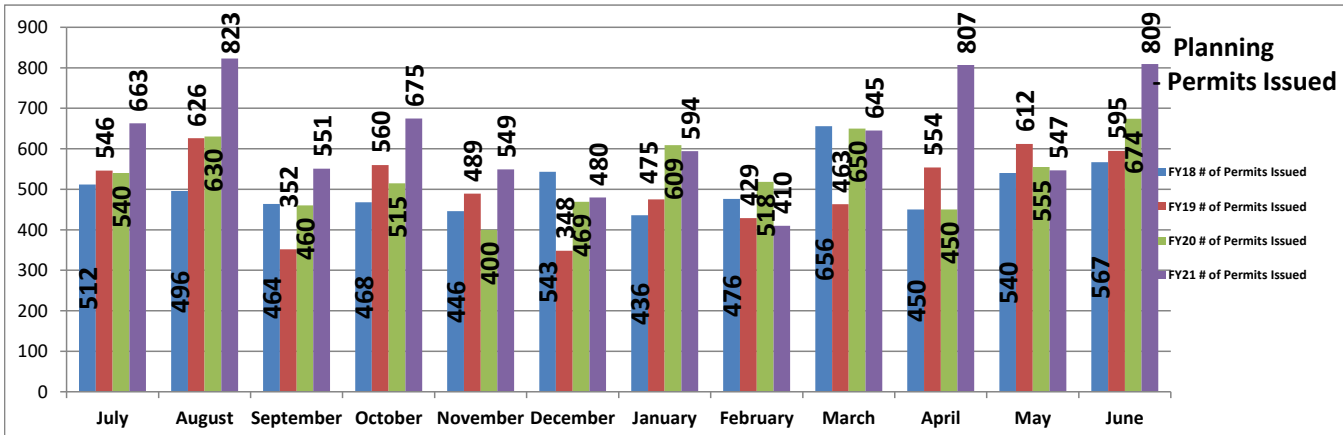
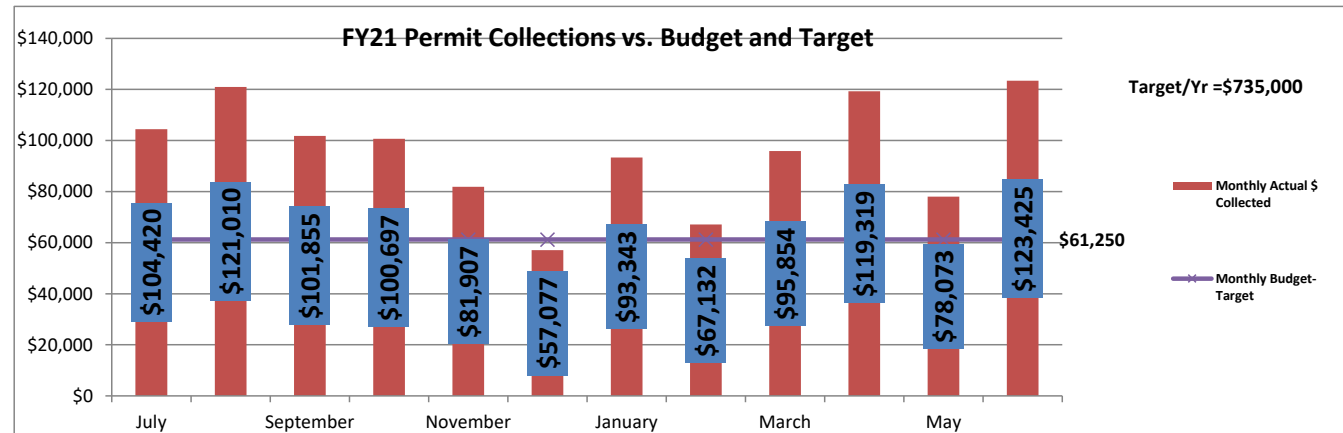
### Department Narrative:

Building Inspections issues all North Carolina Building Permits and provides all inspections required by the Department of Insurance for (7) seven of the (11) eleven municipalities located within Moore County. Moore County holds interlocal agreements with Carthage, Cameron, Foxfire, Robbins, Taylortown, Vass and Whispering Pines to provide these services.

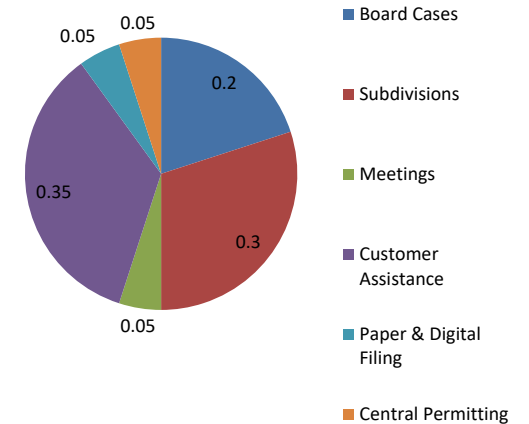
Planning Budget				Code Enforcement/Permitting Budget			
<b>Revenue Sources FY21 Budget:</b>		<b>FY21 Budgeted Staffing Positions:</b>		<b>Revenue Sources FY21 Budget:</b>		<b>FY21 Budgeted Staffing Positions:</b>	
Fees/Home Recovery	\$4,000	4.84	Full-Time	Zoning/Code Enf Fees	\$735,000	5.08	Full-Time
County Property Tax	\$474,707	0	Part-Time	Cell Tower Service Fees	\$14,400	0	Part-Time
<b>Total FY21 Expenditure Budget:</b>		\$478,707		<b>Total FY21 Expenditure Budget:</b>		\$547,375	

Department Director: Debra Enslinger

Department Director email: denslinger@moorecountync.gov



**Planning & Zoning Division**  
Time Management Chart  
June 2021



## Moore County Community Development Division Multi Year Grant Fund

### Department Narrative:

Two programs are currently funded through the North Carolina Housing Finance Agency. The Urgent Repair Program (URP20) are funds from the State appropriated North Carolina Housing Trust Fund and the Essential Single Family Rehab Loan Pool Program (ESFRLP20) are funds from the HOME Investment Partnerships Program.

**URP20 Program objectives:** (a) to distribute Program funds equitably across all regions of the state; (b) to serve households with urgent repair needs that cannot be met through other state or federally funded housing assistance programs; (c) to enable the frail elderly and others with physical disabilities to remain in their homes by providing essential accessibility modifications.

**ESFRLP20 Program objectives:** (a) to promote equitable distribution of Program funds across the state; (b) to serve elderly and disabled homeowners, as well as households with elderly and/or disabled fulltime household members or with a child under the age of six whose health is threatened by the presence of lead hazards, with incomes at or below eighty percent (80%) of area median income; (c) to facilitate aging in place amongst elderly and disabled fulltime household members of eligible dwelling units through accessibility modifications; (d) to promote the long-term affordability and lower operating cost of Essential Single Family Rehab Loan Pool Program assisted units through cost-effective, energy efficiency measures and performance testing.

### Budget:

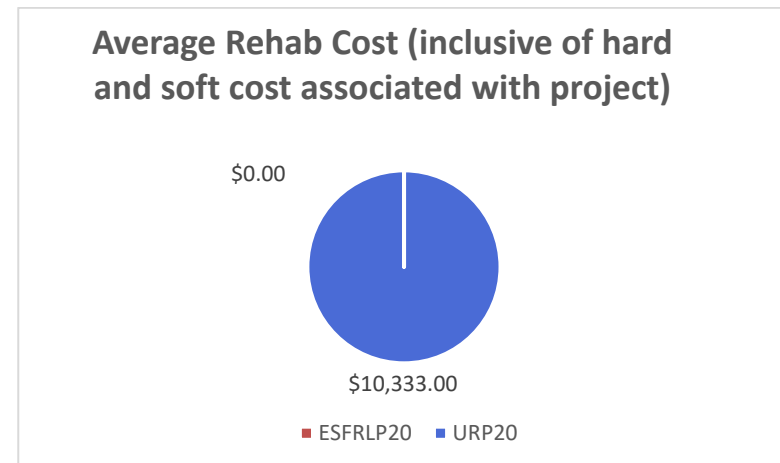
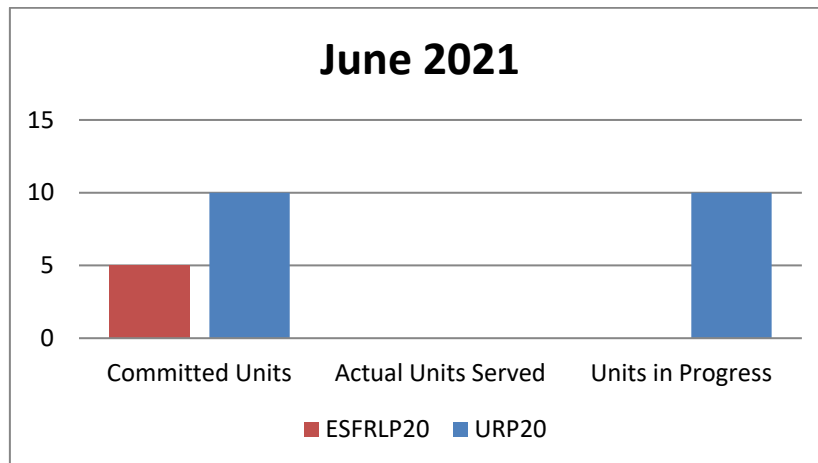
ESFRLP20	\$190,000 up to \$500,000 (no local matching funds)
URP20	\$100,000 plus \$5,000 local matching funds

### Term Dates:

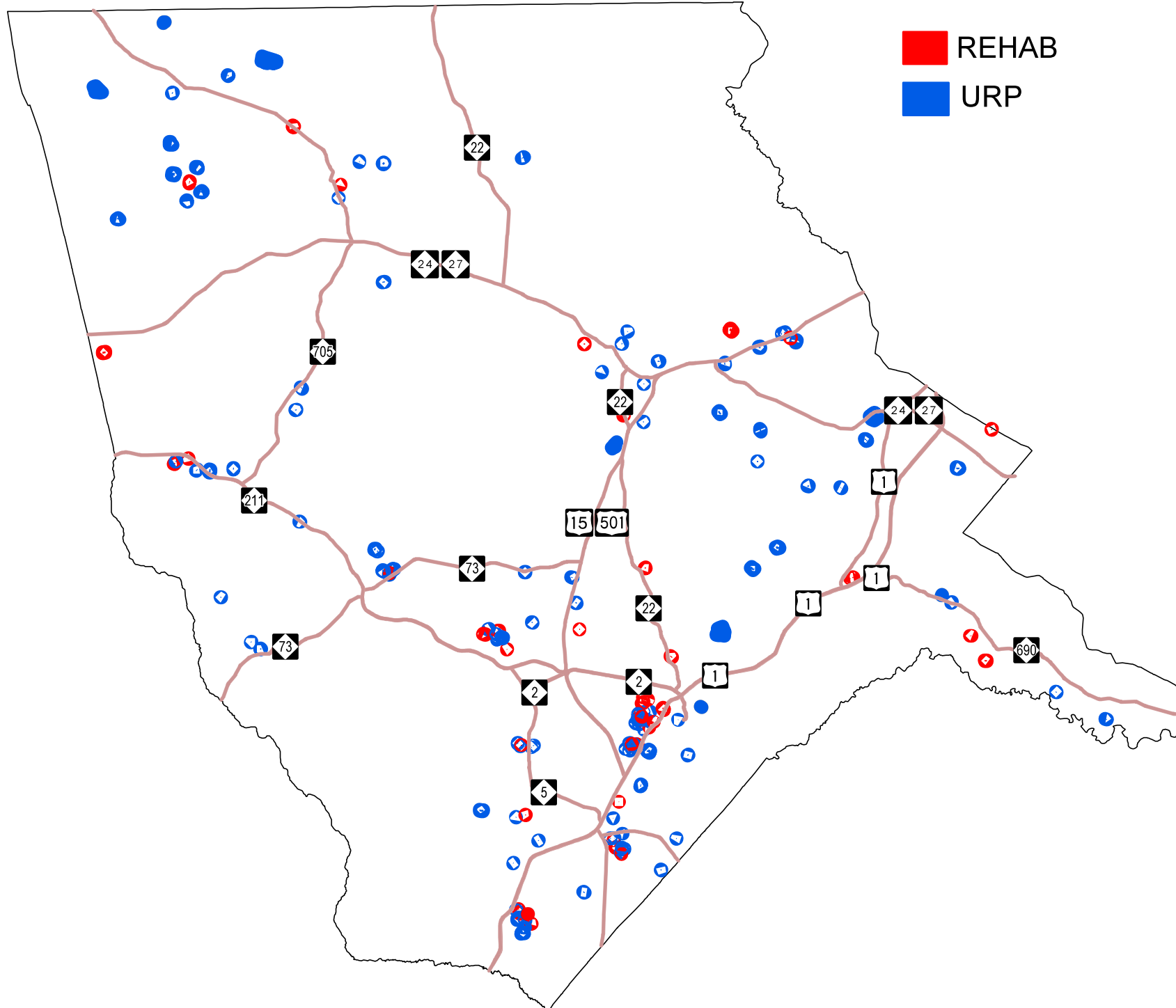
ESFRLP20	August 6, 2020 to June 30, 2023
URP20	September 15, 2020 to December 31, 2021

Department Director: Debra Ensminger

Department Director email: [densminger@moorecountync.gov](mailto:densminger@moorecountync.gov)



# CD Program Recipients 2004-Present



# Moore County Department of Transportation Services Fund (Special Revenue Fund)

## Department Narrative:

Provide transportation services to senior citizens, persons with disabilities, limited general public individuals and human service agencies on a county-wide basis. Transportation services receives funding to operate through grant funding and user fees, self supporting.

## Revenue Sources FY21 Budget:

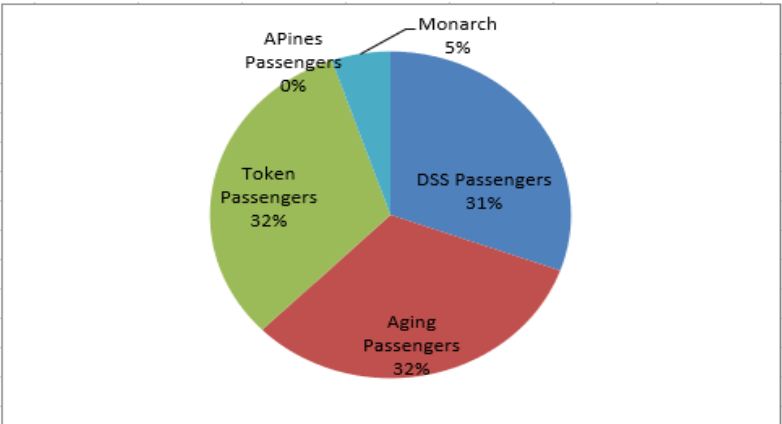
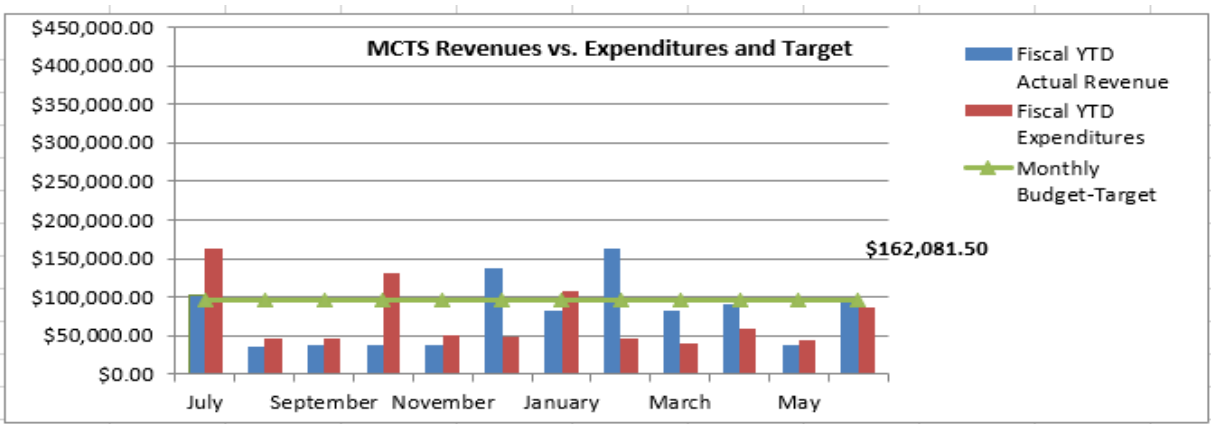
User Fees	\$528,518
Grants	\$631,588
Surplus	\$1,000

**Total FY21 Expenditure Budget:** \$1,161,106

## FY21 Budgeted Staffing Positions:

13.33	Full-Time
2	Part-Time

Department Director: Debra Enslinger  
Department Director email: denslinger@moorecountync.gov



## Moore County Property Management (General Fund)

### Department Narrative:

Moore County Property Management provides services to all property owned by Moore County Government, including vehicles and equipment. Property Management also handles all construction and maintenance of Moore County property. The divisions of property management include custodial services, maintenance of buildings and grounds, garage services including vehicle upkeep, maintenance, utility costs and fuel.

### Revenue Sources FY21 Original Budget:

Property Tax \$4,510,938  
Fuel Sales \$40,000

### FY21 Budgeted Staffing Positions:

27 Full-Time  
0 Part-Time

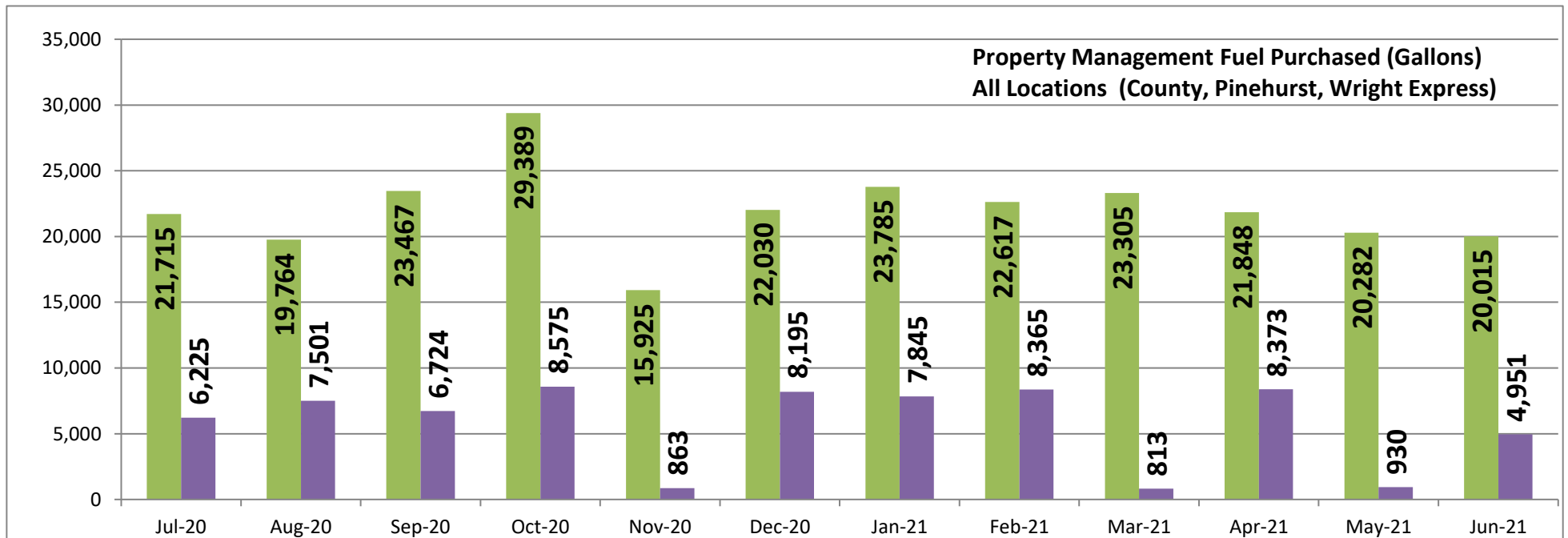
**Total FY21 Expenditure Original Budget:** \$4,550,938

Department Director: Gene Boles, Director

Department Director email: [gboles@moorecountync.gov](mailto:gboles@moorecountync.gov)

Utility Costs - FY21 paid in)	(Month	Electric Budget	Electric Actual	Fuel/Oil Budget	Fuel/Oil Actual	Propane Budget	Propane Actual	Water Budget	Water Actual	Total Utility Budget	Total Utility Actual
Jul-20		\$56,383	\$44,119	\$1,004	\$0	\$5,567	\$375	\$18,125	\$12,478	\$81,079	\$56,972
Aug-20		\$56,383	\$45,012	\$1,004	\$0	\$5,567	\$972	\$18,125	\$12,180	\$81,079	\$58,164
Sep-20		\$56,383	\$46,771	\$1,004	\$0	\$5,567	\$2,625	\$18,125	\$9,730	\$81,079	\$59,127
Oct-20		\$56,383	\$44,574	\$1,004	\$0	\$5,567	\$2,798	\$18,125	\$8,857	\$81,079	\$56,229
Nov-20		\$56,383	\$43,944	\$1,004	\$0	\$5,567	\$3,299	\$18,125	\$10,401	\$81,079	\$57,644
Dec-20		\$56,383	\$44,955	\$1,004	\$0	\$5,567	\$3,340	\$18,125	\$11,723	\$81,079	\$60,019
Jan-21		\$56,383	\$47,219	\$1,004	\$0	\$5,567	\$1,463	\$18,125	\$9,582	\$81,079	\$58,264
Feb-21		\$56,383	\$47,966	\$1,004	\$0	\$5,567	\$11,719	\$18,125	\$11,271	\$81,079	\$70,956
Mar-21		\$56,383	\$46,338	\$1,004	\$0	\$5,567	\$11,622	\$18,125	\$11,668	\$81,079	\$69,628
Apr-21		\$56,383	\$39,984	\$1,004	\$0	\$5,567	\$6,995	\$18,125	\$9,732	\$81,079	\$56,711
May-21		\$56,383	\$52,080	\$1,004	\$0	\$5,567	\$3,706	\$18,125	\$11,901	\$81,079	\$67,686
Jun-21		\$56,383	\$40,733	\$1,004	\$0	\$5,567	\$4,887	\$18,125	\$231	\$81,079	\$45,851
Totals		\$676,600	\$543,696	\$12,050	\$0	\$66,800	\$53,801	\$217,500	\$119,754	\$972,950	\$717,251

Utility Costs - FY20	Electric Budget	Electric Actual	Fuel/Oil Budget	Fuel/Oil Actual	Propane Budget	Propane Actual	Water Budget	Water Actual	Total Utility Budget	Total Utility Actual
Jul-19	\$51,675	\$42,216	\$1,004	\$0	\$5,979	\$1,844	\$15,442	\$0	\$74,100	\$44,060
Aug-19	\$51,675	\$41,780	\$1,004	\$0	\$5,979	\$2,229	\$15,442	\$19,035	\$74,100	\$63,044
Sep-19	\$51,675	\$57,620	\$1,004	\$0	\$5,979	\$2,777	\$15,442	\$17,032	\$74,100	\$77,430
Oct-19	\$51,675	\$49,719	\$1,004	\$0	\$5,979	\$2,761	\$15,442	\$19,916	\$74,100	\$72,395
Nov-19	\$51,675	\$47,798	\$1,004	\$0	\$5,979	\$3,746	\$15,442	\$14,114	\$74,100	\$65,657
Dec-19	\$51,675	\$47,345	\$1,004	\$0	\$5,979	\$3,844	\$15,442	\$11,723	\$74,100	\$62,913
Jan-20	\$51,675	\$42,432	\$1,004	\$0	\$5,979	\$4,572	\$15,442	\$9,199	\$74,100	\$56,202
Feb-20	\$51,675	\$49,683	\$1,004	\$817	\$5,979	\$3,359	\$15,442	\$11,090	\$74,100	\$64,949
Mar-20	\$51,675	\$42,149	\$1,004	\$8,012	\$5,979	\$3,831	\$15,442	\$10,107	\$74,100	\$64,099
Apr-20	\$51,675	\$37,085	\$1,004	\$0	\$5,979	\$1,025	\$15,442	\$10,555	\$74,100	\$48,665
May-20	\$51,675	\$38,863	\$1,004	\$0	\$5,979	\$1,771	\$15,442	\$9,477	\$74,100	\$50,111
Jun-20	\$51,675	\$92,475	\$1,004	\$0	\$5,979	\$547	\$15,442	\$20,257	\$74,100	\$113,279
Totals	\$620,100	\$589,164	\$12,050	\$8,829	\$71,750	\$32,307	\$185,300	\$152,504	\$889,200	\$782,804





## Moore County Register of Deeds (General Fund)

### Department Narrative:

The Moore County Register of Deeds office provides the following public services: The recording/electronic recording of land records with website availability (<http://rod.moorecountync.gov>). Services also include the issuance of marriage licenses/on-line marriage application, certification of birth, death, marriage license in house or on-line, military discharge certificates and etc. The public can obtain certified birth certificates of individuals born in other counties in North Carolina from this office.

### Revenue Sources FY21 Budget:

Fees	\$2,150,000
Automation Fund	\$68,000
Vital Records Fund	\$2,000
State Treasurer Fund	<u>\$95,004</u>
Total Revenue	\$2,315,004

### Total FY21 Expenditure Budget:

\$1,540,545

Department Director: Judy Martin

Department Director email: [jmartin@moorecountync.gov](mailto:jmartin@moorecountync.gov)

### FY21 Budgeted Staffing Positions:

10 Full-Time  
0 Part-Time

Register of Deeds - Recordings and Revenues by Month & YTD FY21					
Month	Recordings Filed	Actual MTD Revenues	Fiscal YTD Revenues FY20	FY21 Original Budgeted Revenues	YTD % Rev/FY20 Budget
Jul-20	3,044	\$427,899	\$427,899	\$2,315,004	18.48%
Aug-20	2,803	\$344,763	\$772,662	\$2,315,004	33.38%
Sep-20	2,906	\$345,065	\$1,117,728	\$2,315,004	48.28%
Oct-20	2,881	\$325,656	\$1,443,384	\$2,315,004	62.35%
Nov-20	2,627	\$310,295	\$1,753,678	\$2,315,004	75.75%
Dec-20	3,044	\$328,435	\$2,082,113	\$2,315,004	89.94%
Jan-21	2,845	\$278,943	\$2,361,055	\$2,315,004	101.99%
Feb-21	2,753	\$269,413	\$2,630,468	\$2,315,004	113.63%
Mar-21	3,395	\$359,083	\$2,989,551	\$2,315,004	129.14%
Apr-21	3,051	\$367,512	\$3,357,063	\$2,315,004	145.01%
May-21	2,615	\$372,490	\$3,729,553	\$2,315,004	161.10%
Jun-21	2,932	\$536,532	\$4,266,084	\$2,315,004	184.28%

Register of Deeds - Recordings and Revenues by Month & YTD FY20					
Month	Recordings Filed	Actual MTD Revenues	Fiscal YTD Revenues FY20	FY20 Original Budgeted Revenues	YTD % Rev/FY20 Budget
Jul-19	2,156	\$214,563	\$214,563	\$2,358,800	9.10%
Aug-19	2,192	\$233,228	\$447,790	\$2,358,800	18.98%
Sep-19	2,015	\$177,385	\$625,175	\$2,358,800	26.50%
Oct-19	2,217	\$232,631	\$857,806	\$2,358,800	36.37%
Nov-19	1,898	\$202,474	\$1,060,280	\$2,358,800	44.95%
Dec-19	2,092	\$232,839	\$1,293,119	\$2,358,800	54.82%
Jan-20	2,198	\$192,352	\$1,485,471	\$2,358,800	62.98%
Feb-20	2,111	\$208,205	\$1,693,676	\$2,358,800	71.80%
Mar-20	2,283	\$251,336	\$1,945,012	\$2,358,800	82.46%
Apr-20	2,092	\$216,534	\$2,161,546	\$2,358,800	91.64%
May-20	2,307	\$236,438	\$2,397,984	\$2,358,800	101.66%
Jun-20	2,650	\$248,681	\$2,646,665	\$2,358,800	112.20%

\*Recordings include Land Records, Birth and Deaths Filed, Marriage Licenses Issued, Military Discharges Filed and Notaries Public Sworn

**COMMERCIAL PROPERTY SALES REPORT**  
**MOORE COUNTY REGISTER OF DEEDS Beginning 7/1/2020-6/30/2021**

<u>DATE</u>	<u>BOOK/PAGE</u>		<u>BUYER</u>			<u>SALES PRICE</u>	<u>TOTAL EXCISE STAMP</u>	<u>COUNTY EXCISE STAMP</u>			<u>DESCRIPTION</u>
7/1/2020	B5360/360		FirstHealth of the Carolinas, Inc.			\$1,750,000	\$3,570.00		\$1,785.00		Medical Office 1.47 AC Phst
7/1/2020	B5361/47		Grace Church of Southern Pines, Inc.			\$1,400,000	\$2,856.00		\$1,428.00		Seven Lakes West Plaza Shopping Center
7/8/2020	B5365/53		Moore County Chamber of Commerce			\$560,000	\$1,142.40		\$571.20		Commercial Office Sou Pines
7/14/2020	B5370/74		Berne Square, LLC, Warren Corners, LLC			\$19,675,000	\$40,137.00		\$20,068.50		Commercial Shopping Center- Lowes on Morganton Road
7/16/2020	B5372/241		470 NW Broad Street, LLC			\$375,000	\$765.00		\$382.50		Commercial Retail Sou Pines
7/22/2020	B5376/182		Massieh Cornerstone, LLC			\$100,000	\$204.00		\$102.00		South Park Office Townhouse
7/23/2020	B5377/500		Aanya Properties, Inc			\$90,000	\$183.60		\$91.80		Retail Robbins
7/24/2020	B5378/343		Bat Properties, LLC			\$226,500	\$462.06		\$231.03		Retail - Sou Pines Corporate Park
7/28/2020	B5381/72		SF Whispering Pines, LLC			\$1,775,000	\$3,621.00		\$1,810.50		Commercial Retail 1.47 Ac Byrd Division
7/30/2020	B5383/93		WFCS Holdings, LLC			\$9,309,000	\$18,990.36		\$9,495.18		Commercial Tracts Vass
<b>JULY TOTALS</b>						<b>\$35,260,500.00</b>	<b>\$71,931.42</b>		<b>\$35,965.71</b>		
8/3/2020	B5386/400		DCD Real Estate, LLC			\$1,279,000	\$2,609.16		\$1,304.58		Commercial Car Wash Sdh Tp
8/5/2020	B5388/590		TJD Holdings LLC			\$600,000	\$1,224.00		\$612.00		Tracts Commercial Sou Pines
8/10/2020	B5391/439		SP Medical Leasing, LLC			\$612,500	\$1,249.50		\$624.75		Commercial Retail Sou Pines
8/21/2020	B5400/489		Modak Inc			\$700,000	\$1,428.00		\$714.00		Commercial Convenience Store
8/31/2020	B5407/326		BF Southern Pines 305 CRE 007 LLC			\$1,000,000	\$2,040.00		\$1,020.00		Commerical Office/Retail
<b>AUGUST TOTALS</b>						<b>\$4,191,500.00</b>	<b>\$8,550.66</b>		<b>\$4,275.33</b>		

[illegible]

<u>DATE</u>	<u>BOOK/PAGE</u>		<u>BUYER</u>			<u>SALES PRICE</u>	<u>TOTAL EXCISE STAMP</u>	<u>COUNTY EXCISE STAMP</u>			<u>DESCRIPTION</u>
11/4/2020	B5461/258		Turner Real Estate Holdings, LLC			\$1,975,000	\$4,029.00		\$2,014.50		Tracts Commercial
11/5/2020	B5462/594		Moore County Home Builders Association, Inc.			\$160,000	\$326.40		\$163.20		Lot 2 Harris Blake, LLC Parker Lane
11/16/2020	B5470/306		Southern Elite Holdings, LLC			\$133,000	\$271.32		\$135.66		Office Condo South Park
11/19/2020	B5473/305		County of Moore			\$199,000	\$405.96		\$202.98		Office Firehouse Carthage
11/23/2020	B5475/429		Rickhouse Propertiess, LLC			\$370,000	\$754.80		\$377.40		15.04 AC Industrial
<b>November Totals</b>						<b>\$2,837,000.00</b>	<b>\$5,787.48</b>		<b>\$2,893.74</b>		
12/1/2020	B5481/33		Tyner, Rodney			\$40,000.00	\$81.60		\$40.80		Lot 18 Central Business
12/4/2020	B5484/301		7525 HWY 211 LLC			\$1,659,500.00	\$3,385.38		\$1,692.69		Retail Dollar General
12/9/2020	B5487/430		120 Market Square, LLC			\$800,000.00	\$1,632.00		\$816.00		Multiple Retail 0.09 Ac
12/23/2020	B5500/428		Legion Properties LLC			\$1,400,000.00	\$2,856.00		\$1,428.00		Tracts Warehouse Bud Place
12/29/2020	B5503/432		Southern Pines Gaines LLC			\$345,000.00	\$703.80		\$351.90		Tracts Fidelity Bank Bldg Carthage
12/30/2020	B5504/353		Mar-Isle Properties LLC			\$2,012,000.00	\$4,104.48		\$2,052.24		Office Condo Lot 11 Turnberry Wood
12/30/2020	B5504/376		Edwards Real Estate & Forestry Consulting, Inc			\$360,000.00	\$734.40		\$367.20		Tracts 1 & 2 Convenience Store
12/30/2020	B5504/404		PTAH, LLC			\$435,000.00	\$887.40		\$443.70		Commercial Retail Sou Pines
<b>December Totals</b>						<b>\$7,051,500.00</b>	<b>\$14,385.06</b>		<b>\$7,192.53</b>		
1/6/2021	B5508/352		CREH Kings Mountain, LLC			\$265,000.00	\$540.60		\$270.30		Previous Auto Garage Cthg Tp
1/14/2021	B5515/131		New Will LLC			\$537,500.00	\$1,096.50		\$548.25		Office Bldg Phst M S Tp
1/15/2021	B5516/512		Tyler's Ridge Business Park, LLC			\$40,000.00	\$81.60		\$40.80		Lot 24 Central Business Park
1/19/2021	B5518/60		CFC Land, LLC			\$168,000.00	\$342.72		\$171.36		Industrial 3.25 Ac Sdh Tp
1/21/2021	B5520/62		Bullard, Gary D. and wife Kimberly Bullard			\$425,000.00	\$867.00		\$433.50		Commerical Tracts & Warehouse
1/22/2021	B5520/496		Food Bank of Central & Eastern NC, Inc.			\$675,000.00	\$1,377.00		\$688.50		Warehouse Sdh Tp
1/26/2021	B5523/343		JAO & JBO Holdings, LLC			\$1,000,000.00	\$2,040.00		\$1,020.00		Office Bldg 4.25 AC
1/29/2021	B5528/217		Kakouras, Panagiotis & wife Tsouka, Alkaterini A.			\$175,000.00	\$357.00		\$178.50		Day Care Center Aberdeen Sdh Tp
<b>January Totals</b>						<b>\$3,285,500.00</b>	<b>\$6,702.42</b>		<b>\$3,351.21</b>		
2/22/2021	B5545/95		Shri Om Shivshakti LLC			\$4,280,000.00	\$8,731.20		\$4,365.60		4.21 Acs Hotel Sou Pines
<b>February Totals</b>						<b>\$4,280,000.00</b>	<b>\$8,731.20</b>		<b>\$4,365.60</b>		

<u>DATE</u>	<u>BOOK/PAGE</u>		<u>BUYER</u>			<u>SALES PRICE</u>	<u>TOTAL EXCISE STAMP</u>	<u>COUNTY EXCISE STAMP</u>			<u>DESCRIPTION</u>
3/3/2021	B5554/463		Little River Development Partners, LLC			\$8,000,000.00	\$16,320.00		\$8,160.00		Tracts Little River Cthg Tp
3/8/2021	B5558/510		Lakeside Capital, LLC			\$295,000.00	\$601.80		\$300.90		Lot 29 Svn Lakes/Restaurant
3/19/2021	B5570/346		BHHC Real Estate, LLC			\$200,000.00	\$408.00		\$204.00		Units L & M Bldg 3 Office Condo Phst Commons
3/23/2021	B5573/212		Atlantic National Capital, LLC			\$3,567,500.00	\$7,277.70		\$3,638.85		Tracts Woodlake L R Tp
3/24/2021	B5574/32		Pinehurst Medical Group, LLC			\$1,607,000.00	\$3,278.28		\$1,639.14		Lot 11 Inverness Office Park Office Bldg
3/26/2021	B5576/121		Z & M Real Estate Holdings, LLC			\$150,000.00	\$306.00		\$153.00		Unit 203 Vanderbilt Condo Offices
<b>March Totals</b>						<b>\$13,819,500.00</b>	<b>\$28,191.78</b>		<b>\$14,095.89</b>		
4/8/2021	B5587/394		Inspired Executive Suites, LLC			\$150,000.00	\$306.00		\$153.00		Bank 0.38 AC Town of Vass
4/15/2021	B5592/597		The Ioppolo Group, LLC			\$675,000.00	\$1,377.00		\$688.50		Office Bldg Sdh Tp
4/19/2021	B5595/533		PTAH, LLC			\$525,000.00	\$1,071.00		\$535.50		Office Bldg Sou Pines
4/21/2021	B5597/546		Mark A. Smith. & wife, Cheryl Smith			\$625,000.00	\$1,275.00		\$637.50		Multiple Retail Sou Pines
4/29/2021	B5603/5		Moore Montessori Community School, INC			\$1,600,000.00	\$3,264.00		\$1,632.00		Southern Pines School on May Street
4/30/2021	B5605/211		Rothlisberger Group, LLC			\$730,000.00	\$1,489.20		\$744.60		Commercial Retail 2.06 AC M S Tp
<b>April Totals</b>						<b>\$4,305,000.00</b>	<b>\$8,782.20</b>		<b>\$4,391.10</b>		
5/20/2021	B5619/587		Derrick L. Numbers & wife Malgorzata Kasperska			\$209,000.00	\$426.36		\$213.18		Retail Aberdeen Sdh Tp
5/24/2021	B5621/20		SCF RC Funding IV LLC			\$542,500.00	\$1,106.70		\$553.35		Office Condo
5/26/2021	B5623/80		Moore Properties Sandhills II LLC			\$2,225,000.00	\$4,539.00		\$2,269.50		Restaurant Golden Corral Bldg Sou Pines
5/26/2021	B5623/118		Kaveri Investment Management Company LLC			\$2,250,000.00	\$5,100.00		\$2,550.00		Elks Club Golf Course & Related Properties
5/27/2021	B5625/134		Olde South Building Inc			\$300,000.00	\$612.00		\$306.00		3 Single Retail Bldgs Seaboard St Vass
5/28/2021	B5625/451		Rental Derby, LLC			\$215,000.00	\$438.60		\$219.30		Commercial 1.32 Ac McNeill Tp
5/28/2021	B5626/85		Rudy & Ray Investments, LLC			\$525,000.00	\$1,071.00		\$535.50		Commercial Lots 1-3 Aberdeen
<b>May Totals</b>						<b>\$6,266,500.00</b>	<b>\$13,293.66</b>		<b>\$6,646.83</b>		
6/2/2021	B5629/41		MB Equity, LLC			\$1,020,000.00	\$2,080.80		\$1,040.40		Commercal Warehouse-Helmut Blazek Property
6/4/2021	B5631/209		The IRA Club FBO Robert L. Drabkin Roth IRA Act			\$900,000.00	\$1,836.00		\$918.00		Single Retail Family Dollar Pinebluff
6/15/2021	B5638/390		Hawthorne Pines, LLC			\$40,000,000.00	\$81,600.00		\$40,800.00		Clearwater Apartments 13.85 Ac & 6.95 Ac
6/15/2021	B5639/229		Minhas Enterprises, LLC			\$1,500,000.00	\$3,060.00		\$1,530.00		Industrial Research & Development
6/18/2021	B5641/556		Phoenix and Pheasant LLC			\$1,245,000.00	\$2,539.80		\$1,269.90		Office Bldg Lot 8 Turnberry Wood
6/18/2021	B5642/131		REC Room, LLC			\$1,525,000.00	\$3,111.00		\$1,555.50		Grocery Store & Commercial Tract
6/24/2021	B5646/227		Hamilton Fairway Village, LLC			\$2,875,000.00	\$5,865.00		\$2,932.50		Strip Shopping Center Hickory Tavern
6/30/2021	B5650/278		Costa, Steven & wife Costa, Sharon			\$805,000.00	\$1,642.20		\$821.10		Office Condon Phst Commons
<b>June Totals</b>						<b>\$49,870,000.00</b>	<b>\$101,734.80</b>		<b>\$50,867.40</b>		
<b>YTD Totals</b>						<b>\$144,988,000.00</b>	<b>\$296,285.52</b>		<b>\$148,142.76</b>		

County Of Moore  
Budget - Historical Comparison  
Sales Tax/Medicaid Hold Harmless

ACCOUNTS FOR: GENERAL				FY16/17 BUDGET	FY16/17 ACTUALS (June 2017)	FY17/18 BUDGET	FY17/18 ACTUALS (June 2018)	FY18/19 BUDGET	FY18/19 ACTUALS (June 2019)	FY19/20 BUDGET	FY19/20 ACTUALS (June 2020)	FY20/21 BUDGET	FY20/21 ACTUALS (Apr 2021)	FY21/22 BUDGET
10033100 GENERAL FUND														
10033100	30250	ARTICLE 39-LOCAL SALES TAX 1%		\$6,700,000	\$7,140,679	\$6,900,136	\$7,090,961	\$7,000,000	\$7,738,220	\$7,535,000	\$8,093,451	\$6,468,946	\$7,964,205	\$7,535,000
10033100	30251	ARTICLE 40-COUNTY 1/2% (70%)		\$3,150,000	\$3,422,790	\$3,200,000	\$3,630,983	\$3,400,000	\$3,876,721	\$3,800,000	\$4,070,605	\$3,386,349	\$3,862,965	\$3,800,000
10033100	30252	ARTICLE 42-COUNTY 1/2% (40%)		\$1,723,000	\$1,862,243	\$1,775,000	\$1,894,851	\$1,800,000	\$2,055,341	\$2,010,000	\$2,149,876	\$1,768,512	\$2,097,260	\$2,010,000
10033096	30254	ARTICLE 40-SCHOOLS (30%)		\$1,350,000	\$1,466,910	\$1,400,000	\$1,556,136	\$1,500,000	\$1,661,452	\$1,640,000	\$1,744,545	\$1,451,291	\$1,655,557	\$1,640,000
10033096	30255	ARTICLE 42-SCHOOLS (60%)		<u>\$2,550,000</u>	<u>\$2,793,365</u>	<u>\$2,600,000</u>	<u>\$2,842,277</u>	<u>\$2,700,000</u>	<u>\$3,083,012</u>	<u>\$3,015,000</u>	<u>\$3,224,814</u>	<u>\$2,652,769</u>	<u>\$3,145,890</u>	<u>\$3,015,000</u>
Subtotal Article 39, 40, 42				\$15,473,000	\$16,685,987	\$15,875,136	\$17,015,207	\$16,400,000	\$18,414,746	\$18,000,000	\$19,283,290	\$15,727,867	\$18,725,878	\$18,000,000
10033100	30253	Old Article 44/Medicaid Hold Harmless (March)		\$1,000,000	\$2,224,998	\$1,525,000	\$2,406,026	\$1,673,217	\$2,703,869	\$2,000,000	\$3,187,354	\$633,472	\$3,483,511	\$2,397,757
10033100	30256	Article 46 - County (1/4 cent) start 4/1/2019		\$0	\$0	\$0	\$0	\$0	\$1,000,568	\$2,800,000	\$3,751,627	\$3,100,000	\$3,636,709	\$3,100,000

Moore County Department Sheriff's Department -Animal Services (General Fund)

Department Narrative:

The Moore County Animal Center is an open-admission shelter and the headquarters of Animal Services. The Center temporarily houses stray and unwanted companion animals. The Center also promotes the placement of adoptable pets, and provides information to Moore County owners about responsible pet care. Animal Services Officers enforce state and local laws pertaining to domestic animals. Officers also provide a number of services including rabies clinics, microchipping and connecting the owners of fertile pets with spay and neuter assistance. The shelter staff supports these activities and coordinates off site events to reach out to local residents. The following information reflects the changing needs of the pet community and correlates with the impact of those needs on county resources.

Revenue Sources FY21 Budget:			FY21 Budgeted Staffing Positions:		
	Fees/Donations	\$73,100		11	Full-Time
	County Property Tax	\$767,732	Department Director: Captain James Furr, Moore County Sheriff's Office	1	Part-Time
Total FY21 Expenditure Budget:			Department Director email: jfurr@moorecountync.gov		

Animal Operations												
Month	Dog and Cat Intake - Total all Sources	Owner Surrender - Dogs	Owner Surrender - Cats	% Intake - Owner Surrenders	Adoptions	Rescues	Return to Owner	Total Live Release (Adopt + Rescues + RTO)	Number Euthanized	Total Field Calls For Service	# that are Animal Bite	# that are Cruelty/ Neglect
18 July	255	55	71	49%	76	28	16	120	113	339	13	10
18 Aug	285	44	76	42%	89	40	13	142	130	303	19	8
18 Sept	197	55	39	48%	43	34	18	95	105	274	10	1
18 Oct	288	57	87	50%	41	42	22	105	166	354	19	1
18 Nov	198	74	43	59%	49	32	28	109	88	309	14	5
18 Dec	178	54	39	52%	70	39	17	126	76	336	12	4
19 Jan	178	45	31	43%	31	41	13	85	81	364	12	9
19 Feb	132	50	25	57%	46	33	11	90	46	334	9	17
19 Mar	235	68	46	49%	26	66	20	112	102	507	11	8
19 Apr	208	65	52	56%	31	59	12	102	85	388	17	5
19 May	295	84	94	60%	45	84	19	148	132	514	26	4
19 Jun	330	81	139	67%	55	45	17	117	171	411	21	3
19 July	295	80	75	53%	69	85	21	175	94	326	20	9
19 Aug	240	60	88	62%	91	40	23	154	139	508	23	2
19 Sep	199	45	40	43%	71	29	13	113	81	513	16	5
19 Oct	215	35	44	37%	53	75	22	150	91	565	9	1
19 Nov	168	41	28	41%	42	52	14	108	61	367	13	2
19 Dec	152	40	33	48%	54	34	19	107	59	251	25	3
20 Jan	203	82	41	61%	29	78	25	132	65	402	36	4
20 Feb	174	71	25	55%	39	57	12	108	75	309	22	6
20 Mar	95	36	7	45%	23	37	2	62	40	318	5	5
20 Apr	15	10	3	87%	2	9	0	11	14	256	21	2
20 May	93	42	2	47%	3	53	15	71	11	326	14	2
20 Jun	189	35	63	52%	20	79	8	107	41	432	26	0
20 July	210	49	64	54%	56	106	8	170	55	385	16	3
20 Aug	187	50	69	64%	50	60	8	118	78	365	12	5
20 Sep	266	80	93	65%	45	86	11	142	99	464	19	3
20 Oct	226	51	76	56%	43	75	17	135	97	346	14	2
20 Nov	124	24	45	56%	27	34	12	73	50	534	29	1
20 Dec	150	44	31	50%	21	77	15	113	58	118	24	4
21 Jan	124	59	25	68%	14	59	8	81	45	199	6	0
21 Feb	121	11	13	20%	32	19	20	71	54	288	23	4
21 Mar	130	60	11	55%	30	34	15	79	59	441	15	2
21 Apr	130	40	22	48%	30	49	15	94	28	290	19	4
21 May	184	23	77	54%	26	67	10	103	48	448	20	4
21 June	320	43	121	51%	47	54	9	110	201	511	16	1
Fiscal To Date 20/21	2172	534	647	54%	421	720	148	1289	872	4389	213	33
Fiscal To Date 19/20	2038	577	449	50%	496	628	174	1298	771	4573	230	41
Fiscal To Date 18/19	2779	732	742	53%	602	543	206	1351	1295	4433	183	75
Fiscal To Date 17/18	2394	653	552	50%	748	668	164	1580	818	3565	207	83
Fiscal To Date 16/17	2076	512	535	50%	758	604	183	1545	543	2282	211	230
Fiscal To Date 15/16	2523	726	550	51%	636	843	180	1659	815	2337	2292	1109
Fiscal To Date 14/15	3223	916	757	52%	752	720	231	1703	1529	2089	195	168
Cal to Date 2021	1009	236	269	50%	179	282	77	538	435	2177	99	15
Cal to Date 2020	1932	574	519	57%	358	751	133	1242	683	4255	238	37
Cal to Date 2019	2647	694	695	52%	614	643	204	1461	1142	5048	202	68
Cal to Date 2018	2582	703	592	50%	650	591	204	1445	1069	3725	172	66
Cal to Date 2017	2105	529	525	50%	862	508	149	1519	592	2757	205	119
Cal to Date 2016	2361	636	566	51%	615	788	190	1593	700	2590	252	95
Cal To Date 2015	2810	776	645	51%	686	838	217	1741	1054	2057	175	150
Cal To Date 2014	3138	782	600	44%	751	623	230	1,604	1,480	1845	193	198
Cal To Date 2013	3206				798		161	959	2199			

## Moore County Department of the Sheriff (General Fund)

### Department Narrative:

The mission of the Moore County Sheriff's Office is to improve the quality of life for the citizens of Moore County by providing a safe community in which the citizens can live, work and prosper. This mission will be accomplished in partnership with the citizens of Moore County through the highest ethical, professional, and legal standards.

### Revenue Sources FY21 Budget:

Fees	\$322,602
Grants/ABC Contract	\$5,000
County Property Tax	\$7,477,250

**Total FY21 Expenditure Budget:** \$7,804,852

### FY21 Budgeted Staffing Positions:

87	Full-Time
0	Part-Time

Department Director: Sheriff Ronnie Fields

Department Director email: rfields@moorecountync.gov

Month - FY21	# of Calls for Service	Average Response Time	Target Response Time
Jul-20	4,070	6 min, 34 sec	<11 min
Aug-20	4,408	7 min, 39 sec	<11 min
Sep-20	4,455	5 min, 21 sec	<11 min
Oct-20	4,508	6 min, 41 sec	<11 min
Nov-20	4,302	5 min, 59 sec	<11 min
Dec-20	4,094	5 min, 43 sec	<11 min
Jan-21	4,049	5 min, 43 sec	<11 min
Feb-21	3,768	5 min, 2 sec	<11 min
Mar-21	4,266	5 min, 47 sec	<11 min
Apr-21	4,005	6 min, 23 sec	<11 min
May-21	3,810	5 min, 57 sec	<11 min
Jun-21	3,624	7 min, 20 sec	<11 min

Month - FY20	# of Calls for Service	Average Response Time	Target Response Time
Jul-19	3,723	7 min, 49 sec	<11 min
Aug-19	3,479	7 min, 32 sec	<11 min
Sep-19	3,601	7 min, 32 sec	<11 min
Oct-19	3,976	6 min, 0 sec	<11 min
Nov-19	3,472	7 min, 0 sec	<11 min
Dec-19	3,755	6 min, 21 sec	<11 min
Jan-20	4,466	5 min, 21 sec	<11 min
Feb-20	4,268	6 min, 15 sec	<11 min
Mar-20	4,570	3 min, 56 sec	<11 min
Apr-20	4,047	3 min, 38 sec	<11 min
May-20	3,283	4 min, 29 sec	<11 min
Jun-20	4,016	5 min, 27 sec	<11 min



Moore County Department of the Sheriff - Detention Center (General Fund)

Department Narrative:

The mission of the Moore County Detention Center is to provide a safe and secure environment for both inmates and staff in compliance with Federal and State regulations for the operation of a detention facility.

Revenue Sources FY21 Budget:

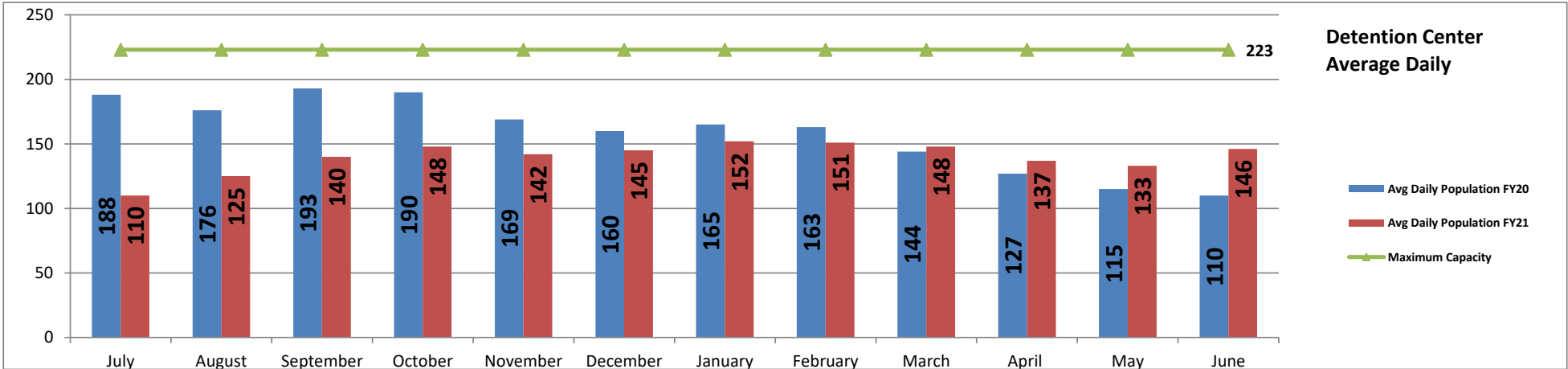
Fees/SSA Incentives	\$57,000
Telephone Deposits	\$68,924
Inmate/Video/Commissary/Health	\$806,869
County Property Tax	\$4,620,304

FY21 Budgeted Staffing Positions:

78	Full-Time
0	Part-Time

Department Director: Sheriff Ronnie Fields  
Department Director email: rfields@moorecountync.gov

Total FY21 Expenditure Budget: \$5,553,097



Detention	Avg Daily Population FY17	Avg Daily Population FY18	Avg Daily Population FY19	Avg Daily Population FY20	Avg Daily Population FY21	Maximum Capacity
July	176	161	169	188	110	223
August	173	181	172	176	125	223
September	175	192	175	193	140	223
October	183	188	173	190	148	223
November	175	174	166	169	142	223
December	166	158	170	160	145	223
January	180	154	178	165	152	223
February	166	164	175	163	151	223
March	161	162	175	144	148	223
April	173	157	165	127	137	223
May	175	165	190	115	133	223
June	182	156	187	110	146	223
	2085	2012	2095	1900	1677	

## Moore County Department of Soil & Water Conservation (General Fund and SWCD Board Special Revenue Fund)

### Department Narrative:

The mission of the Moore County Soil and Water Conservation District is to preserve the natural resources for all land users in Moore County by providing technical, educational and financial assistance. The number of acres that are planted using the rental equipment has shifted downward over the past couple of years. However, the number of renters has increased. This is a trend that has also shown up in the request for technical and financial assistance from our office. The size of individual farms is smaller than they once were. We have had a huge increase in the number of inquiries coming from individuals that are new to farming and are looking for ways to best manage their farm.

### Revenue Sources FY21 Budget:

Gen Fund	Grant - State Dept of Ag	\$26,868 County
Gen Fund	County Property Tax	\$196,080 County
District Fund	District Fund 220-Fees/Rentals	\$19,891 (District Funds)
District Fund	District receives \$3,600 matching state grant	

### FY21 Budgeted Staffing Positions:

3	Full-Time	(Paid by County General Fund, \$26,868 Ag Grant)
0	Part-Time	(Director reports to the SWCD Board, Director has authority over employees paid by County given to him/her by their Board)

### Total FY21 Expenditure Budget: (General Fund)

	\$222,948 County
District Fund 220	\$19,891 (District Funds)
(Educational & Scholarships)	

Department Director: Jonathan Russell

Department Director email: jrussell@moorecountync.gov

Soil/Water				
Month	FY19 Acres Drilled	FY20 Acres Drilled	FY21 Acres Drilled	Target # of Acres Drilled
July	5	18.2	53.7	125
August	15	35.7	3.7	125
September	69.1	170.1	120.9	125
October	287.4	466.8	309.1	125
November	77.1	190.2	37.4	125
December	0	31.5	0	125
January	0	0	0	125
February	28.9	0	0	125
March	20	22	35.9	125
April	36.5	52.6	16.9	125
May	44.1	38.1	46.5	125
June	65	15.5	21.8	125
Totals	648.1	1040.7	645.9	1500

Moore County Solid Waste (General Fund)

Department Narrative:

Moore County Solid Waste is a division of Public Works and operates seven staffed convenient centers to accept solid waste and recyclables at no charge to the citizens. Hours of operation are Monday through Saturday, 7 a.m. to 7 p.m. One of these seven sites includes the Moore County Construction & Demolition (C&D) Landfill located in Aberdeen. The Moore County Landfill is also the location for the Yard Waste Facility, and the collection site for special waste such as scrap tires and white goods. Landfill fees are charged at the Landfill for C&D disposal as well as yard waste. Each year the disposal rate or landfill fees are set by the Moore County Board of Commissioners based on a per ton charge.

Revenue Sources FY21 Original Budget:

Fees	\$2,708,775
Grants/Restricted	\$203,500
Property Tax	\$179,849

Total FY21 Expense Original Budget: \$3,092,124

FY21 Budgeted Staffing Positions:

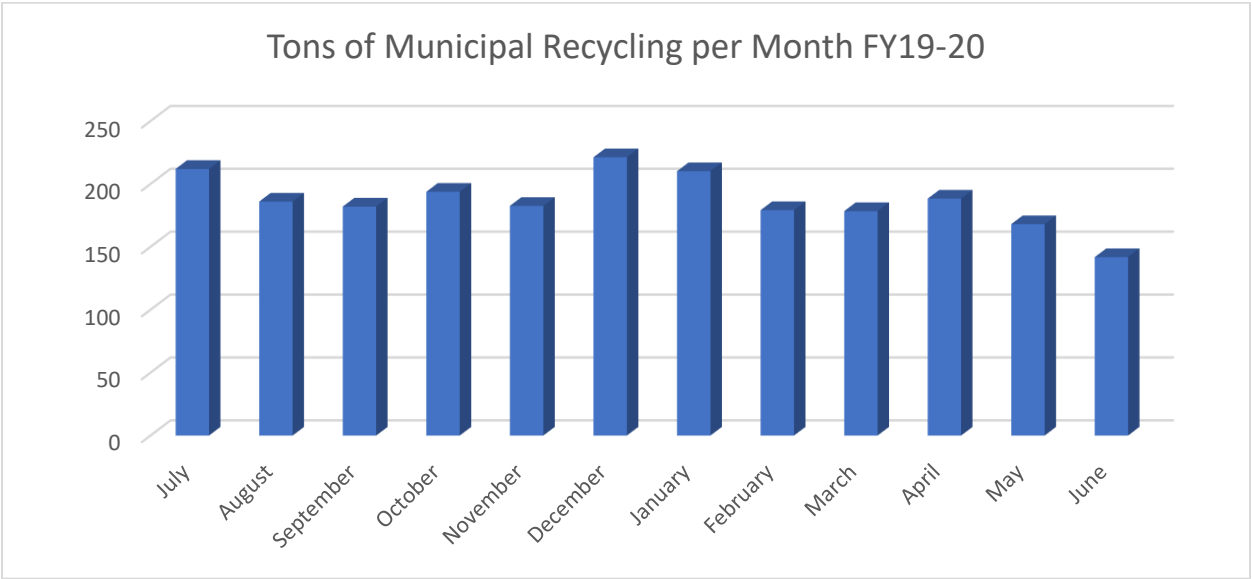
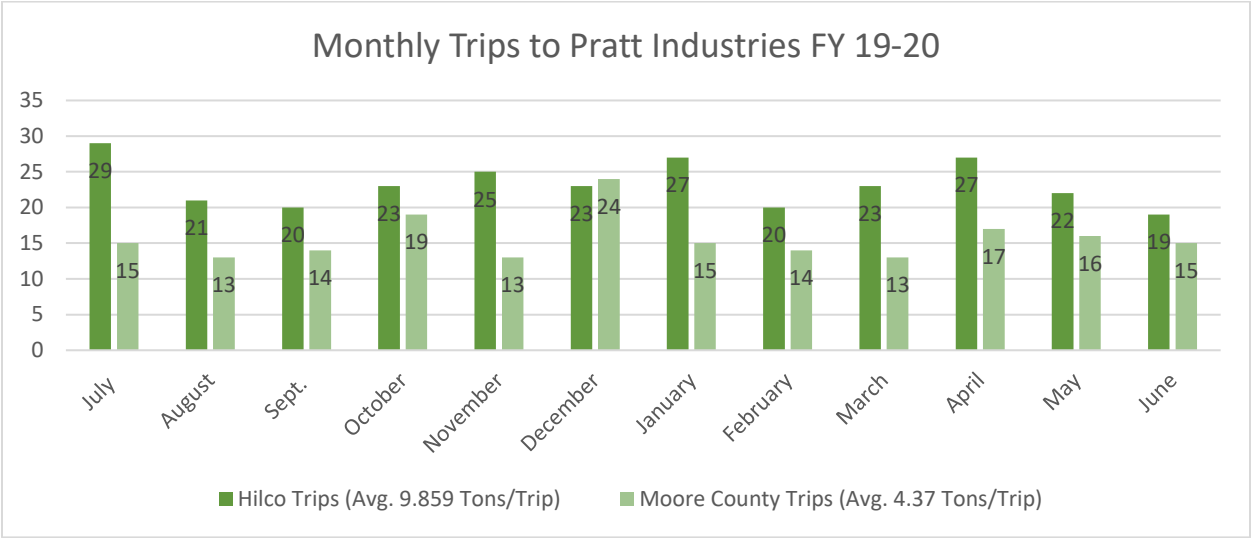
10	Full-Time
1	Part-Time

Department Director: David Lambert, dlambert1@moorecountync.gov

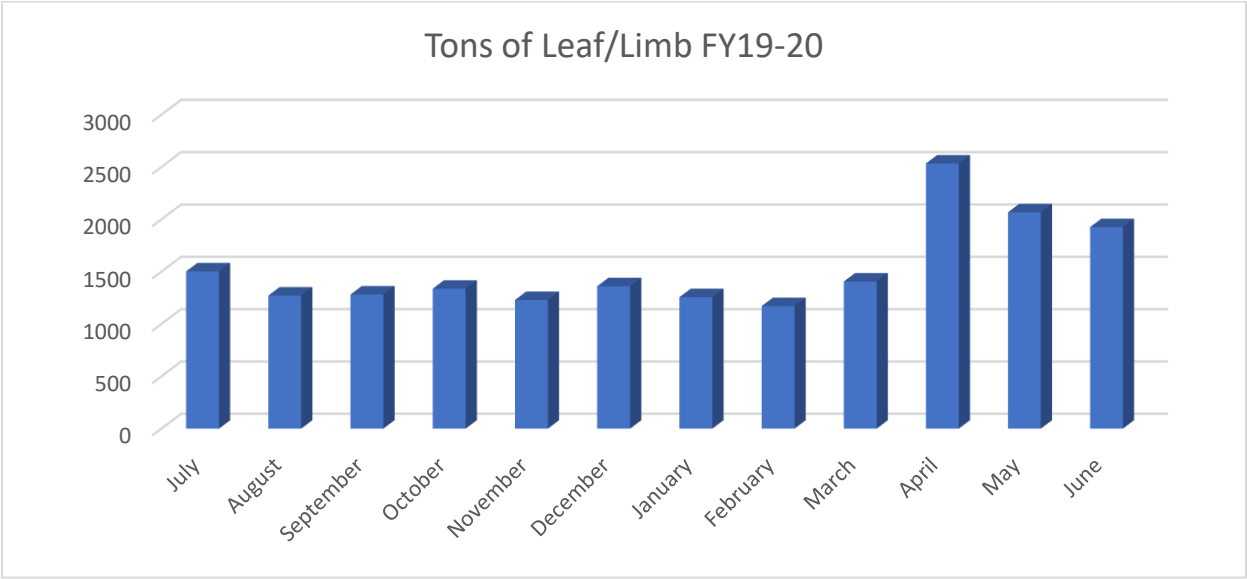
Solid Waste Revenues									
FY 21 Actuals	Landfill Fees/Demolition Fees Budget \$2,341,500	Recycle/Mixed Material Budget \$297,275	White Goods Fees and Distribution \$70,000 + \$35,000	Electronic Recycling \$8,500	Other Rev/SW Disposal Tax Distribution \$35,000	Scrap Tires \$125,000	Total Actual Revenue	Total Rev Budget \$2,912,275	Revenue as % of Total Budget
Jul-20	\$34,370	\$2,092	\$0	\$0	\$0	\$0	\$36,462	\$242,690	15.02%
Aug-20	\$184,927	\$2,151	\$0	\$0	\$0	\$0	\$187,078	\$242,690	77.09%
Sep-20	\$191,254	\$8,117	\$0	\$0	\$0	\$0	\$199,371	\$242,690	82.15%
Oct-20	\$194,723	\$1,693	\$0	\$0	\$0	\$0	\$196,415	\$242,690	80.93%
Nov-20	\$201,641	\$1,631	\$0	\$0	\$0	\$0	\$203,272	\$242,690	83.76%
Dec-20	\$217,178	\$1,659	\$0	\$0	\$0	\$0	\$218,837	\$242,690	90.17%
Jan-21	\$196,514	\$2,418	\$14,542	\$0	\$11,375	\$36,914	\$261,764	\$242,690	107.86%
Feb-21	\$162,186	\$54,712	\$10,993	\$5,413	\$12,068	\$27,941	\$273,313	\$242,690	112.62%
Mar-21	\$216,074	\$4,643	\$0	\$0	\$0	\$0	\$220,718	\$242,690	90.95%
Apr-21	\$235,362	\$3,841	\$0	\$0	\$0	\$0	\$239,203	\$242,690	98.56%
May-21	\$184,402	\$4,263	\$14,125	\$16,775	\$11,867	\$40,988	\$272,421	\$242,690	112.25%
Jun-21	\$220,765	\$50,729	\$0	\$0	\$0	\$0	\$271,494	\$242,690	111.87%
Totals	\$2,239,396	\$137,950	\$39,661	\$22,188	\$35,310	\$105,843	\$2,580,348	\$2,912,275	88.60%
		Solid Waste - General Fund	Original Budget Revenue	Revised Budget Revenue	Actual Revenue	Original Budget Expenditures	Revised Budget Expenditures	Actual Expenditures (including Encumbrances)	
		FY13/14	\$1,182,000	\$1,182,000	\$1,368,783	\$2,007,999	\$2,032,119	\$1,987,357	
		FY14/15	\$1,257,000	\$1,297,000	\$1,322,945	\$2,183,967	\$2,433,757	\$2,386,158	
		FY15/16	\$1,309,000	\$1,309,000	\$1,648,289	\$2,087,496	\$2,112,460	\$2,078,921	
		FY16-17	\$1,685,500	\$1,685,500	\$1,703,735	\$2,231,507	\$2,324,845	\$2,125,095	
		FY17-18	\$1,837,000	\$1,867,000	\$1,821,683	\$2,177,437	\$2,259,975	\$2,225,333	
		FY18-19	\$1,897,500	\$2,118,719	\$2,258,080	\$3,092,124	\$2,857,157	\$2,819,694	
		FY19-20	\$2,319,500	\$2,494,500	\$2,570,627	\$2,861,483	\$3,335,711	\$2,920,764	
		FY20-21	\$2,912,275	\$3,214,050	\$2,580,348	\$3,092,124	\$3,789,461	\$3,655,343	

CHARTS on FOLLOWING  
PAGES for TONNAGE/TRIPS

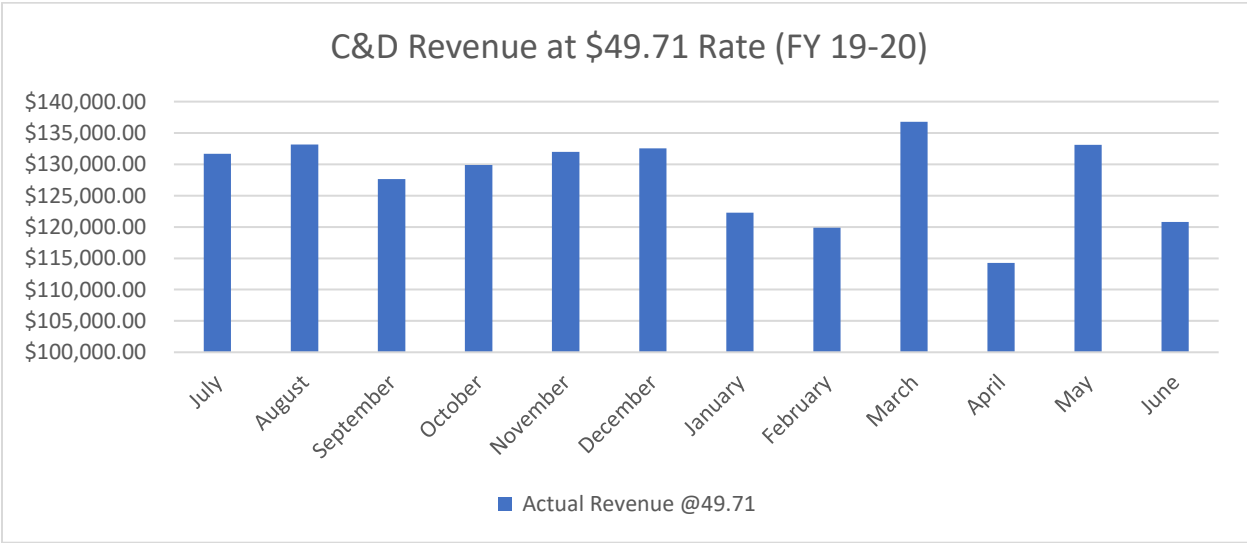
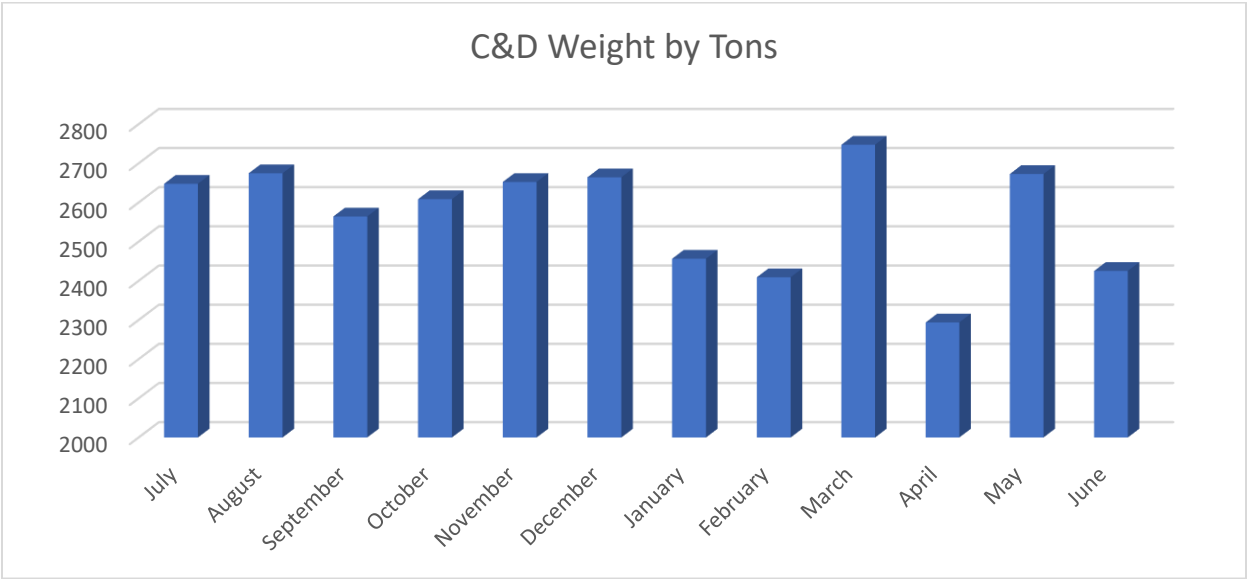
Solid Waste Recycling:



**Solid Waste Leaf & Limb:**



# Solid Waste Construction & Demolition



Solid Waste Electronic Recycling. (FY 19-20)

Intact CRT-	Scavenged/ Harvested TVs/CRTS	Cracked/ Broken TV's/CRTS	Flat Panel Monitors	Flat Panel TV's	Consumer Electronics	Computers- non-sorted
104,395	87,225	29,504	220	9,066	4,461	5,90

Solid Waste Household Hazardous Waste

Household Hazardous Waste Event

	<i>Aerosols</i>	<i>Latex Paint in Cans</i>	<i>Lead Acid Batteries</i>	<i>Alkaline Batteries</i>	<i>NiCad Batteries</i>	<i>Lithium Batteries</i>	<i>Mixed Solvents</i>	<i>Propane (Grill Size)</i>	<i>Propane (Camp Size)</i>	<i>Metallic Mercury</i>	<i>Alkaline Cleaners</i>	<i>Acid Cleaners</i>	<i>Fluores cent Bulbs</i>	<i>NH Solids and Liquids</i>	<i>Paint Related Materials</i>	<i>Fire Extingui shers</i>	<i>Lab Pack</i>	<i>Total</i>
<i>Nov-19</i>	1,207	9,302	528	828	145	45	3,150	394	129	6	791	340	487	16,252	8,587	51	123	42,365
<i>Nov-18</i>	1341	2500	787	689	197	170	3696	406	107	4	692	205	408	9624	7461	52	128 3	29622
<i>Nov-17</i>	1079	4719	635	915	100	15	2932	13	13		537	286				14	980	12238
<i>Nov-16</i>	1668	3014 9	552	840	1	46	3455	80	9		695	393	260	4600	2608	21	258 7	47964

**Solid Waste Permanent Household Hazardous Waste 2019-2020**

<i>Month</i>	<i>Aerosols</i>	<i>Latex Paint in Cans</i>	<i>Acid Cleaners</i>	<i>Fluorescent Bulbs</i>	<i>Paint Related Materials</i>	<i>Total</i>
<i>Jul-19</i>	200	4,400			2,022	6,622
<i>Nov-19</i>	299	7,684	147	250	1,999	10,379
<i>Apr-20</i>		3,703			2,362	6,065
<i>May-20</i>	125	7,700			2,100	9,925
<i>Total</i>	<b>624</b>	<b>23,487</b>	<b>147</b>	<b>250</b>	<b>8,483</b>	<b>32,991</b>



## Moore County Department of Tax and Revaluation (General Fund)

### Department Narrative:

The Moore County Tax Department is responsible for the listing, appraisal, and assessment of all property as well as the collection of all taxes due in accordance with the Machinery Act of North Carolina.

#### Revenue Sources FY21 Original Budget:

Property Tax \$2,024,609

#### FY21 Budgeted Staffing Positions:

25 Full-Time

0 Part-Time

**Total FY21 Expenditure Original Budget:** \$2,024,609

Department Director: Gary Briggs

Department Director email: gbriggs@moorecountync.gov

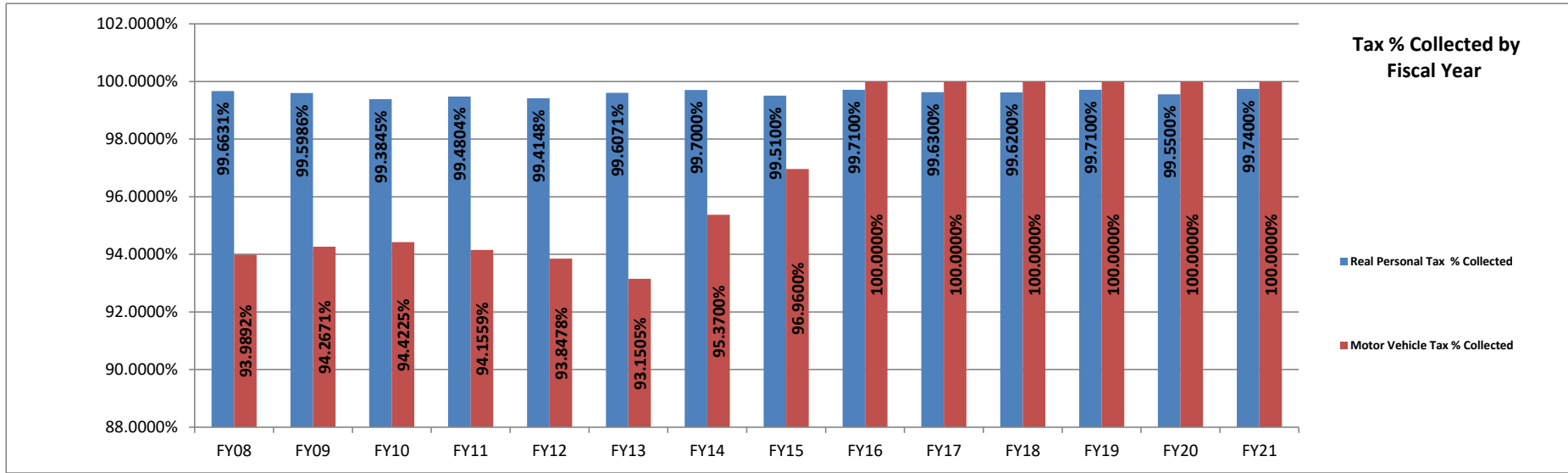
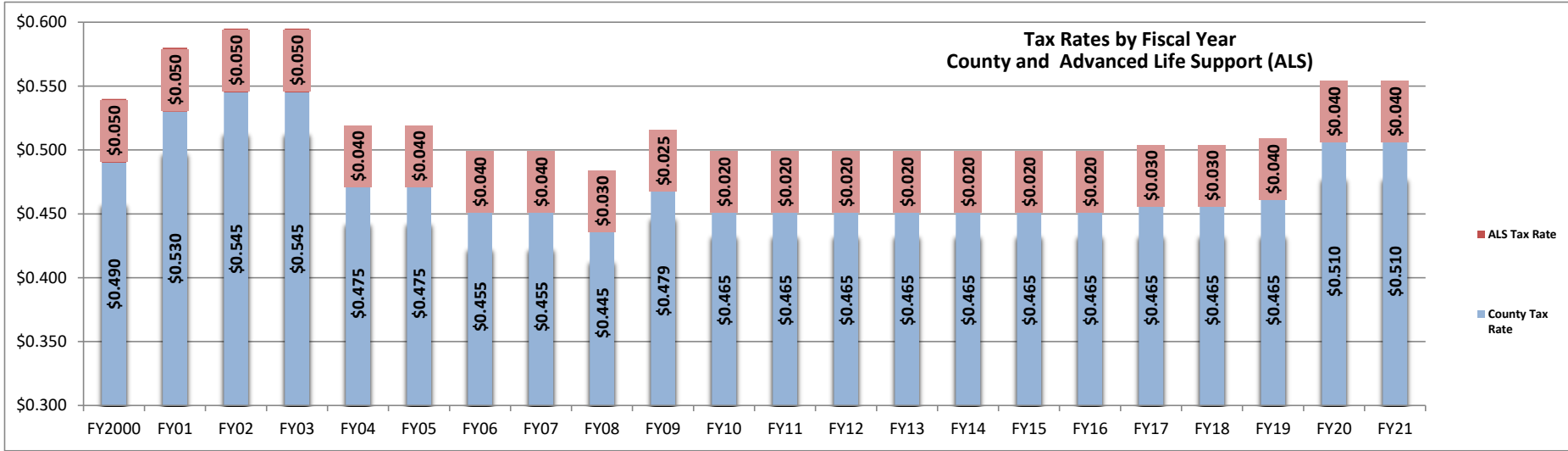
Tax Rates	FY14/15 Tax Rate	FY15/16 Tax Rate	FY16/17 Tax Rate	FY17/18 Tax Rate	FY18/19 Tax Rate	FY19/20 Tax Rate	FY20/21 Tax Rate	FY21/22 Tax Rate
County/General	\$0.465	\$0.465	\$0.465	\$0.465	\$0.465	\$0.510	\$0.510	\$0.510
ALS	\$0.020	\$0.020	\$0.030	\$0.030	\$0.040	\$0.040	\$0.040	\$0.040
<b>Fire Districts</b>		\$0.080	\$0.085	\$0.090	\$0.095	\$0.095	\$0.095	\$0.105
A. Southern Pines	\$0.089							
B. Crestline	\$0.083							
C. Pinebluff	\$0.086							
D. Pinehurst	\$0.084							
E. Seven Lakes	\$0.040							
F. West End	\$0.069							
G. Eastwood	\$0.070							
J. Robbins	\$0.063							
K. Carthage	\$0.064							
M. Highfalls	\$0.066							
N. Eagle Springs	\$0.075							
P. Aberdeen	\$0.092							
Q. Crains Creek	\$0.111							
T. Whispering Pines	\$0.058							
V. Cypress Pointe	\$0.081							
W. Westmoore	\$0.070							

**Moore County Department of Tax and Revaluation, continued**

Real/Personal Tax Collections % by Month								
Real/Personal Tax	FY15	FY16	FY17	FY18	FY19	FY20	FY21	Target
July	8.06%	0.81%	2.50%	7.26%	6.40%	7.58%	4.40%	>99%
Aug - *2% Discount Period	63.02%	47.12%	65.46%	67.36%	69.21%	68.86%	66.78%	>99%
Sept	68.36%	69.50%	69.82%	70.35%	72.39%	73.23%	73.22%	>99%
Oct	69.77%	70.55%	70.78%	72.41%	73.28%	74.17%	75.13%	>99%
Nov	71.90%	72.99%	73.72%	75.23%	75.44%	76.52%	77.74%	>99%
Dec	86.05%	86.71%	85.85%	86.56%	87.08%	89.30%	90.08%	>99%
Jan - *2% Penalty	95.21%	96.01%	96.62%	96.88%	96.81%	97.55%	97.80%	>99%
Feb	97.16%	97.87%	98.09%	98.38%	98.16%	98.68%	98.70%	>99%
Mar	98.33%	98.64%	98.86%	98.96%	99.01%	99.08%	99.30%	>99%
Apr	99.12%	99.51%	99.37%	99.45%	99.39%	99.37%	99.58%	>99%
May	99.41%	99.67%	99.56%	99.55%	99.64%	99.50%	99.67%	>99%
Jun	99.51%	99.70%	99.63%	99.62%	99.71%	99.50%	99.74%	>99%

[illegible]

Moore County Department of Tax and Revaluation, continued



Moore County, NC Unemployment Rates as compared to the State of North Carolina and the National %

Month/Year	Moore County, NC%	North- Carolina %	National %
Jan-17	5.30%	5.20%	4.70%
Feb-17	5.00%	5.00%	4.70%
Mar-17	4.40%	4.50%	4.40%
Apr-17	3.90%	4.10%	4.40%
May-17	4.20%	4.30%	4.40%
Jun-17	4.50%	4.60%	4.30%
Jul-17	4.80%	4.70%	4.30%
Aug-17	4.80%	4.70%	4.40%
Sep-17	4.30%	4.20%	4.20%
Oct-17	4.20%	4.10%	4.10%
Nov-17	4.40%	4.50%	4.20%
Dec-17	4.40%	4.10%	4.10%

Month/Year	Moore County, NC%	North- Carolina%	National %
Jan-18	4.70%	4.70%	4.10%
Feb-18	4.50%	4.60%	4.10%
Mar-18	4.30%	4.30%	4.00%
Apr-18	3.60%	3.70%	3.90%
May-18	3.60%	3.70%	3.80%
Jun-18	4.20%	4.20%	4.00%
Jul-18	4.10%	4.10%	3.90%
Aug-18	3.90%	3.90%	3.80%
Sep-18	3.00%	3.50%	3.70%
Oct-18	3.30%	3.60%	3.80%
Nov-18	3.40%	3.60%	3.70%
Dec-18	3.70%	3.80%	3.90%

Month/Year	Moore County, NC%	North- Carolina%	National %
Jan-19	4.40%	4.50%	4.00%
Feb-19	4.10%	4.20%	3.80%
Mar-19	4.10%	4.10%	3.80%
Apr-19	3.50%	3.60%	3.60%
May-19	4.00%	4.00%	3.60%
Jun-19	4.50%	4.40%	3.70%
Jul-19	4.40%	4.40%	3.70%
Aug-19	4.40%	4.30%	3.70%
Sep-19	3.40%	4.10%	3.50%
Oct-19	3.60%	4.00%	3.60%
Nov-19	3.30%	3.80%	3.50%
Dec-19	3.30%	3.60%	3.50%

Month/Year	Moore County, NC%	North- Carolina %	National %
Jan-20	4.00%	3.60%	3.60%
Feb-20	3.60%	3.60%	3.50%
Mar-20	4.10%	4.30%	4.40%
Apr-20	12.80%	12.90%	14.70%
May-20	12.50%	12.80%	13.30%
Jun-20	7.30%	7.50%	11.10%
Jul-20	8.00%	8.50%	10.20%
Aug-20	6.00%	6.50%	8.40%
Sep-20	6.20%	7.20%	7.90%
Oct-20	5.50%	6.30%	6.90%
Nov-20	5.40%	6.20%	6.70%
Dec-20	5.50%	6.10%	6.70%

Month/Year	Moore County, NC%	North- Carolina%	National %
Jan-21	5.50%	5.90%	6.30%
Feb-21	5.10%	5.70%	6.20%
Mar-21	4.10%	5.20%	6.00%
Apr-21	4.00%	5.00%	6.10%
May-21	4.20%	4.80%	5.80%
Jun-21			
Jul-21			
Aug-21			
Sep-21			
Oct-21			
Nov-21			
Dec-21			

## Moore County Public Works - Public Utilities Division (Fund 610 Enterprise Fund)

### Department Narrative:

Moore County Public Utilities (MCPU) is a division of Moore County Public Works and operates eleven permitted water systems as follows: Pinehurst, Seven Lakes, Vass, Robbins, Addor High Falls, Hyland Hills, The Carolina, East Moore and West Moore and Hidden Lakes. MCPU provides sewer service to Pinehurst, Vass and a few rural customers. The dashboard shows revenues and expenses in comparison to the budget in Charts labeled "chart 1" below.

### Revenue Sources FY21 Original Budget:

Fees	\$12,356,763
Debt Service/Interest/Surplus of Assets	\$1,437,725

**Total FY21 Expenditure Original Budget:** \$13,794,488

### FY21 Budgeted Staffing Positions:

41	Full-Time
0	Part-Time

Department Director: Randy Gould

Department Director email: rgould@moorecountync.gov

**Chart 1 - FY20**

Current Fiscal Year Activity				
Public Utilities FY20	Original Budget	Revised Budget	Actual Revenues	Actual Expenses
Jul-19	\$954,141	\$985,488	\$481,925	\$453,300
Aug-19	\$954,141	\$985,488	\$1,274,634	\$679,602
Sep-19	\$954,141	\$985,488	\$1,172,644	\$757,780
Oct-19	\$954,141	\$985,488	\$1,205,650	\$983,015
Nov-19	\$954,141	\$985,488	\$922,573	\$841,837
Dec-19	\$954,141	\$985,488	\$1,052,993	\$973,050
Jan-20	\$954,141	\$985,488	\$1,116,664	\$957,754
Feb-20	\$954,141	\$985,488	\$860,501	\$555,846
Mar-20	\$954,141	\$985,488	\$706,352	\$681,560
Apr-20	\$954,141	\$985,488	\$906,230	\$1,010,882
May-20	\$954,141	\$985,488	\$970,703	\$700,619
Jun-20	\$954,141	\$985,488	\$1,296,175	\$1,535,897
Totals	\$11,449,689	\$11,825,851	\$11,967,043	\$10,131,143

**Chart 1 - FY21**

Prior Fiscal Year Activity				
Public Utilities FY21	Original Budget	Revised Budget	Actual Revenues	Actual Expenses
Jul-20	\$1,149,541	\$1,149,541	\$519,668	\$410,713
Aug-20	\$1,149,541	\$1,149,541	\$1,232,484	\$620,513
Sep-20	\$1,149,541	\$1,149,541	\$975,440	\$899,493
Oct-20	\$1,149,541	\$1,149,541	\$1,145,492	\$981,582
Nov-20	\$1,149,541	\$1,149,541	\$977,248	\$760,298
Dec-20	\$1,149,541	\$1,149,541	\$1,035,065	\$894,751
Jan-21	\$1,149,541	\$1,149,541	\$1,261,711	\$1,505,579
Feb-21	\$1,149,541	\$1,149,541	\$852,634	\$653,756
Mar-21	\$1,149,541	\$1,149,541	\$723,176	\$883,782
Apr-21	\$1,149,541	\$1,149,541	\$954,650	\$1,343,506
May-21	\$1,149,541	\$1,149,541	\$1,066,612	\$793,734
Jun-21	\$1,149,541	\$1,149,541	\$5,266,572	\$5,335,123
Totals	\$13,794,488	\$13,794,488	\$16,010,753	\$15,082,831

# Moore County Department of Public Utilities , continued

**Department Narrative:** Chart 2, Consumption Report, below, displays the total gallons and dollars billed for the water and sewer for each water system.

## CONSUMPTION REPORT, Chart 2

Jun-21

	Total Water	Total Sewer	Total Irrigation				
	Gallons Billed	Gallons Billed	Gallons Billed	Total \$	Total \$	Total \$	Total \$
Pinehurst(7,8,9,10,11,12,13, 14,15,16,17,18,19,20,21, 22 )				Billed	Billed in Water	Billed in Waste Water	Billed in Irrigation
	45,903,870	43,822,994	19,600,904	\$ 811,339.56	\$ 296,740.92	\$ 367,322.18	\$ 147,276.46
Monroetown (30)	82,596	82,596		\$ 1,330.07	\$ 590.64	\$ 739.43	
Jackson Hamlet (26)	293,576	276,879		\$ 4,626.66	\$ 2,158.89	\$ 2,467.77	
Book 24 Pinehurst	9,728,223	9,012,428	1,288,976	\$ 141,603.14	\$ 60,366.02	\$ 71,514.43	\$ 9,722.69
Taylortown				\$ -			
<b>Totals</b>	<b>56,008,265</b>	<b>53,194,897</b>	<b>20,889,880</b>	<b>\$ 958,899.43</b>	<b>\$ 359,856.47</b>	<b>\$ 442,043.81</b>	<b>\$ 156,999.15</b>
Seven Lakes (1-4)	19,971,839	48,511	705,381	\$ 130,929.42	\$ 125,230.33	\$ 439.44	\$ 5,259.65
Love Grove (28)	416,228			\$ 2,847.82	\$ 2,847.82		
<b>Totals</b>	<b>20,388,067</b>	<b>48,511</b>	<b>705,381</b>	<b>\$ 133,777.24</b>	<b>\$ 128,078.15</b>	<b>\$ 439.44</b>	<b>\$ 5,259.65</b>
Hyland Hills/Niagara (5)	584,616		37,369	\$ 4,265.48	\$ 3,993.52		\$ 271.96
Vass (6)	2,865,083	1,712,678	61,435	\$ 33,216.39	\$ 18,934.31	\$ 13,790.20	\$ 491.88
East Moore(80's)	12,083,965	30,179	408,169	\$ 116,275.91	\$ 112,561.89	\$ 345.83	\$ 3,368.19
<b>Totals</b>	<b>15,533,664</b>	<b>1,742,857</b>	<b>506,973</b>	<b>\$ 153,757.78</b>	<b>\$ 135,489.72</b>	<b>\$ 14,136.03</b>	<b>\$ 4,132.03</b>
				\$ -			
Addor (27)	169,881	126,692		\$ 2,347.58	\$ 1,207.16	\$ 1,140.42	
The Carolina (25)	325,383		40,988	\$ 2,366.27	\$ 2,036.30		\$ 329.97
Robbins (29)	28,848			\$ 286.68	\$ 286.68		
High Falls (31)	65,561			\$ 486.48	\$ 486.48		
West Moore (33)	134,343		12,958	\$ 1,126.86	\$ 1,028.45		\$ 98.41
<b>Total other small systems</b>	<b>724,016</b>	<b>126,692</b>	<b>53,946</b>	<b>\$ 6,613.87</b>	<b>\$ 5,045.07</b>	<b>\$ 1,140.42</b>	<b>\$ 428.38</b>
Hydrant Meters				\$ -			
				\$ -			
<b>Totals</b>	<b>92,654,012</b>	<b>55,112,957</b>	<b>22,156,180</b>	<b>\$ 1,253,048.32</b>	<b>628,469</b>	<b>457,760</b>	<b>166,819</b>

Total less EMWD = Utilities 80,570,047 55,082,778 21,748,011 1,136,772 515,908 457,414 163,451

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Moore County Department of Veteran Services (General Fund)

Department Narrative:

Veteran Services assists Veterans with the following: applying for disability compensation claims, non-service connected pension claims, disabled Veteran's Life Insurance, VA Medical System, Vocational Rehabilitation, special NCDMV Veterans License Plates, property tax relief for Veterans who are rated 100% permanent disabled, and requesting Military Service records.

We also assist widows and certain dependents of Veterans with the following: applying death pension claims for widows of war-time Veterans, dependent and indemnity compensation (DIC) for widows of Veterans that died as a result of a service-connected disability, applying for burial benefits, health insurance to certain eligible dependents, requests for Military service records, and applying for the NC Scholarship for children of deceased, disabled or POW/MIA Veterans.

Revenue Sources FY21 Budget:

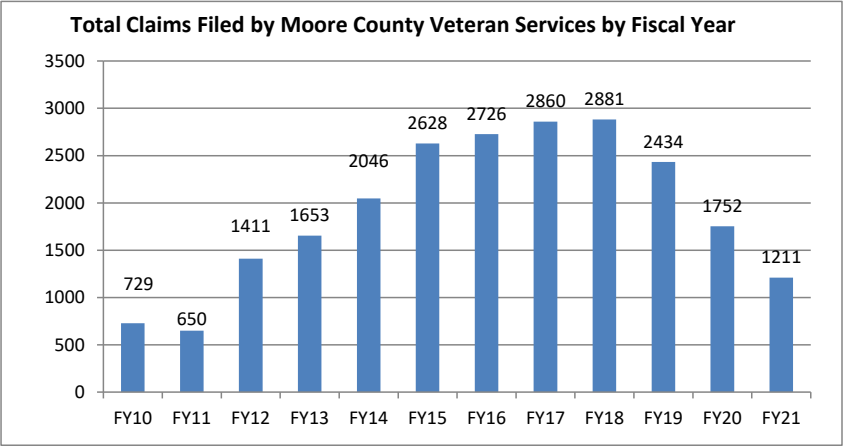
Service Grant - State	\$2,217
County Property Tax	\$230,540

Total FY21 Expenditure Budget: \$232,757

Department Director: Vacant  
Department Director email:

FY21 Budgeted Staffing Positions:

3	Full-Time
0	Part-Time



*Number of Veterans in Moore County	9,884
*Number of Disabled Veteran in Moore County	3,080
*VA Expendures in Moore County	\$119,048,000

*Disabled Veteran Demographics by Age Range					
Less than 3	Age 35-44	Age 45-54	Age 55-64	Age 65-74	Age 75 and up
267	378	730	631	657	417

*Number of Disabled Veterans by Birth Gender	
Male Disabled Veterans	2639
Female Disabled Veterans	382
Veterans in receipt of VA Pension Or	59

State Forms Completed	
July	60
Aug	65
Sept	55
Oct	60
Nov	68
Dec	56
Jan	70
Feb	80
March	70
Apr	65
May	80
June	70

## Moore County Water Pollution Control Plant (Fund 600 Enterprise Fund)

### Department Narrative:

The Water Pollution Control Plant (WPCP) is a division of Public Works. The WPCP treats wastewater produced within Moore County and Camp Mackall under strict guidelines of the National Pollutant Discharge Elimination System (NPDES) permit and Moore County Sewer Use Ordinance. Flow is invoiced monthly to each town based on meter readings at the monitoring stations. Flow treated versus flow invoiced is measured to determine accuracy of revenues and detect inflow and infiltration in the interceptor. Capacity is tracked to determine when the next expansion will be required.

### Revenue Sources FY21 Original Budget:

User Fees \$5,642,557

**Total FY21 Expenditure Budget:** \$5,642,557

### FY21 Budgeted Staffing Positions:

19 Full-Time

0 Part-Time

Department Director: Randy Gould, rgould@moorecountync.gov

Division Leader: Stephen Morgan smorgan@moorecountync.gov

Moore County WPCP FY 2020/2021 Financial Activity				
2020-2021	Actual Expenses	Billed Revenue	Budgeted Revenue	Total Difference in Revenue
July	\$191,291	\$517,223	\$470,213	\$47,010
August	\$121,457	\$555,739	\$470,213	\$85,526
September	\$172,122	\$518,417	\$470,213	\$48,204
October	\$303,528	\$537,109	\$470,213	\$66,896
November	\$527,314	\$558,404	\$470,213	\$88,191
December	\$177,306	\$585,490	\$470,213	\$115,277
January	\$247,112	\$636,803	\$470,213	\$166,590
February	\$198,484	\$636,825	\$470,213	\$166,612
March	\$171,184	\$623,875	\$470,213	\$153,662
April	\$281,259	\$538,326	\$470,213	\$68,113
May	\$1,063,710	\$518,354	\$470,213	\$48,141
June	\$196,504	\$499,110	\$470,213	\$28,897
<b>Cumulative Total</b>	<b>\$3,651,271</b>	<b>\$6,725,675</b>	<b>\$5,642,556</b>	<b>\$1,083,119</b>

2020-2021	Monthly Revenues Billed	Actual Expenses	Capital Reserve	Revenue Available
July	\$517,223	\$191,291	\$52,062	\$273,869
August	\$555,739	\$121,457	\$52,062	\$382,219
September	\$518,417	\$172,122	\$52,062	\$294,233
October	\$537,109	\$303,528	\$52,062	\$181,519
November	\$558,404	\$527,314	\$52,062	-\$20,972
December	\$585,490	\$177,306	\$52,062	\$356,122
January	\$636,812	\$247,112	\$52,062	\$337,637
February	\$636,834	\$198,484	\$52,062	\$386,287
March	\$622,668	\$171,184	\$52,062	\$399,422
April	\$539,037	\$281,259	\$52,062	\$205,715
May	\$518,363	\$1,063,710	\$52,062	-\$597,409
June	\$518,025	\$196,504	\$52,062	\$269,458
<b>Cumulative Total</b>	<b>\$6,744,121</b>	<b>\$3,651,271</b>	<b>\$624,749</b>	<b>\$2,468,101</b>

Moore County WPCP FY 20/21 Average Daily Flow				
2020-2021	Average	Maximum	Minimum	% Capacity
July	4.665	5.632	2.918	47
August	5.194	6.173	4.451	52
September	5.091	7.521	4.096	51
October	5.057	5.94	4.408	51
November	5.446	9.454	4.079	54
December	5.596	7.199	4.434	56
January	6.118	7.234	5.245	61
February	6.685	9.143	5.546	67
March	5.885	6.543	5.134	59
April	5.205	5.746	4.349	52
May	4.949	5.865	4.336	49
June	4.885	5.308	4.348	49

Moore County WPCP Percentage Accountability FY 20/21			
Monty/Year	Treated	Invoiced	Percentage
July-20	196,526,000	160,003,135	81%
August-20	204,657,000	168,976,877	84%
September-20	195,145,000	158,809,318	81%
October-20	203,651,000	165,815,940	81%
November-20	207,482,000	170,896,449	82%
December-20	218,378,000	180,316,085	83%
January-21	238,573,000	196,706,703	82%
February-21	227,525,000	196,297,908	86%
March-21	226,333,000	190,745,092	84%
April-21	200,100,000	164,189,462	82%
May-21	196,044,000	158,915,366	81%
June-21	186,040,000	151,592,528	81%
<b>Total</b>	<b>2,500,454,000</b>	<b>2,063,264,863</b>	<b>83%</b>